



**REGIONAL DISTRICT
of Fraser-Fort George**

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REPORT FOR CONSIDERATION

TO: Chair and Directors

File No.: BUD 1.3

FROM: Chris Calder, General Manager of Financial Services

DATE: March 8, 2021

SUBJECT Item: 2021 – 2025 Financial Plan Bylaw No. 3213, 2021

SUMMARY Purpose: Consider Financial Plan Bylaw

PREVIOUS REPORTS: None

- ATTACHMENT(S):
1. Draft Bylaw No. 3213
 2. Budget Summary
 3. Requisition Summary

RECOMMENDATION(S):	ENTITLEMENT	HOW VOTE COUNTED
	1. THAT the report be received.	All 1 Director/1 vote
2. THAT the 2021 – 2025 Financial Plan Bylaw No. 3213, 2021, be now introduced and read a first time.	All Weighted	Majority
3. THAT the rules be suspended and Bylaw No. 3213 be given second and third readings.	All Weighted	Majority
4. THAT the 2021 – 2025 Financial Plan Bylaw No. 3213, 2021, be adopted.	All Weighted	2/3 Majority

ISSUE(S):

The *Local Government Act* requires Regional Districts to adopt their Financial Plan Bylaw by March 31st of each year. Budget deliberations for all the Regional District services were held at the Committee of the Whole meetings in January and February 2021.

The Board is being asked to consider adoption of the 2021 – 2025 Financial Plan Bylaw No. 3213.

RELEVANT POLICIES:

1. *Local Government Act*, Section 374
 - requires the Board to annually adopt a financial plan bylaw by March 31st
 - requires the planning period for a financial plan to be five years.

STRATEGIC ALIGNMENT:

- Climate Action
 Economic Health
 Indigenous Relations
 Strong Communities
 None – Statutory or Routine Business

SERVICE RELEVANCE:

The Financial Plan Bylaw provides the authority to undertake expenditures for all Regional District services.

FINANCIAL CONSIDERATION(S):

N/A

OTHER CONSIDERATION(S):

N/A

DECISION OPTIONS:

1. Approve recommendations.

Other Options:

- a. Defer adoption of the bylaw if additional information is required:
 - the Regional District would be in contravention of the *Local Government Act* requirement to adopt the bylaw by March 31st.

COMMENTS:

Attached to this report is the following supplementary information:

- Budget Summary – detailing total expenditures, requisition, prior year surplus, parcel tax and other revenue for each service; and
- Requisition Summary – providing the requisition share among participants for each service. This identifies the groups of taxpayers funding each of the services.

To comply with the requirements of the *Local Government Act*, the Financial Plan Bylaw must include the detail on expenditures and funding sources (revenues) for each service, along with detail regarding transfers between funds in respect of the service, more commonly known as transfers to/from surplus and reserves.

Attached to Bylaw No. 3213, 2021, are the five-year financial plans, as approved, for all the Regional District's services.

Respectfully submitted,

“Chris Calder”

Chris Calder
General Manager of Financial Services

CC



**REGIONAL DISTRICT
of Fraser-Fort George**

BYLAW NO. 3213

A BYLAW TO ADOPT THE 2021 – 2025 FINANCIAL PLAN

WHEREAS by virtue of Section 374 of the *Local Government Act*, a Regional District must have a financial plan that is adopted annually, by bylaw, by March 31.

NOW THEREFORE the Board of Directors of the Regional District of Fraser-Fort George, in open meeting assembled, enacts as follows:

1. Schedule "A", attached hereto and forming part of this bylaw, is the Financial Plan for the Regional District of Fraser-Fort George for the years 2021 to 2025.
2. This Bylaw may be cited as "Regional District of Fraser-Fort George 2021 – 2025 Financial Plan Bylaw No. 3213, 2021".

READ A FIRST TIME ON THE DAY OF , 2021

READ A SECOND TIME ON THE DAY OF , 2021

READ A THIRD TIME ON THE DAY OF , 2021

ADOPTED THIS DAY OF , 2021

Chair

General Manager of Legislative and
Corporate Services

Five-Year Financial Plan: 2021-2025

Schedule A to Bylaw No. 3213

Budget Stage: Proposed

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	20,055,706	20,468,429	20,858,882	21,213,834	21,568,772
Parcel Tax	158,750	158,844	158,940	159,040	159,150
Fees & Charges	8,194,100	8,244,345	8,398,983	8,551,994	8,708,456
Transfer from Reserves	12,679,560	3,131,324	4,252,969	2,847,046	3,499,157
Prior Year's Surplus	4,541,043	-	-	-	-
Borrowing Proceeds	10,842,730	500,000	-	-	-
Other Revenue	14,656,769	8,881,093	8,659,853	8,303,455	8,273,044
Total Revenue	\$ 71,128,658	\$ 41,384,036	\$ 42,329,626	\$ 41,075,369	\$ 42,208,579
Expenditures:					
Operations:					
<i>General Government</i>	7,431,486	7,096,365	7,107,141	7,200,891	7,295,405
<i>Protective Services</i>	3,852,130	3,579,258	3,597,213	3,575,386	3,663,184
<i>Transportation Services</i>	80,938	86,568	91,473	96,504	102,191
<i>Environmental Health</i>	10,284,686	10,263,335	10,414,352	10,552,401	10,693,238
<i>Public Health & Welfare</i>	4,115,385	4,042,208	4,192,439	4,239,822	4,250,037
<i>Environmental Development</i>	997,769	929,708	938,988	942,455	946,005
<i>Recreation & Culture</i>	3,480,269	3,330,142	3,345,663	3,357,273	3,378,515
<i>Other Services</i>	1,546,868	1,532,408	1,582,408	1,587,408	1,633,408
Capital	22,665,918	680,000	1,417,500	-	695,000
Debt Interest	4,556,705	2,393,550	2,322,170	2,249,915	2,219,485
Debt Principal	6,452,590	3,966,660	3,767,870	3,467,800	3,461,770
Transfer to Reserves	5,663,914	3,483,833	3,552,410	3,805,515	3,870,342
Total Expenditures	\$ 71,128,658	\$ 41,384,036	\$ 42,329,627	\$ 41,075,369	\$ 42,208,579
Surplus (Deficit):	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 1001 - BOARD
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	312,940	325,582	332,094	338,736	345,511
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	160,725	65,732	61,228	52,283	50,197
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	360	360	360	360	360
Total Revenue	474,025	391,674	393,682	391,379	396,068
Expenditures:					
Operations	459,656	381,674	383,682	381,379	386,068
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	14,369	10,000	10,000	10,000	10,000
Total Expenditures	474,025	391,674	393,682	391,379	396,068
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 1101 - BEAR LAKE COMMUNITY COMMISSION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	65,500	65,500	65,500	65,500	65,500
Parcel Tax	-	-	-	-	-
Fees & Charges	2,100	2,100	2,100	2,100	2,100
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	13,605	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	5,000	5,000	5,000	5,000	5,000
Total Revenue	86,205	72,600	72,600	72,600	72,600
Expenditures:					
Operations	71,705	72,600	72,600	72,600	72,600
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	14,500	-	-	-	-
Total Expenditures	86,205	72,600	72,600	72,600	72,600
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 1201 - GENERAL ADMINISTRATION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	2,228,700	2,273,274	2,318,739	2,365,114	2,412,417
Parcel Tax	-	-	-	-	-
Fees & Charges	203,550	203,550	203,550	203,550	203,550
Transfer from Reserves	275,000	528,978	561,616	593,559	612,621
Prior Year's Surplus	804,577	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	2,206,785	2,212,401	2,253,129	2,258,971	2,264,931
Total Revenue	5,718,612	5,218,203	5,337,034	5,421,195	5,493,518
Expenditures:					
Operations	4,478,757	4,467,202	4,551,034	4,635,194	4,707,518
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	1,239,855	751,000	786,000	786,000	786,000
Total Expenditures	5,718,612	5,218,202	5,337,034	5,421,194	5,493,518
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 1202 - COMMUNITY SERVICES
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	344,311	351,197	358,221	365,386	372,693
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	41,322	37,608	33,156	28,617
Prior Year's Surplus	51,599	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	50,500	50,500	50,500	50,500	50,500
Total Revenue	446,410	443,019	446,329	449,042	451,810
Expenditures:					
Operations	438,700	443,019	446,329	449,042	451,810
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	7,710	-	-	-	-
Total Expenditures	446,410	443,019	446,329	449,042	451,810
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 1203 - ELECTORAL AREA ADMINISTRATION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	111,910	116,525	119,089	122,066	124,507
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	97,251	208,845	103,907	103,609	103,901
Prior Year's Surplus	8,514	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	70,120	70,000	70,000	70,000	70,000
Total Revenue	287,795	395,370	292,996	295,675	298,408
Expenditures:					
Operations	277,795	385,370	282,996	285,675	288,408
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	10,000	10,000	10,000	10,000	10,000
Total Expenditures	287,795	395,370	292,996	295,675	298,408
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 1951 - REGIONAL GRANTS IN AID

