



**REGIONAL DISTRICT
of Fraser-Fort George**

BYLAW NO. 3409

A BYLAW TO ADOPT THE 2026 – 2030 FINANCIAL PLAN

WHEREAS by virtue of Section 374 of the *Local Government Act*, a Regional District must have a financial plan that is adopted annually, by bylaw, by March 31.

NOW THEREFORE the Board of Directors of the Regional District of Fraser-Fort George, in open meeting assembled, enacts as follows:

1. Schedule “A” attached hereto and forming part of this bylaw, is the Financial Plan for the Regional District of Fraser-Fort George for the years 2026 to 2030.
2. This Bylaw may be cited as “Regional District of Fraser-Fort George 2026 – 2030 Financial Plan Bylaw No. 3409, 2026”.

READ A FIRST TIME ON THE DAY OF MARCH, 2026

READ A SECOND TIME, ON THE DAY OF MARCH, 2026

READ A THIRD TIME, ON THE DAY OF MARCH, 2026

ADOPTED THIS DAY OF MARCH, 2026

Chair

General Manager of Legislative and
Corporate Services

Five-Year Financial Plan: 2026 - 2030

Schedule A to Bylaw No. 3409, 2026

Budget Stage: Proposed

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	25,628,451	27,112,542	28,636,583	30,224,555	32,042,359
Parcel Tax	165,640	167,690	168,240	168,790	169,340
Fees & Charges	12,014,147	12,755,561	12,789,288	12,922,424	13,245,290
Transfer from Reserves	13,772,289	5,755,593	2,482,745	3,455,853	1,234,377
Prior Year's Surplus	3,658,356	-	-	-	-
Borrowing Proceeds	232,400	4,756,567	-	-	-
Other Revenue	15,853,940	12,231,897	12,052,643	11,949,101	11,791,690
Total Revenue	\$ 71,325,223	\$ 62,779,850	\$ 56,129,499	\$ 58,720,723	\$ 58,483,056
Expenditures:					
Operations:					
<i>General Government</i>	10,117,381	10,109,435	10,706,846	11,287,204	12,236,513
<i>Protective Services</i>	4,672,552	4,530,988	4,607,513	4,691,151	4,753,367
<i>Transportation Services</i>	80,087	82,079	84,072	86,066	88,061
<i>Environmental Health</i>	11,925,116	12,027,574	12,366,323	12,269,245	12,427,352
<i>Public Health & Welfare</i>	7,198,728	6,763,901	6,988,351	7,261,047	7,483,981
<i>Environmental Development</i>	1,713,946	1,206,340	1,083,254	1,107,909	1,132,453
<i>Recreation & Culture</i>	4,125,669	4,018,081	4,091,275	4,208,881	4,366,402
<i>Other Services</i>	1,816,000	1,878,718	1,952,359	1,969,035	2,006,227
Capital	15,020,729	9,998,870	1,156,000	3,151,750	504,000
Debt Interest	3,747,551	3,567,129	3,586,954	3,476,225	3,338,254
Debt Principal	5,082,021	4,910,641	5,620,040	5,533,205	5,419,139
Transfer to Reserves	5,825,444	3,686,094	3,886,512	3,679,006	4,727,308
Total Expenditures	\$ 71,325,223	\$ 62,779,850	\$ 56,129,499	\$ 58,720,723	\$ 58,483,056
Surplus (Deficit):	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 1001 - BOARD

Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	392,018	407,699	424,007	440,967	458,606
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	133,215	77,751	71,940	65,766	59,211
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	525,233	485,449	495,946	506,733	517,817
Expenditures:					
Operations	485,233	485,449	495,946	506,733	517,817
Capital	40,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	525,233	485,449	495,946	506,733	517,817
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 1101 - BEAR LAKE COMMUNITY COMMISSION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	68,775	72,500	76,200	80,200	84,049
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	120,000	-
Prior Year's Surplus	5,141	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	15,500	15,500	15,500	15,500	15,500
Total Revenue	89,416	88,000	91,700	215,700	99,549
Expenditures:					
Operations	84,300	83,750	84,100	84,750	85,050
Capital	-	-	-	120,000	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	5,116	4,250	7,600	10,950	14,499
Total Expenditures	89,416	88,000	91,700	215,700	99,549
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 1201 - GENERAL ADMINISTRATION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	3,378,375	3,783,780	4,237,834	4,873,509	5,604,535
Parcel Tax	-	-	-	-	-
Fees & Charges	488,100	488,100	488,100	488,100	488,100
Transfer from Reserves	701,721	1,237,357	575,545	487,858	349,657
Prior Year's Surplus	385,623	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	2,905,191	2,984,106	3,094,071	3,174,121	3,254,771
Total Revenue	7,239,010	8,493,343	8,395,550	9,023,588	9,697,063
Expenditures:					
Operations	6,445,654	6,924,987	7,471,699	7,999,737	8,898,212
Capital	645,000	800,000	125,000	225,000	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	768,356	768,356	798,851	798,851	798,851
Total Expenditures	7,859,010	8,493,343	8,395,550	9,023,588	9,697,063
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 1202 - COMMUNITY SERVICES
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	451,270	487,380	526,370	568,479	613,958
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	130,431	118,673	98,923	76,589	49,887
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	100,500	100,500	100,500	100,500	100,500
Total Revenue	682,201	706,553	725,793	745,568	764,345
Expenditures:					
Operations	679,201	703,553	722,793	742,568	761,345
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	3,000	3,000	3,000	3,000	3,000
Total Expenditures	682,201	706,553	725,793	745,568	764,345
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 1203 - ELECTORAL AREA ADMINISTRATION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	158,858	174,744	192,218	211,440	232,584
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	217,791	96,860	86,424	74,464	59,871
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	70,000	70,000	70,000	70,000	70,000
Total Revenue	446,649	341,604	348,642	355,904	362,455
Expenditures:					
Operations	446,649	341,604	348,642	355,904	362,455
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	446,649	341,604	348,642	355,904	362,455
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 1951 - REGIONAL GRANTS IN AID
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	728,792	770,093	783,667	797,512	811,634
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	27,993	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	756,785	770,093	783,667	797,512	811,634
Expenditures:					
Operations	756,785	770,093	783,667	797,512	811,634
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	756,785	770,093	783,667	797,512	811,634
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 1952-1958 - COMMUNITY GRANTS IN AID

Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	755,000	800,000	800,000	800,000	800,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	464,558	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	\$ 1,219,558	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000
Expenditures:					
Operations	1,219,558	800,000	800,000	800,000	800,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	\$ 1,219,558	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2201 - UNTIDY AND UNSIGHTLY PREMISES
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	285,709	302,852	321,023	340,284	360,701
Parcel Tax	-	-	-	-	-
Fees & Charges	5,000	5,000	5,000	5,000	5,000
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	13,120	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	13	10	10	10	10
Total Revenue	303,842	307,862	326,033	345,294	365,711
Expenditures:					
Operations	295,842	280,033	286,934	294,047	300,854
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	8,000	27,829	39,098	51,247	64,857
Total Expenditures	303,842	307,862	326,032	345,294	365,711
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2202 - SPECIAL EVENTS
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	4,770	4,870	4,970	5,070	5,170
Parcel Tax	-	-	-	-	-
Fees & Charges	200	200	200	200	200
Transfer from Reserves	280	180	80	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	5,250	5,250	5,250	5,270	5,370
Expenditures:					
Operations	5,250	5,250	5,250	5,250	5,250
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	20	120
Total Expenditures	5,250	5,250	5,250	5,270	5,370
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2401 - BEAR LAKE FIRE PROTECTION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	170,635	175,754	181,027	186,457	192,052
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	884,795	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	1,055,430	175,754	181,027	186,457	192,052
Expenditures:					
Operations	145,930	125,754	122,300	133,800	133,800
Capital	909,500	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	50,000	58,727	52,657	58,252
Total Expenditures	1,055,430	175,754	181,027	186,457	192,052
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2402 - BUCKHORN FIRE PROTECTION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	304,998	314,148	323,573	333,280	343,278
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	713,500	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	50,000	-	-	-	-
Total Revenue	1,068,498	314,148	323,573	333,280	343,278
Expenditures:					
Operations	215,998	233,345	234,020	240,880	250,878
Capital	852,500	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	80,803	89,553	92,400	92,400
Total Expenditures	1,068,498	314,148	323,573	333,280	343,278
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2403 - PINEVIEW FIRE PROTECTION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	282,114	293,398	305,134	317,340	330,034
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	350,000	359,723	-	-	-
Prior Year's Surplus	12,000	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	13,547	-	-	-	-
Total Revenue	657,661	653,121	305,134	317,340	330,034
Expenditures:					
Operations	241,465	228,121	228,625	231,325	231,575
Capital	350,000	425,000	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	66,196	-	76,509	86,015	98,459
Total Expenditures	657,661	653,121	305,134	317,340	330,034
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2404 - VALEMOUNT & DISTRICT FIRE PROTECTION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	254,850	254,850	254,850	254,850	318,563
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	592,100	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	232,400	-	-	-	-
Other Revenue	4,770	4,770	4,770	4,700	4,700
Total Revenue	1,084,120	259,620	259,620	259,550	323,263
Expenditures:					
Operations	174,620	180,445	182,080	183,345	186,580
Capital	909,500	-	-	-	-
Debt Interest	-	5,000	5,000	5,000	5,000
Debt Principal	-	58,000	58,000	58,000	58,000
Transfer to Reserves	-	16,175	14,540	13,205	73,683
Total Expenditures	1,084,120	259,620	259,620	259,550	323,263
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2405 - BEAVERLY FIRE PROTECTION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	397,942	409,880	422,176	434,842	447,887
Parcel Tax	-	-	-	-	-
Fees & Charges	-	2,000	2,000	-	-
Transfer from Reserves	568,000	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	1,200	-	-	-	-
Total Revenue	967,142	411,880	424,176	434,842	447,887
Expenditures:					
Operations	370,900	311,975	314,443	312,925	317,575
Capital	500,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	96,242	99,905	109,733	121,917	130,312
Total Expenditures	967,142	411,880	424,176	434,842	447,887
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2406 - MCBRIDE DISTRICT FIRE PROTECTION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	273,775	287,463	301,837	316,929	332,775
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	94,075	-	-	-	-
Prior Year's Surplus	7,000	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	28,380	28,380	28,380	28,380	28,380
Total Revenue	403,230	315,843	330,217	345,309	361,155
Expenditures:					
Operations	256,530	262,850	265,875	266,625	267,375
Capital	94,075	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	52,625	52,993	64,342	78,684	93,780
Total Expenditures	403,230	315,843	330,217	345,309	361,155
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2407 - FERNDAL-TABOR FIRE PROTECTION Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	321,014	330,645	340,564	350,781	361,304
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	380,000	375,130	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	701,014	705,775	340,564	350,781	361,304
Expenditures:					
Operations	267,410	253,275	258,575	260,775	261,675
Capital	380,000	452,500	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	53,604	-	81,989	90,006	99,629
Total Expenditures	701,014	705,775	340,564	350,781	361,304
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2408 - HIXON FIRE PROTECTION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	288,689	303,124	312,218	321,584	331,232
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	660,336	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	288,689	303,124	312,218	981,920	331,232
Expenditures:					
Operations	200,854	192,870	196,900	206,170	207,859
Capital	-	-	-	775,750	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	87,835	110,254	115,318	-	123,373
Total Expenditures	288,689	303,124	312,218	981,920	331,232
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2409 - SALMON VALLEY FIRE PROTECTION Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	253,135	265,792	279,081	293,036	307,687