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	632,053	638,500	662,500	664,000	681,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	22,847	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	654,900	638,500	662,500	664,000	681,000
Expenditures:					
Operations	654,900	638,500	662,500	664,000	681,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	654,900	638,500	662,500	664,000	681,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 1952-1958 - COMMUNITY GRANTS IN AID

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	708,000	708,000	708,000	713,000	708,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	341,974	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	\$ 1,049,974	\$ 708,000	\$ 708,000	\$ 713,000	\$ 708,000
Expenditures:					
Operations	1,049,974	708,000	708,000	713,000	708,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	\$ 1,049,974	\$ 708,000	\$ 708,000	\$ 713,000	\$ 708,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2201 - UNTIDY AND UNSIGHTLY PREMISES
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	235,000	239,700	244,494	249,384	254,372
Parcel Tax	-	-	-	-	-
Fees & Charges	3,000	3,000	3,000	3,000	3,000
Transfer from Reserves	-	-	40,000	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	100	100	100	100	100
Total Revenue	238,100	242,800	287,594	252,484	257,472
Expenditures:					
Operations	178,738	179,318	179,887	180,378	180,878
Capital	-	-	40,000	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	59,362	63,482	67,707	72,106	76,593
Total Expenditures	238,100	242,800	287,594	252,484	257,471
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2202 - SPECIAL EVENTS
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	4,150	4,230	4,360	4,490	4,630
Parcel Tax	-	-	-	-	-
Fees & Charges	200	200	200	200	200
Transfer from Reserves	-	810	680	550	410
Prior Year's Surplus	1,703	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	10	10	10	10	10
Total Revenue	6,063	5,250	5,250	5,250	5,250
Expenditures:					
Operations	5,250	5,250	5,250	5,250	5,250
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	813	-	-	-	-
Total Expenditures	6,063	5,250	5,250	5,250	5,250
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2401 - BEAR LAKE FIRE PROTECTION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	147,652	150,605	153,617	156,690	159,823
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	12,000	-	-	-	695,000
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	159,652	150,605	153,617	156,690	854,823
Expenditures:					
Operations	107,850	93,443	102,293	104,643	133,530
Capital	-	-	-	-	695,000
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	51,802	57,162	51,324	52,047	26,293
Total Expenditures	159,652	150,605	153,617	156,690	854,823
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2402 - BUCKHORN FIRE PROTECTION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	258,060	265,802	271,118	276,540	282,071
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	713,850	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	274,200	-	-	-	-
Other Revenue	5,000	-	-	-	-
Total Revenue	1,251,110	265,802	271,118	276,540	282,071
Expenditures:					
Operations	181,110	264,785	268,410	272,410	275,410
Capital	1,070,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	1,017	2,708	4,130	6,661
Total Expenditures	1,251,110	265,802	271,118	276,540	282,071
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2403 - PINEVIEW FIRE PROTECTION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	238,720	243,494	248,364	253,332	258,398
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	75,000	-	-	-	-
Prior Year's Surplus	30,000	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	30,000	-	-	-	-
Total Revenue	373,720	243,494	248,364	253,332	258,398
Expenditures:					
Operations	240,450	215,174	194,075	200,478	208,600
Capital	100,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	33,270	28,320	54,289	52,854	49,798
Total Expenditures	373,720	243,494	248,364	253,332	258,398
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2404 - VALEMOUNT & DISTRICT FIRE PROTECTION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	203,880	203,880	203,880	254,850	254,850
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	40,644	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	4,770	4,770	4,770	4,770	4,770
Total Revenue	249,294	208,650	208,650	259,620	259,620
Expenditures:					
Operations	195,500	182,370	183,070	192,870	197,050
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	53,794	26,280	25,580	66,750	62,570
Total Expenditures	249,294	208,650	208,650	259,620	259,620
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2405 - BEAVERLY FIRE PROTECTION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	340,000	340,000	340,000	340,000	340,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	20,000	-	802,500	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	360,000	340,000	1,142,500	340,000	340,000
Expenditures:					
Operations	269,450	268,250	340,000	262,450	268,650
Capital	-	-	802,500	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	90,550	71,750	-	77,550	71,350
Total Expenditures	360,000	340,000	1,142,500	340,000	340,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2406 - MCBRIDE & DISTRICT FIRE PROTECTION

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	220,820	225,236	229,741	234,336	239,023
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	123,763	-	-	-	-
Prior Year's Surplus	17,500	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	28,380	28,380	28,380	28,380	28,380
Total Revenue	390,463	253,616	258,121	262,716	267,403
Expenditures:					
Operations	285,230	251,730	204,230	206,230	212,550
Capital	100,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	5,233	1,886	53,891	56,486	54,853
Total Expenditures	390,463	253,616	258,121	262,716	267,403
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2407 - FERNDALE-TABOR FIRE PROTECTION

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	261,364	266,592	271,923	277,362	282,910
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	714,420	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	975,784	266,592	271,923	277,362	282,910
Expenditures:					
Operations	239,980	210,792	216,123	221,562	226,000
Capital	695,500	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	40,304	55,800	55,800	55,800	56,910
Total Expenditures	975,784	266,592	271,923	277,362	282,910
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2408 - HIXON FIRE PROTECTION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	215,914	220,232	224,637	229,130	233,712
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	10,555	-	-	-	-
Total Revenue	226,469	220,232	224,637	229,130	233,712
Expenditures:					
Operations	204,925	184,180	187,980	192,850	197,250
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	21,544	36,052	36,657	36,280	36,462
Total Expenditures	226,469	220,232	224,637	229,130	233,712
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2409 - SALMON VALLEY FIRE PROTECTION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	204,172	208,255	212,421	216,669	221,002
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	40,000	-	-	-	-
Prior Year's Surplus	8,000	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	252,172	208,255	212,421	216,669	221,002
Expenditures:					
Operations	157,472	147,280	150,480	152,680	157,250
Capital	35,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	59,700	60,975	61,941	63,989	63,752
Total Expenditures	252,172	208,255	212,421	216,669	221,002
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2410 - NESS LAKE FIRE PROTECTION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	220,000	224,400	228,888	233,466	238,135
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	26,500	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	246,500	224,400	228,888	233,466	238,135
Expenditures:					
Operations	186,500	164,400	141,580	143,030	152,750
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	60,000	60,000	87,308	90,436	85,385
Total Expenditures	246,500	224,400	228,888	233,466	238,135
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2411 - RED ROCK-STONER FIRE PROTECTION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	174,984	180,234	185,641	191,210	196,946
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	2,174	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	10,000	-	-	-	-
Total Revenue	187,158	180,234	185,641	191,210	196,946
Expenditures:					
Operations	144,984	136,240	142,291	146,290	151,300
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	42,174	43,994	43,350	44,920	45,646
Total Expenditures	187,158	180,234	185,641	191,210	196,946
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2412 - SHELL-GLEN FIRE PROTECTION Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	219,585	223,977	228,456	233,025	237,686
Parcel Tax	13,860	13,860	13,860	13,860	13,860
Fees & Charges	7,880	7,880	7,880	7,880	7,880
Transfer from Reserves	660,500	-	-	-	-
Prior Year's Surplus	2,400	-	-	-	-
Borrowing Proceeds	79,500	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	983,725	245,717	250,196	254,765	259,426
Expenditures:					
Operations	258,725	213,980	215,130	217,330	226,400
Capital	725,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	31,737	35,066	37,435	33,026
Total Expenditures	983,725	245,717	250,196	254,765	259,426
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2413 - PILOT MTN FIRE PROTECTION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	214,200	224,910	229,408	233,996	238,676
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	341,750	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	19,030	-	-	-	-
Other Revenue	31,000	-	-	-	-
Total Revenue	605,980	224,910	229,408	233,996	238,676
Expenditures:					
Operations	205,480	183,480	184,530	191,830	184,000
Capital	400,500	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	41,430	44,878	42,166	54,676
Total Expenditures	605,980	224,910	229,408	233,996	238,676
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2501 - CHILAKO-NECHAKO RESCUE SERVICE