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	277,734	-	-	953,264	-
Prior Year's Surplus	20,000	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	50,000	-	-	-	-
Total Revenue	600,869	265,792	279,081	1,246,300	307,687
Expenditures:					
Operations	173,250	168,250	171,500	176,300	180,300
Capital	425,734	-	-	1,070,000	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	1,885	97,542	107,581	-	127,387
Total Expenditures	600,869	265,792	279,081	1,246,300	307,687
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2410 - NESS LAKE FIRE PROTECTION Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	272,760	283,670	295,017	303,868	312,984
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	100,000	782,130	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	294,277	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	372,760	1,360,077	295,017	303,868	312,984
Expenditures:					
Operations	175,605	183,077	183,775	176,075	176,775
Capital	100,000	1,177,000	-	-	-
Debt Interest	-	-	5,000	5,000	5,000
Debt Principal	-	-	82,000	82,000	82,000
Transfer to Reserves	97,155	-	24,242	40,793	49,209
Total Expenditures	372,760	1,360,077	295,017	303,868	312,984
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2411 - RED ROCK-STONER FIRE PROTECTION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	216,989	225,668	234,695	244,083	253,846
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	20,000	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	236,989	225,668	234,695	244,083	253,846
Expenditures:					
Operations	171,310	172,700	174,850	180,525	180,950
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	65,679	52,968	59,845	63,558	72,896
Total Expenditures	236,989	225,668	234,695	244,083	253,846
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2412 - SHELL-GLEN FIRE PROTECTION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	295,334	307,147	319,433	332,211	345,499
Parcel Tax	13,860	13,860	13,860	13,860	13,860
Fees & Charges	14,000	14,000	14,000	14,000	14,000
Transfer from Reserves	29,000	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	352,194	335,007	347,293	360,071	373,359
Expenditures:					
Operations	279,345	251,845	252,295	252,745	253,195
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	72,849	83,162	94,998	107,326	120,164
Total Expenditures	352,194	335,007	347,293	360,071	373,359
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2413 - PILOT MTN FIRE PROTECTION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	302,996	318,146	334,053	350,756	368,294
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	302,996	318,146	334,053	350,756	368,294
Expenditures:					
Operations	214,996	215,180	214,053	212,690	218,294
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	88,000	102,966	120,000	138,066	150,000
Total Expenditures	302,996	318,146	334,053	350,756	368,294
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2501 - CHILAKO-NECHAKO RESCUE SERVICE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	183,190	188,685	194,345	200,177	206,182
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	21,000	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	204,190	188,685	194,345	200,177	206,182
Expenditures:					
Operations	128,050	120,185	117,845	123,577	126,182
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	76,140	68,500	76,500	76,600	80,000
Total Expenditures	204,190	188,685	194,345	200,177	206,182
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2502 - AREA D RESCUE SERVICE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	202,198	206,242	210,366	214,574	218,866
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	450,000	620,000	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	652,198	826,242	210,366	214,574	218,866
Expenditures:					
Operations	119,050	151,700	152,850	140,500	140,650
Capital	450,000	620,000	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	83,148	54,542	57,516	74,074	78,216
Total Expenditures	652,198	826,242	210,366	214,574	218,866
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2503 - 9-1-1 EMERGENCY RESPONSE SERVICE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	3,959,297	4,236,448	4,533,000	4,850,309	5,189,831
Parcel Tax	-	-	-	-	-
Fees & Charges	2,113,663	2,528,167	2,554,376	2,669,167	2,785,979
Transfer from Reserves	2,997,354	300,000	-	-	-
Prior Year's Surplus	125,503	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	2,702,500	-	-	-	-
Total Revenue	11,898,317	7,064,615	7,087,376	7,519,476	7,975,810
Expenditures:					
Operations	7,184,723	6,448,466	6,669,101	6,947,095	7,166,374
Capital	2,156,957	300,000	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	2,556,637	316,149	418,275	572,381	809,436
Total Expenditures	11,898,317	7,064,615	7,087,376	7,519,476	7,975,810
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2504 - FIRE DEPT COORDINATION SERVICE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	262,843	270,728	278,850	287,215	295,832
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	31,053	33,749	35,458	30,748
Prior Year's Surplus	34,589	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	50,000	50,000	50,000	50,000	50,000
Total Revenue	347,432	351,781	362,599	372,673	376,580
Expenditures:					
Operations	346,488	351,781	362,599	372,673	376,580
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	944	-	-	-	-
Total Expenditures	347,432	351,781	362,599	372,673	376,580
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2505 - EMERGENCY PREPAREDNESS SERVICE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	432,315	475,559	507,164	519,790	532,062
Parcel Tax	-	-	-	-	-
Fees & Charges	4,750	4,750	4,750	4,750	4,750
Transfer from Reserves	102,567	38,574	25,000	25,000	25,000
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	64,940	-	-	-	-
Total Revenue	604,572	518,883	536,914	549,540	561,812
Expenditures:					
Operations	604,572	518,883	536,914	549,540	561,812
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	604,572	518,883	536,914	549,540	561,812
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2506 - VALEMOUNT & DISTRICT RESCUE SERVICE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	180,265	194,686	210,261	220,774	231,813
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	180,265	194,686	210,261	220,774	231,813
Expenditures:					
Operations	136,930	142,475	147,480	148,800	149,700
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	43,335	52,211	62,781	71,974	82,113
Total Expenditures	180,265	194,686	210,261	220,774	231,813
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2901 - INSPECTION SERVICES