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	148,965	151,944	154,983	158,083	161,245
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	478,417	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	148,965	151,944	633,400	158,083	161,245
Expenditures:					
Operations	93,100	95,600	98,400	113,900	107,750
Capital	-	-	535,000	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	55,865	56,344	-	44,183	53,495
Total Expenditures	148,965	151,944	633,400	158,083	161,245
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2502 - AREA D RESCUE SERVICE
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	186,800	186,800	186,800	186,800	186,800
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	50,000	-	-	-	-
Prior Year's Surplus	20,000	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	256,800	186,800	186,800	186,800	186,800
Expenditures:					
Operations	110,700	106,500	111,100	114,900	115,300
Capital	70,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	76,100	80,300	75,700	71,900	71,500
Total Expenditures	256,800	186,800	186,800	186,800	186,800
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2503 - 9-1-1 EMERGENCY RESPONSE SERVICE
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	2,623,586	2,728,529	2,810,385	2,866,593	2,923,925
Parcel Tax	-	-	-	-	-
Fees & Charges	1,230,165	1,266,920	1,304,776	1,343,770	1,383,934
Transfer from Reserves	2,256,935	31,259	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	3,320,000	500,000	-	-	-
Other Revenue	2,000	2,000	2,000	2,000	2,000
Total Revenue	9,432,686	4,528,708	4,117,161	4,212,363	4,309,859
Expenditures:					
Operations	3,785,118	3,727,708	3,869,089	3,897,147	3,911,962
Capital	5,647,568	600,000	-	-	-
Debt Interest	-	75,000	75,000	75,000	75,000
Debt Principal	-	126,000	126,000	126,000	126,000
Transfer to Reserves	-	-	47,072	114,216	196,897
Total Expenditures	9,432,686	4,528,708	4,117,161	4,212,363	4,309,859
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2504 - FIRE DEPT COORDINATION SERVICE
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	125,000	156,250	156,250	156,250	156,250
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	54,958	26,372	28,832	30,733	30,597
Prior Year's Surplus	9,631	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	30,000	30,000	30,000	30,000	30,000
Total Revenue	219,589	212,622	215,082	216,983	216,847
Expenditures:					
Operations	219,589	212,622	215,082	216,983	216,847
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	219,589	212,622	215,082	216,983	216,847
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2505 - EMERGENCY PREPAREDNESS SERVICE

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	200,267	208,278	216,609	223,107	227,569
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	15,100	12,392	3,522	-	10,549
Prior Year's Surplus	14,666	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	98,730	-	-	-	-
Total Revenue	328,763	220,670	220,131	223,107	238,118
Expenditures:					
Operations	328,763	220,670	220,131	220,224	220,318
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	2,883	17,800
Total Expenditures	328,763	220,670	220,131	223,107	238,118
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2506 - VALEMOUNT & DISTRICT RESCUE SERVICE

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	126,302	130,091	133,994	138,014	142,155
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	25,044	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	151,346	130,091	133,994	138,014	142,155
Expenditures:					
Operations	98,450	84,075	85,525	85,550	86,700
Capital	-	-	-	-	-
Debt Interest	5,625	5,630	3,000	-	-
Debt Principal	12,485	12,490	7,000	-	-
Transfer to Reserves	34,786	27,896	38,469	52,464	55,455
Total Expenditures	151,346	130,091	133,994	138,014	142,155
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2901 - INSPECTION SERVICES
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	267,000	272,000	278,000	283,000	291,000
Parcel Tax	-	-	-	-	-
Fees & Charges	135,000	140,000	145,000	145,000	145,000
Transfer from Reserves	51,084	124,244	34,621	30,848	24,101
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	300	300	300	300	300
Total Revenue	453,384	536,544	457,921	459,148	460,401
Expenditures:					
Operations	447,384	450,544	451,921	453,148	454,401
Capital	-	80,000	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	6,000	6,000	6,000	6,000	6,000
Total Expenditures	453,384	536,544	457,921	459,148	460,401
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 2911 - SEWAGE SERVICE-HOLDING TANKS
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	10,000	10,000	10,000	10,000	10,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	100,000	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	10	10	10	10	10
Total Revenue	110,010	10,010	10,010	10,010	10,010
Expenditures:					
Operations	100,000	-	-	-	-
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	10,010	10,010	10,010	10,010	10,010
Total Expenditures	110,010	10,010	10,010	10,010	10,010
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3001 - BEAR LAKE STREET LIGHTING
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	14,500	16,300	17,100	17,800	18,887
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	838	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	373	373	373	373	373
Total Revenue	15,711	16,673	17,473	18,173	19,260
Expenditures:					
Operations	15,711	16,673	17,473	18,173	19,260
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	15,711	16,673	17,473	18,173	19,260
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3002 - HIXON STREET LIGHTING
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	10,186	8,985	9,524	10,095	10,700
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	475	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	596	596	596	596	596
Total Revenue	11,257	9,581	10,120	10,691	11,296
Expenditures:					
Operations	9,047	9,581	10,120	10,691	11,296
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	2,210	-	-	-	-
Total Expenditures	11,257	9,581	10,120	10,691	11,296
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3003 - PINEVIEW STREET LIGHTING Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	23,300	24,370	26,420	28,020	29,760
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	1,480	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	1,120	1,120	1,120	1,120	1,120
Total Revenue	25,900	25,490	27,540	29,140	30,880
Expenditures:					
Operations	23,800	25,490	27,540	29,140	30,880
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	2,100	-	-	-	-
Total Expenditures	25,900	25,490	27,540	29,140	30,880
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3004 - RED ROCK STREET LIGHTING

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	1,610	1,750	1,885	2,030	2,180
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	634	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	500	500	500	500	500
Total Revenue	2,744	2,250	2,385	2,530	2,680
Expenditures:					
Operations	2,144	2,250	2,385	2,530	2,680
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	600	-	-	-	-
Total Expenditures	2,744	2,250	2,385	2,530	2,680
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3005 - BUCKHORN STREET LIGHTING
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	140	185	227	272
Prior Year's Surplus	740	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	530	523	523	523	523
Total Revenue	1,270	663	708	750	795
Expenditures:					
Operations	630	663	708	750	795
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	640	-	-	-	-
Total Expenditures	1,270	663	708	750	795
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3006 - WILLOW RIVER STREET LIGHTING
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	9,820	10,680	11,400	12,123	12,853
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	560	-	-	-
Prior Year's Surplus	923	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	747	747	747	747	747
Total Revenue	11,490	11,987	12,147	12,870	13,600
Expenditures:					
Operations	10,930	11,987	12,147	12,870	13,600
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	560	-	-	-	-
Total Expenditures	11,490	11,987	12,147	12,870	13,600
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3007 - SHELLEY STREET LIGHTING
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	8,364	8,790	9,310	9,860	10,450
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	8,364	8,790	9,310	9,860	10,450
Expenditures:					
Operations	8,364	8,790	9,310	9,860	10,450
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	8,364	8,790	9,310	9,860	10,450
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3008 - MCLEOD LAKE STREET LIGHTING
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	7,780	8,315	8,605	9,120	9,661
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	195	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	1,267	1,343	1,425	1,510	1,599
Total Revenue	9,242	9,658	10,030	10,630	11,260
Expenditures:					
Operations	8,742	9,470	10,030	10,630	11,260
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	500	188	-	-	-
Total Expenditures	9,242	9,658	10,030	10,630	11,260
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3009 - SYMS ROAD STREET LIGHTING Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	1,570	1,664	1,760	1,860	1,970
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	1,570	1,664	1,760	1,860	1,970
Expenditures:					
Operations	1,570	1,664	1,760	1,860	1,970
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	1,570	1,664	1,760	1,860	1,970
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3303 - NOISE CONTROL
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	1,500	1,500	1,500	1,500	1,500
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	500	500	500	500
Prior Year's Surplus	500	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	2,000	2,000	2,000	2,000	2,000
Expenditures:					
Operations	2,000	2,000	2,000	2,000	2,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	2,000	2,000	2,000	2,000	2,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3305 - SOLID WASTE MANAGEMENT

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	3,121,200	3,183,624	3,247,296	3,312,242	3,378,487
Parcel Tax	-	-	-	-	-
Fees & Charges	6,391,000	6,394,750	6,506,185	6,619,849	6,735,786
Transfer from Reserves	6,185,000	1,476,157	1,430,458	1,367,857	1,304,033
Prior Year's Surplus	2,191,581	-	-	-	-
Borrowing Proceeds	7,150,000	-	-	-	-
Other Revenue	55,400	77,800	77,800	77,800	77,800
Total Revenue	25,094,181	11,132,331	11,261,740	11,377,749	11,496,106
Expenditures:					
Operations	8,848,946	8,965,331	9,094,740	9,210,749	9,329,106
Capital	12,895,000	-	-	-	-
Debt Interest	86,000	172,000	172,000	172,000	172,000
Debt Principal	82,000	170,000	170,000	170,000	170,000
Transfer to Reserves	3,182,235	1,825,000	1,825,000	1,825,000	1,825,000
Total Expenditures	25,094,181	11,132,331	11,261,740	11,377,749	11,496,106
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3306 - RURAL TRANSFER STATION SERVICE
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	437,500	437,500	437,500	437,500	437,500
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	86,470	97,863	109,485	121,338
Prior Year's Surplus	73,440	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	48,560	46,700	46,700	46,700	46,700
Total Revenue	559,500	570,670	582,063	593,685	605,538
Expenditures:					
Operations	559,500	570,670	582,063	593,685	605,538
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	559,500	570,670	582,063	593,685	605,538
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3307 - WASTE REDUCTION SERVICE

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	350,000	350,000	350,000	350,000	350,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	101,200	111,000	120,180	129,544	139,094
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	451,200	461,000	470,180	479,544	489,094
Expenditures:					
Operations	451,200	461,000	470,180	479,544	489,094
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	451,200	461,000	470,180	479,544	489,094
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3802 - BEAR LAKE CEMETERY
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	4,400	4,400	4,400	4,400	4,400
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	4,400	4,400	4,400	4,400	4,400
Expenditures:					
Operations	4,400	4,400	4,400	4,400	4,400
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	4,400	4,400	4,400	4,400	4,400
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3803 - BEAR LAKE AMBULANCE STATION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	14,925	14,925	14,925	14,925	14,925
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	2,252	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	17,177	14,925	14,925	14,925	14,925
Expenditures:					
Operations	13,617	13,925	13,925	13,925	13,925
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	3,560	1,000	1,000	1,000	1,000
Total Expenditures	17,177	14,925	14,925	14,925	14,925
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 3804 - TETE JAUNE CEMETERY

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	10,000	10,000	10,000	10,000	10,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	10,000	10,000	10,000	10,000	10,000
Expenditures:					
Operations	10,000	10,000	10,000	10,000	10,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	10,000	10,000	10,000	10,000	10,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 4001 - REGIONAL LAND USE PLANNING
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	557,500	573,500	590,500	607,500	631,800
Parcel Tax	-	-	-	-	-
Fees & Charges	22,900	22,900	22,900	22,900	22,900
Transfer from Reserves	66,173	60,858	91,658	36,991	15,071
Prior Year's Surplus	79,717	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	1,000	1,000	1,000	1,000	1,000
Total Revenue	727,290	658,258	706,058	668,391	670,771
Expenditures:					
Operations	722,290	653,258	661,058	663,391	665,771
Capital	-	-	40,000	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	5,000	5,000	5,000	5,000	5,000
Total Expenditures	727,290	658,258	706,058	668,391	670,771
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 4003 - ECONOMIC DEVELOPMENT COMMISSION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	77,840	78,840	79,683	80,543
Prior Year's Surplus	103,170	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	151,000	151,000	151,000	151,000	151,000
Total Revenue	254,170	228,840	229,840	230,683	231,543
Expenditures:					
Operations	227,829	228,840	229,840	230,683	231,543
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	26,341	-	-	-	-
Total Expenditures	254,170	228,840	229,840	230,683	231,543
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 4004 - HOUSE NUMBERING
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	32,980	34,500	35,200	36,000	36,800
Parcel Tax	-	-	-	-	-
Fees & Charges	10,000	10,000	10,000	10,000	10,000
Transfer from Reserves	-	1,090	870	360	-
Prior Year's Surplus	12,753	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	20	20	20	20	20
Total Revenue	55,753	45,610	46,090	46,380	46,820
Expenditures:					
Operations	45,649	45,610	46,090	46,380	46,690
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	10,104	-	-	-	130
Total Expenditures	55,753	45,610	46,090	46,380	46,820
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5001 - REGIONAL PARKS
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	454,420	463,508	472,779	482,234	491,879
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	30,000	120,389	116,997	110,480	103,832
Prior Year's Surplus	239,419	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	1,000	1,000	1,000	1,000	1,000
Total Revenue	724,839	584,898	590,776	593,714	596,711
Expenditures:					
Operations	591,339	584,898	590,776	593,714	596,711
Capital	30,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	103,500	-	-	-	-
Total Expenditures	724,839	584,898	590,776	593,714	596,711
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5002 - AREA H ARENAS
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	424,380	424,380	424,380	424,380	424,380
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	420	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	8,340	8,340	8,340	8,340	8,340
Total Revenue	433,140	432,720	432,720	432,720	432,720
Expenditures:					
Operations	433,140	432,720	432,720	432,720	432,720
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	433,140	432,720	432,720	432,720	432,720
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5003 - ROBSON VALLEY RECREATION CENTRE
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	362,070	362,070	362,070	362,070	362,070
Parcel Tax	-	-	-	-	-
Fees & Charges	15,900	17,500	17,500	17,500	17,500
Transfer from Reserves	50,000	43,011	48,445	52,438	63,023
Prior Year's Surplus	92,749	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	595,060	275,360	275,360	275,360	275,360
Total Revenue	1,115,779	697,941	703,375	707,368	717,953
Expenditures:					
Operations	741,391	697,941	703,375	707,368	717,953
Capital	369,700	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	4,688	-	-	-	-
Total Expenditures	1,115,779	697,941	703,375	707,368	717,953
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5004 - NUKKO LAKE COMMUNITY HALL
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	10,690	10,900	11,120	11,340	11,570
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	820	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	11,510	10,900	11,120	11,340	11,570
Expenditures:					
Operations	11,510	10,900	11,120	11,340	11,570
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	11,510	10,900	11,120	11,340	11,570
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5006 - SINCLAIR MILLS COMMUNITY HALL
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	13,890	13,890	13,890	14,200	14,400
Parcel Tax	-	-	-	-	-
Fees & Charges	540	540	540	540	540
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	4,828	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	19,258	14,430	14,430	14,740	14,940
Expenditures:					
Operations	13,050	12,430	12,430	12,740	12,940
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	6,208	2,000	2,000	2,000	2,000
Total Expenditures	19,258	14,430	14,430	14,740	14,940
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5007 - BEAR LAKE RECREATION FACILITIES
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	25,000	25,000	25,000	25,000	25,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	21,006	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	46,006	25,000	25,000	25,000	25,000
Expenditures:					
Operations	39,906	18,200	18,250	18,500	18,330
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	6,100	6,800	6,750	6,500	6,670
Total Expenditures	46,006	25,000	25,000	25,000	25,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5008 - CANOE VALLEY RECREATION CENTRE
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	373,460	373,460	373,460	373,460	373,460
Parcel Tax	-	-	-	-	-
Fees & Charges	19,510	22,310	22,310	22,310	22,310
Transfer from Reserves	50,000	-	-	-	-
Prior Year's Surplus	36,310	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	494,270	217,120	217,120	217,120	217,120
Total Revenue	973,550	612,890	612,890	612,890	612,890
Expenditures:					
Operations	577,245	573,890	577,390	580,890	587,890
Capital	327,650	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	68,655	39,000	35,500	32,000	25,000
Total Expenditures	973,550	612,890	612,890	612,890	612,890
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5009 - REID LAKE COMMUNITY HALL

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	5,220	5,660	5,900	6,100	6,300
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	4,605	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	9,825	5,660	5,900	6,100	6,300
Expenditures:					
Operations	9,485	5,660	5,900	6,100	6,300
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	340	-	-	-	-
Total Expenditures	9,825	5,660	5,900	6,100	6,300
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5010 - TETE JAUNE COMMUNITY HALL
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	10,000	10,200	10,400	10,600	10,800
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	7,810	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	17,810	10,200	10,400	10,600	10,800
Expenditures:					
Operations	15,810	9,700	9,900	10,100	10,300
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	2,000	500	500	500	500
Total Expenditures	17,810	10,200	10,400	10,600	10,800
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5011 - DOME CREEK RECREATION FACILITY
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	10,000	10,000	10,000	10,000	10,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	3,640	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	13,640	10,000	10,000	10,000	10,000
Expenditures:					
Operations	12,640	10,000	10,000	10,000	10,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	1,000	-	-	-	-
Total Expenditures	13,640	10,000	10,000	10,000	10,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5012 - EAST LINE COMMUNITY FACILITIES SERVICE