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	331,015	347,565	364,944	383,191	402,350
Parcel Tax	-	-	-	-	-
Fees & Charges	170,000	170,000	170,000	170,000	170,000
Transfer from Reserves	33,422	80,039	153,831	84,519	71,941
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	14,000	14,000	14,000	14,000	14,000
Total Revenue	548,437	611,604	702,775	651,710	658,291
Expenditures:					
Operations	537,437	600,604	621,775	640,710	647,291
Capital	-	-	70,000	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	11,000	11,000	11,000	11,000	11,000
Total Expenditures	548,437	611,604	702,775	651,710	658,291
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 2911 - SEWAGE SERVICE-HOLDING TANKS
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	10,000	10,000	10,000	10,000	10,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	75,000	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	85,000	10,000	10,000	10,000	10,000
Expenditures:					
Operations	75,000	-	-	-	-
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	10,000	10,000	10,000	10,000	10,000
Total Expenditures	85,000	10,000	10,000	10,000	10,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3001 - BEAR LAKE STREET LIGHTING
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	16,596	17,091	17,596	18,036	18,490
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	328	328	328	328	328
Total Revenue	16,924	17,419	17,924	18,364	18,818
Expenditures:					
Operations	16,400	16,800	17,200	17,600	18,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	524	619	724	764	818
Total Expenditures	16,924	17,419	17,924	18,364	18,818
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3002 - HIXON STREET LIGHTING
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	10,186	10,186	10,315	10,565	10,815
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	435	435	435	435	435
Total Revenue	10,621	10,621	10,750	11,000	11,250
Expenditures:					
Operations	10,250	10,500	10,750	11,000	11,250
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	371	121	-	-	-
Total Expenditures	10,621	10,621	10,750	11,000	11,250
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3003 - PINEVIEW STREET LIGHTING
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	23,484	23,984	23,984	23,984	23,984
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	972	972	972	972	972
Total Revenue	24,456	24,956	24,956	24,956	24,956
Expenditures:					
Operations	20,500	21,000	21,500	22,000	22,500
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	3,956	3,956	3,456	2,956	2,456
Total Expenditures	24,456	24,956	24,956	24,956	24,956
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3004 - RED ROCK STREET LIGHTING
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	1,610	1,666	1,741	1,816	1,891
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	459	459	459	459	459
Total Revenue	2,069	2,125	2,200	2,275	2,350
Expenditures:					
Operations	2,050	2,125	2,200	2,275	2,350
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	19	-	-	-	-
Total Expenditures	2,069	2,125	2,200	2,275	2,350
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3005 - BUCKHORN STREET LIGHTING
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	459	459	459	459	459
Total Revenue	459	459	459	459	459
Expenditures:					
Operations	-	-	-	-	-
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	459	459	459	459	459
Total Expenditures	459	459	459	459	459
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3006 - WILLOW RIVER STREET LIGHTING
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	11,100	11,320	11,550	11,780	12,020
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	656	656	656	656	656
Total Revenue	11,756	11,976	12,206	12,436	12,676
Expenditures:					
Operations	11,275	11,550	11,825	12,100	12,375
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	481	426	381	336	301
Total Expenditures	11,756	11,976	12,206	12,436	12,676
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3007 - SHELLEY STREET LIGHTING
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	8,910	9,080	9,260	9,440	9,620
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	8,910	9,080	9,260	9,440	9,620
Expenditures:					
Operations	8,200	8,400	8,600	8,800	9,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	710	680	660	640	620
Total Expenditures	8,910	9,080	9,260	9,440	9,620
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3008 - MCLEOD LAKE STREET LIGHTING Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	8,730	8,930	9,130	9,340	9,540
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	1,550	1,590	1,630	1,670	1,720
Total Revenue	10,280	10,520	10,760	11,010	11,260
Expenditures:					
Operations	9,750	10,000	10,250	10,500	10,750
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	530	520	510	510	510
Total Expenditures	10,280	10,520	10,760	11,010	11,260
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3009 - SYMS ROAD STREET LIGHTING Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	1,850	1,900	1,950	2,000	2,050
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	1,850	1,900	1,950	2,000	2,050
Expenditures:					
Operations	1,662	1,704	1,747	1,791	1,836
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	188	196	203	209	214
Total Expenditures	1,850	1,900	1,950	2,000	2,050
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3303 - NOISE CONTROL
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	1,500	1,500	1,500	1,500	1,500
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	500	500	500	500
Prior Year's Surplus	500	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	2,000	2,000	2,000	2,000	2,000
Expenditures:					
Operations	2,000	2,000	2,000	2,000	2,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	2,000	2,000	2,000	2,000	2,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3305 - SOLID WASTE MANAGEMENT
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	3,651,416	3,797,473	3,949,372	4,107,347	4,271,640
Parcel Tax	-	-	-	-	-
Fees & Charges	8,845,000	9,149,500	9,139,500	9,139,500	9,342,500
Transfer from Reserves	3,127,202	650,000	585,428	40,542	-
Prior Year's Surplus	2,270,594	-	-	-	-
Borrowing Proceeds	-	4,462,290	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	17,894,212	18,059,263	13,674,300	13,287,389	13,614,140
Expenditures:					
Operations	10,457,555	10,868,005	11,208,300	11,092,938	11,256,052
Capital	6,156,125	5,949,370	486,000	486,000	324,000
Debt Interest	-	-	135,000	135,000	135,000
Debt Principal	-	-	835,000	835,000	835,000
Transfer to Reserves	1,280,532	1,241,888	1,010,000	738,451	1,064,088
Total Expenditures	17,894,212	18,059,263	13,674,300	13,287,389	13,614,140
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3306 - RURAL TRANSFER STATION SERVICE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	515,440	546,875	680,270	689,000	700,300
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	92,246	118,095	-	-	-
Prior Year's Surplus	40,583	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	55,738	56,000	56,000	56,000	56,000
Total Revenue	704,007	720,970	736,270	745,000	756,300
Expenditures:					
Operations	704,007	720,970	736,270	745,000	756,300
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	704,007	720,970	736,270	745,000	756,300
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3307 - WASTE REDUCTION SERVICE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	150,000	150,000	150,000	150,000	150,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	150,000	150,000	150,000	150,000	150,000
Expenditures:					
Operations	150,000	150,000	150,000	150,000	150,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	150,000	150,000	150,000	150,000	150,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3802 - BEAR LAKE CEMETERY
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	4,400	4,400	4,400	4,400	4,400
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	4,400	4,400	4,400	4,400	4,400
Expenditures:					
Operations	4,400	4,400	4,400	4,400	4,400
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	4,400	4,400	4,400	4,400	4,400
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3803 - BEAR LAKE AMBULANCE STATION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	14,925	14,925	14,925	14,925	14,925
Transfer from Reserves	1,382	-	-	-	-
Prior Year's Surplus	6,593	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	22,900	14,925	14,925	14,925	14,925
Expenditures:					
Operations	22,900	14,925	14,925	14,925	14,925
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	22,900	14,925	14,925	14,925	14,925
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 3804 - TETE JAUNE CEMETERY
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	10,000	10,000	10,000	10,000	10,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	10,000	10,000	10,000	10,000	10,000
Expenditures:					
Operations	10,000	10,000	10,000	10,000	10,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	10,000	10,000	10,000	10,000	10,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 4001 - REGIONAL LAND USE PLANNING
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	665,190	678,539	692,110	705,952	720,071
Parcel Tax	-	-	-	-	-
Fees & Charges	21,250	21,250	21,250	21,250	21,250
Transfer from Reserves	346,450	179,823	40,154	115,108	122,544
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	425,288	67,850	67,850	600	600
Total Revenue	1,458,178	947,462	821,364	842,910	864,465
Expenditures:					
Operations	1,455,178	944,462	818,364	839,910	861,465
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	3,000	3,000	3,000	3,000	3,000
Total Expenditures	1,458,178	947,462	821,364	842,910	864,465
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 4003 - ECONOMIC DEVELOPMENT COMMISSION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	51,996	53,990	55,923	57,918	59,839
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	170,000	170,000	170,000	170,000	170,000
Total Revenue	221,996	223,990	225,923	227,918	229,839
Expenditures:					
Operations	221,996	223,990	225,923	227,918	229,839
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	221,996	223,990	225,923	227,918	229,839
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 4004 - HOUSE NUMBERING
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	36,824	37,561	38,312	39,078	39,860
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	36,824	37,561	38,312	39,078	39,860
Expenditures:					
Operations	34,772	35,888	36,967	38,081	39,149
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	2,052	1,673	1,344	997	711
Total Expenditures	36,824	37,561	38,311	39,078	39,860
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5001 - REGIONAL PARKS
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	570,345	627,380	690,119	724,625	760,856
Parcel Tax	-	-	-	-	-
Fees & Charges	36,987	43,600	45,008	46,476	47,994
Transfer from Reserves	231,282	35,000	10,000	10,000	10,000
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	300	300	300	300	300
Total Revenue	838,914	706,280	745,427	781,401	819,150
Expenditures:					
Operations	681,914	692,535	691,402	710,178	791,268
Capital	155,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	2,000	13,745	54,025	71,223	27,882
Total Expenditures	838,914	706,280	745,427	781,401	819,150
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5002 - AREA H ARENAS
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	424,800	437,544	450,670	464,190	478,116
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	8,040	8,040	8,040	8,040	8,040
Total Revenue	432,840	445,584	458,710	472,230	486,156
Expenditures:					
Operations	432,840	445,584	458,710	472,230	486,156
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	432,840	445,584	458,710	472,230	486,156
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5003 - ROBSON VALLEY RECREATION CENTRE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	424,830	446,071	468,374	491,792	516,381
Parcel Tax	-	-	-	-	-
Fees & Charges	30,100	30,100	30,100	30,100	30,100
Transfer from Reserves	394,205	88,798	81,801	74,478	65,589
Prior Year's Surplus	31,024	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	325,360	281,732	288,295	295,055	302,018
Total Revenue	1,205,519	846,701	868,570	891,425	914,088
Expenditures:					
Operations	765,800	773,701	795,570	818,425	841,088
Capital	422,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	17,719	73,000	73,000	73,000	73,000
Total Expenditures	1,205,519	846,701	868,570	891,425	914,088
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5004 - NUKKO LAKE COMMUNITY HALL
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	28,000	28,000	28,000	28,840	29,705
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	28,000	28,000	28,000	28,840	29,705
Expenditures:					
Operations	15,500	-	-	21,910	22,567
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	12,500	28,000	28,000	6,930	7,138
Total Expenditures	28,000	28,000	28,000	28,840	29,705
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5006 - SINCLAIR MILLS COMMUNITY HALL
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	13,890	13,890	13,890	13,890	13,890
Parcel Tax	-	-	-	-	-
Fees & Charges	540	540	540	540	540
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	320	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	14,750	14,430	14,430	14,430	14,430
Expenditures:					
Operations	12,730	12,886	13,046	13,209	13,375