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	15,000	15,000	15,000	15,000	15,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	100	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	15,100	15,000	15,000	15,000	15,000
Expenditures:					
Operations	11,100	10,000	10,000	10,000	10,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	4,000	5,000	5,000	5,000	5,000
Total Expenditures	15,100	15,000	15,000	15,000	15,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5013 - ROBSON VALLEY EXPLORATION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	70,000	70,000	70,000	70,000	70,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	15,000	-	-	-	-
Prior Year's Surplus	7,265	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	92,265	70,000	70,000	70,000	70,000
Expenditures:					
Operations	23,995	9,000	9,000	9,000	9,000
Capital	-	-	-	-	-
Debt Interest	15,510	15,510	15,510	15,510	15,510
Debt Principal	14,850	14,850	14,850	14,850	14,850
Transfer to Reserves	37,910	30,640	30,640	30,640	30,640
Total Expenditures	92,265	70,000	70,000	70,000	70,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5201 - LIBRARIES - ROBSON VALLEY/CANOE
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	301,679	302,159	302,159	302,159	302,159
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	480	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	302,159	302,159	302,159	302,159	302,159
Expenditures:					
Operations	302,159	302,159	302,159	302,159	302,159
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	302,159	302,159	302,159	302,159	302,159
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5202 - LIBRARIES - MACKENZIE & PG
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	413,053	414,140	414,140	414,140	414,140
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	1,090	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	300	300	300	300	300
Total Revenue	414,443	414,440	414,440	414,440	414,440
Expenditures:					
Operations	414,443	414,440	414,440	414,440	414,440
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	414,443	414,440	414,440	414,440	414,440
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5301 - ROBSON VALLEY TV REBROADCASTING
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	48,550	48,840	48,840	48,840	48,840
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	390	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	23,760	23,760	23,760	23,760	23,760
Total Revenue	72,700	72,600	72,600	72,600	72,600
Expenditures:					
Operations	72,700	72,600	72,600	72,600	72,600
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	72,700	72,600	72,600	72,600	72,600
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5302 - VALEMOUNT & DIST TV REBROADCASTING
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	82,449	82,653	82,653	82,653	82,653
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	204	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	6,000	6,000	6,000	6,000	6,000
Total Revenue	88,653	88,653	88,653	88,653	88,653
Expenditures:					
Operations	88,653	88,653	88,653	88,653	88,653
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	88,653	88,653	88,653	88,653	88,653
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5402-5406 - RECREATION

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	76,950	76,950	76,950	76,950	76,950
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	44,753	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	\$ 121,703	\$ 76,950	\$ 76,950	\$ 76,950	\$ 76,950
Expenditures:					
Operations	121,703	76,950	76,950	76,950	76,950
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	\$ 121,703	\$ 76,950	\$ 76,950	\$ 76,950	\$ 76,950
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 5601 - HERITAGE CONSERVATION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	1,518,420	1,541,388	1,591,388	1,596,388	1,633,388
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	50,000	50,000	50,000	50,000	50,000
Prior Year's Surplus	80,630	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	5,000	5,000	5,000	5,000	5,000
Total Revenue	1,654,050	1,596,388	1,646,388	1,651,388	1,688,388
Expenditures:					
Operations	1,512,258	1,502,258	1,552,258	1,557,258	1,603,258
Capital	-	-	-	-	-
Debt Interest	33,750	33,750	33,750	33,750	33,750
Debt Principal	50,380	50,380	50,380	50,380	50,380
Transfer to Reserves	57,662	10,000	10,000	10,000	1,000
Total Expenditures	1,654,050	1,596,388	1,646,388	1,651,388	1,688,388
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 6001 - MUNICIPAL DEBT
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	10,672,005	5,647,910	5,385,860	5,023,535	4,987,075
Total Revenue	10,672,005	5,647,910	5,385,860	5,023,535	4,987,075
Expenditures:					
Operations	-	-	-	-	-
Capital	-	-	-	-	-
Debt Interest	4,397,000	2,072,840	2,004,090	1,934,835	1,904,405
Debt Principal	6,275,005	3,575,070	3,381,770	3,088,700	3,082,670
Transfer to Reserves	-	-	-	-	-
Total Expenditures	10,672,005	5,647,910	5,385,860	5,023,535	4,987,075
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 6201 - FEASIBILITY STUDIES

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	30,000	30,000	30,000	30,000	30,000
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	30,000	30,000	30,000	30,000	30,000
Expenditures:					
Operations	30,000	30,000	30,000	30,000	30,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	30,000	30,000	30,000	30,000	30,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 6206 - DOME CREEK-CRESCENT SPUR TELEPHONE
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	100	100	100	100
Prior Year's Surplus	100	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	100	100	100	100	100
Expenditures:					
Operations	100	100	100	100	100
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	100	100	100	100	100
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 6222 - SHELLEY RIVERBANK EROSION
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	5,070	5,070	5,070	5,070	5,070
Fees & Charges	-	-	-	-	-
Transfer from Reserves	2,402	-	-	-	-
Prior Year's Surplus	1,278	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	8,750	5,070	5,070	5,070	5,070
Expenditures:					
Operations	4,510	50	50	50	50
Capital	-	-	-	-	-
Debt Interest	2,700	2,700	2,700	2,700	2,700
Debt Principal	1,540	1,540	1,540	1,540	1,540
Transfer to Reserves	-	780	780	780	780
Total Expenditures	8,750	5,070	5,070	5,070	5,070
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 8001 - BEAR LAKE WATER SYSTEM
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	14,160	14,160	14,160	14,160	14,160
Fees & Charges	11,380	11,380	11,380	11,380	11,380
Transfer from Reserves	40,000	16,950	16,950	16,950	16,950
Prior Year's Surplus	17,610	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	3,000	-	-	-	-
Total Revenue	86,150	42,490	42,490	42,490	42,490
Expenditures:					
Operations	77,760	42,490	42,490	42,490	42,490
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	8,390	-	-	-	-
Total Expenditures	86,150	42,490	42,490	42,490	42,490
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 8003 - BLACKBURN WATER SYSTEM

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	17,000	17,340	17,687	18,041	18,401
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	290	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	17,290	17,340	17,687	18,041	18,401
Expenditures:					
Operations	17,290	17,340	17,687	18,041	18,401
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	17,290	17,340	17,687	18,041	18,401
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 8005 - AZU WATER SYSTEM
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	2,600	2,600	2,600	2,600	2,600
Fees & Charges	34,500	34,500	34,500	34,500	34,500
Transfer from Reserves	20,000	2,200	2,200	2,200	2,200
Prior Year's Surplus	34,200	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	3,300	-	-	-	-
Total Revenue	94,600	39,300	39,300	39,300	39,300
Expenditures:					
Operations	51,050	39,300	39,300	39,300	39,300
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	43,550	-	-	-	-
Total Expenditures	94,600	39,300	39,300	39,300	39,300
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 9001 - TABOR LAKE COMMUNITY SEWER SERVICE

Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	30,950	30,950	30,950	30,950	30,950
Fees & Charges	27,600	27,600	27,600	27,600	27,600
Transfer from Reserves	250,950	12,074	12,761	13,463	14,178
Prior Year's Surplus	23,130	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	332,630	70,624	71,311	72,013	72,728
Expenditures:					
Operations	66,240	65,624	66,311	67,013	67,728
Capital	200,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	66,390	5,000	5,000	5,000	5,000
Total Expenditures	332,630	70,624	71,311	72,013	72,728
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 9002 - BUCKHORN COMMUNITY SEWER SYSTEM
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	23,120	23,120	23,120	23,120	23,120
Fees & Charges	12,030	12,030	12,030	12,030	12,030
Transfer from Reserves	-	1,400	1,400	1,400	1,400
Prior Year's Surplus	8,530	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	43,680	36,550	36,550	36,550	36,550
Expenditures:					
Operations	31,920	31,550	31,550	31,550	31,550
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	11,760	5,000	5,000	5,000	5,000
Total Expenditures	43,680	36,550	36,550	36,550	36,550
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 9003 - BENDIXON ROAD COMMUNITY SEWER SYSTEM
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	16,690	16,690	16,690	16,690	16,690
Fees & Charges	9,500	9,500	9,500	9,500	9,500
Transfer from Reserves	-	630	630	630	630
Prior Year's Surplus	3,410	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	29,600	26,820	26,820	26,820	26,820
Expenditures:					
Operations	26,140	25,540	25,540	25,540	25,540
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	3,460	1,280	1,280	1,280	1,280
Total Expenditures	29,600	26,820	26,820	26,820	26,820
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 9004 - WEST LAKE COMMUNITY SEWER SYSTEM
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	19,000	19,000	19,000	19,000	19,000
Fees & Charges	11,420	11,420	11,420	11,420	11,420
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	4,910	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	35,330	30,420	30,420	30,420	30,420
Expenditures:					
Operations	13,910	13,290	13,290	13,290	13,290
Capital	-	-	-	-	-
Debt Interest	7,420	7,420	7,420	7,420	7,420
Debt Principal	6,040	6,040	6,040	6,040	6,040
Transfer to Reserves	7,960	3,670	3,670	3,670	3,670
Total Expenditures	35,330	30,420	30,420	30,420	30,420
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 9006 - ADAMS ROAD COMMUNITY SEWER SERVICE
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	25,620	25,620	25,620	25,620	25,620
Fees & Charges	4,000	4,000	4,000	4,000	4,000
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	2,310	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	4,000	4,000	4,000	4,000
Total Revenue	31,930	33,620	33,620	33,620	33,620
Expenditures:					
Operations	13,550	13,500	13,500	13,500	13,500
Capital	-	-	-	-	-
Debt Interest	5,890	5,890	5,890	5,890	5,890
Debt Principal	8,310	8,310	8,310	8,310	8,310
Transfer to Reserves	4,180	5,920	5,920	5,920	5,920
Total Expenditures	31,930	33,620	33,620	33,620	33,620
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2021-2025