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	2,020	1,544	1,384	1,221	1,055
Total Expenditures	14,750	14,430	14,430	14,430	14,430
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5007 - BEAR LAKE RECREATION FACILITIES
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	25,000	25,000	25,000	25,000	25,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	20,000	-	-	-	-
Prior Year's Surplus	30,562	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	35,000	-	-	-	-
Total Revenue	110,562	25,000	25,000	25,000	25,000
Expenditures:					
Operations	45,562	23,320	23,450	23,650	23,850
Capital	55,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	10,000	1,680	1,550	1,350	1,150
Total Expenditures	110,562	25,000	25,000	25,000	25,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5008 - CANOE VALLEY RECREATION CENTRE Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	411,740	432,327	453,943	466,825	500,472
Parcel Tax	-	-	-	-	-
Fees & Charges	34,000	34,000	34,000	34,000	34,000
Transfer from Reserves	95,556	71,658	66,766	67,983	46,296
Prior Year's Surplus	13,158	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	216,420	222,792	229,355	236,115	243,078
Total Revenue	770,874	760,777	784,064	804,923	823,846
Expenditures:					
Operations	715,374	705,277	728,564	749,423	768,346
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	55,500	55,500	55,500	55,500	55,500
Total Expenditures	770,874	760,777	784,064	804,923	823,846
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5009 - REID LAKE COMMUNITY HALL
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	5,480	5,480	5,480	5,480	5,480
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	2,180	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	7,660	5,480	5,480	5,480	5,480
Expenditures:					
Operations	4,100	4,168	4,237	4,308	4,380
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	3,560	1,312	1,243	1,172	1,100
Total Expenditures	7,660	5,480	5,480	5,480	5,480
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5010 - TETE JAUNE COMMUNITY HALL
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	15,000	15,000	15,000	15,000	15,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	3,961	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	18,961	15,000	15,000	15,000	15,000
Expenditures:					
Operations	15,975	12,795	12,917	13,042	13,170
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	2,986	2,205	2,083	1,958	1,830
Total Expenditures	18,961	15,000	15,000	15,000	15,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5011 - DOME CREEK RECREATION FACILITY
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	18,000	18,000	18,000	18,000	18,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	55,263	-	-	-	-
Prior Year's Surplus	4,765	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	78,028	18,000	18,000	18,000	18,000
Expenditures:					
Operations	15,350	14,545	14,744	14,947	15,154
Capital	55,263	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	7,415	3,455	3,256	3,053	2,846
Total Expenditures	78,028	18,000	18,000	18,000	18,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5012 - EAST LINE COMMUNITY FACILITIES SERVICE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	28,000	28,000	28,000	28,000	28,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	28,000	28,000	28,000	28,000	28,000
Expenditures:					
Operations	14,500	25,000	25,000	25,000	25,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	13,500	3,000	3,000	3,000	3,000
Total Expenditures	28,000	28,000	28,000	28,000	28,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5013 - ROBSON VALLEY EXPLORATION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	70,000	70,000	70,000	70,000	70,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	62,325	-	-
Prior Year's Surplus	4,196	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	74,196	70,000	132,325	70,000	70,000
Expenditures:					
Operations	10,500	10,500	10,500	10,500	10,500
Capital	-	-	-	-	-
Debt Interest	15,510	15,510	15,510	12,600	12,600
Debt Principal	14,840	14,840	77,165	12,343	12,343
Transfer to Reserves	33,346	29,150	29,150	34,557	34,557
Total Expenditures	74,196	70,000	132,325	70,000	70,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5015 - MIWORTH COMMUNITY FACILITIES
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	26,700	26,700	26,700	26,700	26,700
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	420	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	27,120	26,700	26,700	26,700	26,700
Expenditures:					
Operations	18,950	18,970	19,092	19,217	19,345
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	8,170	7,730	7,608	7,483	7,355
Total Expenditures	27,120	26,700	26,700	26,700	26,700
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5201 - LIBRARIES - ROBSON VALLEY/CANOE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	388,370	388,370	388,370	388,370	388,370
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	388,370	388,370	388,370	388,370	388,370
Expenditures:					
Operations	388,370	388,370	388,370	388,370	388,370
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	388,370	388,370	388,370	388,370	388,370
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5202 - LIBRARIES - MACKENZIE & PG
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	604,580	619,381	634,623	653,423	672,784
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	604,580	619,381	634,623	653,423	672,784
Expenditures:					
Operations	604,580	619,381	634,623	653,423	672,784
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	604,580	619,381	634,623	653,423	672,784
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5301 - ROBSON VALLEY TV REBROADCASTING
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	68,240	68,240	68,240	68,240	68,240
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	23,760	23,760	23,760	23,760	23,760
Total Revenue	92,000	92,000	92,000	92,000	92,000
Expenditures:					
Operations	92,000	92,000	92,000	92,000	92,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	92,000	92,000	92,000	92,000	92,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5302 - VALEMOUNT & DIST TV REBROADCASTING
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	113,049	113,049	113,049	113,049	113,049
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	6,000	6,000	6,000	6,000	6,000
Total Revenue	119,049	119,049	119,049	119,049	119,049
Expenditures:					
Operations	119,049	119,049	119,049	119,049	119,049
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	119,049	119,049	119,049	119,049	119,049
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5402-5406 - RECREATION

Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	60,000	60,000	60,000	60,000	60,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	112,575	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	\$ 172,575	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Expenditures:					
Operations	172,575	60,000	60,000	60,000	60,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	\$ 172,575	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 5601 - HERITAGE CONSERVATION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	1,797,120	1,877,990	1,890,709	1,927,385	1,964,577
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	55,000	81,794	55,000	55,000	55,000
Prior Year's Surplus	41,398	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	1,550	1,550	1,550	1,550	1,550
Total Revenue	1,895,068	1,961,334	1,947,259	1,983,935	2,021,127
Expenditures:					
Operations	1,710,900	1,823,618	1,897,259	1,933,935	1,971,127
Capital	-	-	-	-	-
Debt Interest	50,850	25,425	-	-	-
Debt Principal	62,291	62,291	-	-	-
Transfer to Reserves	71,027	50,000	50,000	50,000	50,000
Total Expenditures	1,895,068	1,961,334	1,947,259	1,983,935	2,021,127
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 6001 - MUNICIPAL DEBT
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	8,511,085	8,121,708	7,819,323	7,689,491	7,437,454
Total Revenue	8,511,085	8,121,708	7,819,323	7,689,491	7,437,454
Expenditures:					
Operations	-	-	-	-	-
Capital	-	-	-	-	-
Debt Interest	3,644,100	3,484,103	3,389,353	3,281,534	3,143,563
Debt Principal	4,866,985	4,637,605	4,429,970	4,407,957	4,293,891
Transfer to Reserves	-	-	-	-	-
Total Expenditures	8,511,085	8,121,708	7,819,323	7,689,491	7,437,454
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 6201 - FEASIBILITY STUDIES
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	100,000	50,000	50,000	30,000	30,000
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	100,000	50,000	50,000	30,000	30,000
Expenditures:					
Operations	100,000	50,000	50,000	30,000	30,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	100,000	50,000	50,000	30,000	30,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 6206 - DOME CREEK-CRESCENT SPUR TELEPHONE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	100	100	100	100	100
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	100	100	100	100	100
Expenditures:					
Operations	100	100	100	100	100
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	100	100	100	100	100
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 6222 - SHELLEY RIVERBANK EROSION
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	5,070	5,070	5,070	5,070	5,070
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	5,070	5,070	5,070	5,070	5,070
Expenditures:					
Operations	-	-	-	-	-
Capital	-	-	-	-	-
Debt Interest	943	943	943	943	943
Debt Principal	1,719	1,719	1,719	1,719	1,719
Transfer to Reserves	2,408	2,408	2,408	2,408	2,408
Total Expenditures	5,070	5,070	5,070	5,070	5,070
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 6225 - DORE RIVER ARMOURING
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	8,000	10,000	10,500	11,000	11,500
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	8,000	10,000	10,500	11,000	11,500
Expenditures:					
Operations	5,000	5,000	5,000	5,000	5,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	3,000	5,000	5,500	6,000	6,500
Total Expenditures	8,000	10,000	10,500	11,000	11,500
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 8001 - BEAR LAKE WATER SYSTEM
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	14,160	14,160	14,160	14,160	14,160
Fees & Charges	81,063	86,169	93,385	102,723	102,723
Transfer from Reserves	85,000	-	148,366	139,488	190,605
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	180,223	100,329	255,911	256,371	307,488
Expenditures:					
Operations	133,387	54,479	55,911	56,371	45,942
Capital	25,000	-	200,000	200,000	180,000
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	21,836	45,850	-	-	81,546
Total Expenditures	180,223	100,329	255,911	256,371	307,488
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 8003 - BLACKBURN WATER SYSTEM
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	21,120	23,040	24,576	26,112	27,648
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	21,120	23,040	24,576	26,112	27,648
Expenditures:					
Operations	21,120	23,040	24,576	26,112	27,648
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	21,120	23,040	24,576	26,112	27,648