Function: 9007 - TALLUS ROAD COMMUNITY SEWER SERVICE
Budget Stage: Proposed Budget

	2021 Budget	2022 Financial Plan	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	6,110	6,110	6,110	6,110	6,110
Fees & Charges	10,000	10,000	10,000	10,000	10,000
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	15,180	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	6,750	6,750	6,750	6,750
Total Revenue	31,290	22,860	22,860	22,860	22,860
Expenditures:					
Operations	21,930	12,450	12,450	12,450	12,450
Capital	-	-	-	-	-
Debt Interest	2,810	2,810	2,810	2,810	2,810
Debt Principal	1,980	1,980	1,980	1,980	1,980
Transfer to Reserves	4,570	5,620	5,620	5,620	5,620
Total Expenditures	31,290	22,860	22,860	22,860	22,860
Surplus (Deficit)	-	-	-	-	-

BUDGET SUMMARY

REGIONAL DISTRICT OF FRASER - FORT GEORGE 2021 PROPOSED BUDGET

	EXPENDITURE	REQUISITION LEVY	ANTICIPATED SURPLUS	PARCEL TAXES	OTHER REVENUE
PART 1 - GENERAL GOVERNMENT SERVICES:					
REGIONAL DISTRICT BOARD	\$ 474,025	\$ 312,940	\$ -	-	161,085
BEAR LAKE COMMUNITY COMMISSION	86,205	65,500	13,605	-	7,100
ADMINISTRATION	5,718,612	2,228,700	804,577	-	2,685,335
COMMUNITY SERVICES	446,410	344,311	51,599	-	50,500
ELECTORAL AREA ADMINISTRATION	287,795	111,910	8,514	-	167,371
GRANTS-IN-AID - REGIONAL	654,900	632,053	22,847	-	-
COMMUNITY GRANTS-IN-AID	1,049,974	708,000	341,974	-	-
	8,717,921	4,403,414	1,243,116	-	3,071,391
PART 2 - PROTECTIVE SERVICES:					
UNSIGHTLY AND UNTIDY PREMISES	238,100	235,000	-	-	3,100
BEAR LAKE FIRE PROTECTION	159,652	147,652	-	-	12,000
BUCKHORN FIRE PROTECTION	1,251,110	258,060	-	-	993,050
PINEVIEW FIRE PROTECTION	373,720	238,720	30,000	-	105,000
VALEMOUNT & DISTRICT FIRE PROTECTION	249,294	203,880	40,644	-	4,770
BEAVERLY FIRE PROTECTION	360,000	340,000	-	-	20,000
MCBRIDE DISTRICT FIRE PROTECTION	390,463	220,820	17,500	-	152,143
FERNDALE/TABOR FIRE PROTECTION	975,784	261,364	-	-	714,420
HIXON FIRE PROTECTION	226,469	215,914	-	-	10,555
SALMON VALLEY FIRE PROTECTION	252,172	204,172	8,000	-	40,000
NESS LAKE FIRE PROTECTION	246,500	220,000	-	-	26,500
RED ROCK FIRE PROTECTION	187,158	174,984	2,174	-	10,000
SHELL-GLEN FIRE/RESCUE PROTECTION	983,725	219,585	2,400	13,860	747,880
PILOT MOUNTAIN FIRE PROTECTION	605,980	214,200	-	-	391,780
FIRE DEPART. COORDINATION SERVICE	219,589	125,000	9,631	-	84,958
EMERGENCY PREPAREDNESS SERVICE	328,763	200,267	14,666	-	113,830
INSPECTION SERVICES	453,384	267,000	-	-	186,384
	7,501,863	3,746,618	125,015	13,860	3,616,370
PART 3 - TRANSPORTATION SERVICES:					
BEAR LAKE STREET LIGHTING	15,711	14,500	838	-	373
HIXON STREET LIGHTING	11,257	10,186	475	-	596
PINEVIEW STREET LIGHTING	25,900	23,300	1,480	-	1,120
RED ROCK STREET LIGHTING	2,744	1,610	634	-	500
BUCKHORN STREET LIGHTING	1,270	-	740	-	530
WILLOW RIVER STREET LIGHTING	11,490	9,820	923	-	747
SHELLEY STREET LIGHTING	8,364	8,364	-	-	-
MCLEOD LAKE STREET LIGHTING	9,242	7,780	195	-	1,267
SYMS ROAD STREET LIGHTING	1,570	-	-	1,570	-
	87,548	75,560	5,285	1,570	5,133

BUDGET SUMMARY

REGIONAL DISTRICT OF FRASER - FORT GEORGE 2021 PROPOSED BUDGET

	EXPENDITURE	REQUISITION LEVY	ANTICIPATED SURPLUS	PARCEL TAXES	OTHER REVENUE
PART 4 - ENVIRONMENTAL HEALTH:					
SPECIAL EVENTS REGULATION	6,063	4,150	1,703	-	210
SEWAGE SERVICE-HOLDING TANKS	110,010	10,000	-	-	100,010
SOLID WASTE MANAGEMENT	25,094,181	3,121,200	2,191,581	-	19,781,400
RURAL TRANSFER STATION SERVICE	559,500	437,500	73,440	-	48,560
WASTE REDUCTION SERVICE	451,200	350,000	-	-	101,200
SHELLEY RIVERBANK EROSION PROTECTION	8,750	-	1,278	5,070	2,402
BEAR LAKE WATER SYSTEM	86,150	-	17,610	14,160	54,380
BLACKBURN WATER SYSTEM	17,290	-	290	-	17,000
AZU WATER SYSTEM	94,600	-	34,200	2,600	57,800
TABOR LAKE SEWER	332,630	-	23,130	30,950	278,550
BUCKHORN COMMUNITY SEWER SYSTEM	43,680	-	8,530	23,120	12,030
BENDIXON RD COMMUNITY SEWER SYSTEM	29,600	-	3,410	16,690	9,500
WEST LAKE COMMUNITY SEWER SYSTEM	35,330	-	4,910	19,000	11,420
ADAMS RD COMMUNITY SEWER SERVICE	31,930	-	2,310	25,620	4,000
TALLUS RD COMMUNITY SEWER SERVICE	31,290	-	15,180	6,110	10,000
	26,932,204	3,922,850	2,377,572	143,320	20,488,462
PART 5 - PUBLIC HEALTH AND WELFARE:					
CHILAKO/NECHAKO RESCUE SERVICE	148,965	148,965	-	-	-
AREA D RESCUE SERVICE	256,800	186,800	20,000	-	50,000
9-1-1 EMERGENCY RESPONSE SERVICE	9,432,686	2,623,586	-	-	6,809,100
VALEMOUNT & DISTRICT RESCUE SERVICE	151,346	126,302	25,044	-	-
BEAR LAKE CEMETERY	4,400	4,400	-	-	-
BEAR LAKE AMBULANCE STATION	17,177	-	2,252	-	14,925
TETE JAUNE CEMETERY	10,000	10,000	-	-	-
	10,021,374	3,100,053	47,296	-	6,874,025
PART 6 - ENVIRONMENTAL DEVELOPMENT:					
NOISE CONTROL	2,000	1,500	500	-	-
REGIONAL LAND USE PLANNING	727,290	557,500	79,717	-	90,073
ECONOMIC DEVELOPMENT	254,170	-	103,170	-	151,000
HOUSE NUMBERING	55,753	32,980	12,753	-	10,020
	1,039,213	591,980	196,140	-	251,093
PART 7 - RECREATION AND CULTURAL SERVICES:					
REGIONAL PARKS	724,839	454,420	239,419	-	31,000
AREA H ARENAS	433,140	424,380	420	-	8,340
ROBSON VALLEY RECREATION CENTRE	1,115,779	362,070	92,749	-	660,960
NUKKO LAKE COMMUNITY HALL	11,510	10,690	820	-	-
SINCLAIR MILLS COMMUNITY HALL	19,258	13,890	4,828	-	540
BEAR LAKE RECREATION FACILITIES	46,006	25,000	21,006	-	-
CANOE VALLEY RECREATION CENTRE	973,550	373,460	36,310	-	563,780
REID LAKE COMMUNITY HALL	9,825	5,220	4,605	-	-
TETE JAUNE COMMUNITY HALL	17,810	10,000	7,810	-	-
DOMO CREEK RECREATION FACILITY	13,640	10,000	3,640	-	-
EASTLINE COMMUNITY FACILITY	15,100	15,000	100	-	-
ROBSON VALLEY EXPLORATION & LEARNING	92,265	70,000	7,265	-	15,000
LIBRARY SERVICES - ROBSON VALLEY/CANOE	302,159	301,679	480	-	-
LIBRARY SERVICES - GREATER P.G./MACKENZIE	414,443	413,053	1,090	-	300
ROBSON VALLEY TV REBROADCASTING	72,700	48,550	390	-	23,760
VALEMOUNT & DISTRICT TV REBROADCASTING	88,653	82,449	204	-	6,000
RECREATION	121,703	76,950	44,753	-	-
	4,472,380	2,696,811	465,889	-	1,309,680

BUDGET SUMMARY

**REGIONAL DISTRICT OF FRASER - FORT GEORGE
2021 PROPOSED BUDGET**

	EXPENDITURE	REQUISITION LEVY	ANTICIPATED SURPLUS	PARCEL TAXES	OTHER REVENUE
<u>PART 8 - FISCAL SERVICES:</u>					
DEBT CHARGES - MEMBER MUNICIPALITIES	10,672,005	-	-	-	10,672,005
	10,672,005	-	-	-	10,672,005
<u>PART 9 - OTHER SERVICES:</u>					
HERITAGE CONSERVATION	1,654,050	1,518,420	80,630	-	55,000
FEASIBILITY STUDIES	30,000	-	-	-	30,000
DOME CREEK/CRESCENT SPUR TELEPHONE	100	-	100	-	-
	1,684,150	1,518,420	80,730	-	85,000
TOTAL BEFORE MUNICIPAL DEBT	\$ 60,456,653	\$ 20,055,706	\$ 4,541,043	\$ 158,750	\$ 35,701,154
 TOTAL INCLUDING MUNICIPAL DEBT	 \$ 71,128,658	 \$ 20,055,706	 \$ 4,541,043	 \$ 158,750	 \$ 46,373,159

**REGIONAL DISTRICT OF FRASER-FORT GEORGE
2021 REQUISITION SUMMARY - USING THE 2021 COMPLETED ASSESSMENT ROLL**

EXHIBIT/FUNCTION	PRINCE GEORGE	MACKENZIE	MCBRIDE	VALEMOUNT	ELECTORAL AREA "A"	ELECTORAL AREA "C"	ELECTORAL AREA "D"	ELECTORAL AREA "E"	ELECTORAL AREA "F"	ELECTORAL AREA "G"	ELECTORAL AREA "H"	BENEFITING AREAS DESCRIPTION	AMOUNT	TOTAL REQUISITION
1A - REGIONAL DISTRICT BOARD 2020 ADJUSTMENT	223,666	9,220	1,135	3,772	10,231	11,018	13,010	3,051	4,606	20,059	13,172			312,940
1B - BEAR LAKE COMMUNITY COMM. 2020 ADJUSTMENT												GSA 1 (L)	65,500	65,500
1C - ADMINISTRATION 2020 ADJUSTMENT	1,592,897	65,666	8,087	26,866	72,863	78,466	92,657	21,727	32,802	142,860	93,809			2,228,700
1D - COMMUNITY SERVICES 2020 ADJUSTMENT	25,337	1,045	129	427	42,634	26,178	71,748	21,114	42,634	62,887	50,178			344,311
1E - ELECTORAL AREA ADMINISTRATION 2020 ADJUSTMENT					15,236	16,408	19,375	4,543	6,859	29,873	19,616			111,910
1F - REGIONAL GRANTS-IN-AID 2020 ADJUSTMENT	451,740	18,623	2,293	7,619	20,664	22,253	26,277	6,162	9,303	40,515	26,604			632,053
1G - COMMUNITY GRANTS-IN-AID 2020 ADJUSTMENT					70,000	48,000	245,000	90,000	85,000	80,000	90,000			708,000
2A - UNSIGHTLY AND UNTIDY 2020 ADJUSTMENT					31,994	34,455	40,685	9,541	14,404	62,730	41,191			235,000
2B - BEAR LAKE FIRE PROTECTION 2020 ADJUSTMENT												LSA 3 (C)	147,652	147,652
2C - BUCKHORN FIRE PROTECTION 2020 ADJUSTMENT												SA 4 (J)	258,060	258,060
2D - PINEVIEW FIRE PROTECTION 2020 ADJUSTMENT												LSA 39 (V)	238,720	238,720
2E - VALEMOUNT & DIST. FIRE PROT. 2020 ADJUSTMENT				126,264								LSA 5 (E)	77,616	203,880
2F - BEAVERLY FIRE PROTECTION 2020 ADJUSTMENT												LSA 4 (D)	340,000	340,000
2G - MCBRIDE & DISTRICT FIRE PROT. 2020 ADJUSTMENT			91,581									SRVA 48 (A)	129,239	220,820
2H - FERNDALE/TABOR FIRE PROT. 2020 ADJUSTMENT												LSA 20 (T)	261,364	261,364
2I - HIXON FIRE PROTECTION 2020 ADJUSTMENT												LSA 22 (W)	153,784	215,914
2020 ADJUSTMENT												CRD LSA 32 (Q)	62,130	
2J - SALMON VALLEY FIRE PROT. 2020 ADJUSTMENT												SRVA 4 (B)	204,172	204,172
2K - NESS LAKE FIRE PROTECTION 2020 ADJUSTMENT												LSA 1 (A)	220,000	220,000
2L - RED ROCK FIRE PROTECTION 2020 ADJUSTMENT												LSA 23 (X)	174,984	174,984
2M - SHELL-GLEN FIRE/RESCUE PROTECTION 2020 ADJUSTMENT												LSA 8 (H) **	193,090	219,585
2020 ADJUSTMENT												LSA 8 (V) **	26,495	
2N - PILOT MTN. FIRE PROTECTION 2020 ADJUSTMENT												LSA 28 (3)	214,200	214,200
2O - FIRE DEPARTMENT COORD SERVICE 2020 ADJUSTMENT		12,910	1,590	5,282	14,325	15,427	18,217	4,272	6,449	28,086	18,442			125,000
2P - EMERGENCY PREPAREDNESS SERVICE 2020 ADJUSTMENT					27,265	29,362	34,672	8,130	12,275	53,459	35,104			200,267
2Q - INSPECTION SERVICES 2020 ADJUSTMENT					36,351	39,146	46,226	10,840	16,365	71,272	46,800			267,000
3A - BEAR LAKE STREET LIGHTING 2020 ADJUSTMENT												SA 2 (D)	14,500	14,500
3B - HIXON STREET LIGHTING 2020 ADJUSTMENT												SA 5 (X)	10,186	10,186
3C - PINEVIEW STREET LIGHTING 2020 ADJUSTMENT												SA 26 (Y)	23,300	23,300
3D - RED ROCK STREET LIGHTING 2020 ADJUSTMENT												SA 25 (W)	1,610	1,610
3E - BUCKHORN STREET LIGHTING 2020 ADJUSTMENT												SA 32 (G)		
3F - WILLOW RIVER STREET LIGHT 2020 ADJUSTMENT												SA 33 (L)	9,820	9,820
3G - SHELLEY STREET LIGHTING 2020 ADJUSTMENT												LSA 7 (G)	8,364	8,364
3H - MCLEOD LAKE STREET LIGHT 2020 ADJUSTMENT												LSA 13 (M)	7,780	7,780
3I - SYMS ROAD STREET LIGHTING 2020 ADJUSTMENT												LSA 38 (U)		