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 8005 - AZU WATER SYSTEM
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	2,600	2,600	2,600	2,600	2,600
Fees & Charges	43,709	48,079	52,887	58,176	58,176
Transfer from Reserves	70,000	280,000	275,000	275,000	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	116,309	330,679	330,487	335,776	60,776
Expenditures:					
Operations	78,481	41,773	42,202	47,655	38,107
Capital	30,000	275,000	275,000	275,000	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	7,828	13,906	13,285	13,121	22,669
Total Expenditures	116,309	330,679	330,487	335,776	60,776
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 9001 - TABOR LAKE COMMUNITY SEWER SERVICE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	30,950	30,950	30,950	30,950	30,950
Fees & Charges	29,250	29,250	29,250	29,250	29,250
Transfer from Reserves	92,000	527	1,273	2,060	2,977
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	152,200	60,727	61,473	62,260	63,177
Expenditures:					
Operations	121,357	60,727	61,473	62,260	63,177
Capital	30,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	843	-	-	-	-
Total Expenditures	152,200	60,727	61,473	62,260	63,177
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 9002 - BUCKHORN COMMUNITY SEWER SYSTEM
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	23,120	23,120	23,120	23,120	23,120
Fees & Charges	17,840	18,732	19,668	20,652	20,652
Transfer from Reserves	12,500	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	53,460	41,852	42,788	43,772	43,772
Expenditures:					
Operations	53,061	16,393	16,642	16,865	17,097
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	399	25,459	26,146	26,907	26,675
Total Expenditures	53,460	41,852	42,788	43,772	43,772
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 9003 - BENDIXON ROAD COMMUNITY SEWER SYSTEM
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	15,300	15,300	15,300	15,300	15,300
Fees & Charges	10,598	10,598	10,598	10,598	10,598
Transfer from Reserves	20,600	10,000	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	46,498	35,898	25,898	25,898	25,898
Expenditures:					
Operations	39,123	29,473	19,779	20,083	20,397
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	7,375	6,425	6,119	5,815	5,501
Total Expenditures	46,498	35,898	25,898	25,898	25,898
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 9004 - WEST LAKE COMMUNITY SEWER SYSTEM
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	19,000	19,000	19,000	19,000	19,000
Fees & Charges	13,618	14,571	15,591	16,685	16,685
Transfer from Reserves	19,334	14,845	2,000	2,000	2,000
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	51,952	48,416	36,591	37,685	37,685
Expenditures:					
Operations	35,097	31,561	19,579	19,708	20,047
Capital	-	-	-	-	-
Debt Interest	10,815	10,815	10,815	10,815	10,815
Debt Principal	6,040	6,040	6,040	6,040	6,040
Transfer to Reserves	-	-	157	1,122	783
Total Expenditures	51,952	48,416	36,591	37,685	37,685
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 9006 - ADAMS ROAD COMMUNITY SEWER SERVICE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	25,620	25,620	25,620	25,620	25,620
Fees & Charges	7,934	8,490	9,084	9,720	9,720
Transfer from Reserves	30,187	2,993	2,618	2,422	2,520
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	63,741	37,103	37,322	37,762	37,860
Expenditures:					
Operations	41,752	15,114	15,333	15,773	15,871
Capital	-	-	-	-	-
Debt Interest	11,736	11,736	11,736	11,736	11,736
Debt Principal	10,253	10,253	10,253	10,253	10,253
Transfer to Reserves	-	-	-	-	-
Total Expenditures	63,741	37,103	37,322	37,762	37,860
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2026-2030

Function: 9007 - TALLUS ROAD COMMUNITY SEWER SERVICE
Budget Stage: Proposed Budget

	2026 Budget	2027 Financial Plan	2028 Financial Plan	2029 Financial Plan	2030 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	6,110	6,110	6,110	6,110	6,110
Fees & Charges	10,500	10,500	10,500	10,500	10,500
Transfer from Reserves	-	-	-	-	92
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	16,610	16,610	16,610	16,610	16,702
Expenditures:					
Operations	9,926	10,788	11,007	11,230	11,462
Capital	-	-	-	-	-
Debt Interest	2,797	2,797	2,797	2,797	2,797
Debt Principal	2,443	2,443	2,443	2,443	2,443
Transfer to Reserves	1,444	582	363	140	-
Total Expenditures	16,610	16,610	16,610	16,610	16,702
Surplus (Deficit)	-	-	-	-	-