** = improvements only

**REGIONAL DISTRICT OF FRASER-FORT GEORGE
2021 REQUISITION SUMMARY - USING THE 2021 COMPLETED ASSESSMENT ROLL**

EXHIBIT/FUNCTION	PRINCE GEORGE	MACKENZIE	MCBRIDE	VALEMOUNT	ELECTORAL AREA "A"	ELECTORAL AREA "C"	ELECTORAL AREA "D"	ELECTORAL AREA "E"	ELECTORAL AREA "F"	ELECTORAL AREA "G"	ELECTORAL AREA "H"	BENEFITING AREAS DESCRIPTION	AMOUNT	TOTAL REQUISITION
4A - SPECIAL EVENTS REGULATION 2020 ADJUSTMENT					565	609	719	168	254	1,108	727			4,150
4B - SEWAGE SERVICE-HOLDING TANK 2020 ADJUSTMENT					2,129				958	4,173	2,740			10,000
4C - SOLID WASTE MANAGEMENT 2020 ADJUSTMENT	2,230,786	91,962	11,325	37,625	102,041	109,889	129,762	30,428	45,938	200,069	131,375			3,121,200
4D - RURAL TRANSFER STATION SERVICE 2020 ADJUSTMENT					59,564	64,144	75,745	17,762	26,815	116,784	76,686			437,500
4E - TABOR LAKE SEWER SYSTEM 2020 ADJUSTMENT												SA 30 (O)		
4F - WASTE REDUCTION SERVICE 2020 ADJUSTMENT		36,148	4,452	14,789	40,110	43,195	51,006	11,961	18,057	78,642	51,640			350,000
5A - CHILAKO/NECHAKO RESCUE 2020 ADJUSTMENT						148,965								148,965
5B - AREA D RESCUE SERVICE 2020 ADJUSTMENT												LSA 6 (F)	186,800	186,800
5C - 9-1-1 EMERGENCY RESPONSE SERVICE 2020 ADJUSTMENT	1,875,130	77,301	9,519	31,626	85,773	92,369	109,074	25,577	38,614	168,173	110,430	BNRD ESA 4 (B)		2,623,586
5D - VALEMOUNT & DISTRICT RESCUE 2020 ADJUSTMENT				37,892								SRVA 52 (H)	88,410	126,302
5E - BEAR LAKE CEMETERY 2020 ADJUSTMENT												LSA 11 (K) **	4,400	4,400
5F - BEAR LAKE AMBULANCE STN. 2020 ADJUSTMENT												LSA 33 (8)		
5G - TETE JAUNE CEMETERY 2020 ADJUSTMENT												SRVA 59 (O)	10,000	10,000
6A - NOISE CONTROL 2020 ADJUSTMENT					260	280	331		118	511				1,500
6B - REGIONAL LAND USE PLANNING 2020 ADJUSTMENT	175,781	10,537	1,394	2,843	49,958	53,800	63,529	14,897	22,491	97,951	64,319			557,500
6C - ECONOMIC DEVELOPMENT 2020 ADJUSTMENT														
6D - HOUSE NUMBERING ** 2020 ADJUSTMENT					7,267	7,137	9,675	1,114	2,849	774	4,164			32,980
7A - REGIONAL PARKS 2020 ADJUSTMENT	324,783	13,389	1,649	5,478	14,856	15,999	18,892	4,430	6,688	29,128	19,128			454,420
7B - ARENAS AREA "H" 2020 ADJUSTMENT			27,389	108,757								DA 2 (O) **	288,234	424,380
7C - R.V. RECREATION CTR. 2020 ADJUSTMENT			99,547									DA 6 (R) **	262,523	362,070
7D - NUKKO LAKE COMMUNITY HALL 2020 ADJUSTMENT												LSA 40 (W)	10,690	10,690
7E - SINCLAIR MILLS COMM. HALL 2020 ADJUSTMENT												LSA 9 (I)	13,890	13,890
7F - BEAR LAKE REC. FACILITIES 2020 ADJUSTMENT												LSA 19 (S)	25,000	25,000
7G - CANOE VALLEY REC. CTR. 2020 ADJUSTMENT				149,633								LSA 29 (4)	223,827	373,460
7H - REID LAKE COMMUNITY HALL 2020 ADJUSTMENT												LSA 43 (Y)	5,220	5,220
7I - TETE JAUNE COMMUNITY HALL 2020 ADJUSTMENT												LSA 45 (R)	10,000	10,000
7J - DOME CREEK REC FACILITY 2020 ADJUSTMENT												SRVA 50 (E)	10,000	10,000
7K - EASTLINE COMMUNITY FACILITY 2018 ADJUSTMENT												SRVA 62 (I)	15,000	15,000
7L - ROBSON VALLEY EXP & LEARN 2020 ADJUSTMENT			15,296									SRVA 64 (2)	54,704	70,000
7M - LIBRARY SERVICES - R.V./CANOE 2020 ADJUSTMENT			18,946	62,945							219,788			301,679
7N - LIBRARY SERV. - GREATER P.G. 2020 ADJUSTMENT					68,187	73,431	86,711	20,333	30,698	133,693				413,053
7O - R.V. TV REBROADCAST 2020 ADJUSTMENT			12,838									LSA 15 (P) **	35,712	48,550
7P - VALEMOUNT TV REBROADCAST 2020 ADJUSTMENT				60,770								DA 11 (D) **	21,679	82,449
7Q - RECREATION 2020 ADJUSTMENT					10,000	2,000	30,000	12,000	22,950					76,950

** = improvements only

**REGIONAL DISTRICT OF FRASER-FORT GEORGE
2021 REQUISITION SUMMARY - USING THE 2021 COMPLETED ASSESSMENT ROLL**

EXHIBIT/FUNCTION	PRINCE GEORGE	MACKENZIE	MCBRIDE	VALEMOUNT	ELECTORAL AREA "A"	ELECTORAL AREA "C"	ELECTORAL AREA "D"	ELECTORAL AREA "E"	ELECTORAL AREA "F"	ELECTORAL AREA "G"	ELECTORAL AREA "H"	BENEFITING AREAS DESCRIPTION	AMOUNT	TOTAL REQUISITION
8A - DEBT CHARGES 2020 ADJUSTMENT														
9A - HERITAGE CONSERVATION 2020 ADJUSTMENT	1,085,247	44,738	5,509	18,304	49,642	53,459	63,127	14,803	22,348	97,331	63,912			1,518,420
9B - FEASIBILITY STUDIES 2020 ADJUSTMENT														
9C - DOME CREEK TELEPHONE 2020 ADJUSTMENT												LSA 14 (N)		
9D - CHERYL ROAD NATURAL GAS 2020 ADJUSTMENT												LSA 36 (S)		
TOTAL REQUISITION LESS: 8A DEBT CHARGES	7,985,367	381,539	312,679	700,892	831,915	985,990	1,246,438	332,853	469,475	1,520,078	1,179,825		4,108,655	20,055,706
	7,985,367	381,539	312,679	700,892	831,915	985,990	1,246,438	332,853	469,475	1,520,078	1,179,825	15,947,051	4,108,655	20,055,706

REQUISITION COMPARISON/ANALYSIS

	PRINCE GEORGE	MACKENZIE	MCBRIDE	VALEMOUNT	ELECTORAL AREA "A"	ELECTORAL AREA "C"	ELECTORAL AREA "D"	ELECTORAL AREA "E"	ELECTORAL AREA "F"	ELECTORAL AREA "G"	ELECTORAL AREA "H"	BENEFITING AREAS DESCRIPTION	AMOUNT	TOTAL REQUISITION
<i>CHANGE IN TOTAL REQUISITION FROM LAST YEAR (not including municipal debt):</i>														
CURRENT YEAR REQUISITION	7,985,367	381,539	312,679	700,892	831,915	985,990	1,246,438	332,853	469,475	1,520,078	1,179,825		4,108,655	20,055,706
LAST YEAR REQUISITION	7,841,116	415,629	319,279	714,435	816,933	964,552	1,205,994	342,400	463,765	1,487,736	1,143,051		4,058,180	19,773,070
INCREASE/(DECREASE)	144,251	-34,090	-6,600	-13,543	14,982	21,438	40,444	-9,547	5,710	32,342	36,774		50,475	282,636
% CHANGE 2021 OVER 2020	1.84%	-8.20%	-2.07%	-1.90%	1.83%	2.22%	3.35%	-2.79%	1.23%	2.17%	3.22%		1.24%	1.43%
% CHANGE 2020 OVER 2019	3.71%	-2.74%	1.98%	4.65%	1.09%	2.14%	1.90%	1.44%	4.54%	1.59%	2.10%		2.08%	2.66%

** = improvements only