



REGIONAL DISTRICT of Fraser-Fort George

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REPORT FOR CONSIDERATION

TO: Chair and Directors

FROM: Sarah White, Acting General Manager of Financial Services

DATE: March 11, 2024

SUBJECT: 2024 – 2028 Financial Plan Bylaw No. 3346, 2024

SUMMARY: Purpose: Consider Financial Plan Bylaw

Attachments:

1. Draft 2024 – 2028 Financial Plan Bylaw No. 3346, 2024
 2. Budget Summary
 3. Requisition Summary
- Previous Reports: None

RECOMMENDATION(S):

1. THAT the report be received.
2. THAT “Regional District of Fraser-Fort George 2024 – 2028 Financial Plan Bylaw No. 3346, 2024” be now introduced and read a first time.
3. THAT the rules be suspended and “Regional District of Fraser-Fort George 2024 – 2028 Financial Plan Bylaw No. 3346, 2024” be given second and third readings.
4. THAT the “Regional District of Fraser-Fort George 2024 – 2028 Financial Plan Bylaw No. 3346, 2024”, be adopted.

| ENTITLEMENT | HOW VOTE COUNTED |
|--------------------------|------------------|
| All 1 Director/1 vote | Majority |
| All Weighted | Majority |
| All Weighted | Majority |
| All Weighted | 2/3 Majority |

ISSUE(S):

The *Local Government Act* requires Regional Districts to adopt their Financial Plan Bylaw by March 31st of each year. Budget deliberations for all the Regional District services were held at the Committee of the Whole meetings in January and February 2024.

The Board is being asked to consider adoption of the “Regional District of Fraser-Fort George 2024 - 2028 Financial Plan Bylaw No. 3346, 2024”.

RELEVANT POLICIES:

1. *Local Government Act*, Section 374
 - requires the Board to annually adopt a financial plan bylaw by March 31st
 - requires the planning period for a financial plan to be five years.

STRATEGIC ALIGNMENT:

- Climate Action Economic Health Indigenous Relations Strong Communities
 None – Statutory or Routine Business

SERVICE RELEVANCE:

The Financial Plan Bylaw provides the authority to undertake expenditures for all Regional District services.

FINANCIAL CONSIDERATION(S):

N/A

OTHER CONSIDERATION(S):

N/A

DECISION OPTIONS:

1. Approve recommendations.
 - “Regional District of Fraser-Fort George 2024 - 2028 Financial Plan Bylaw 3346, 2024” will be adopted prior to the statutory deadline of March 31st

Other Options:

- a. Defer adoption of the bylaw if additional information is required:
 - The Regional District would be in contravention of the *Local Government Act* requirement to adopt the bylaw if not adopted by March 31st.

COMMENTS:

Attached to this report is the following supplementary information:

- Budget Summary – detailing total expenditures, requisition, prior year surplus, parcel tax and other revenue for each service; and
- Requisition Summary – providing the requisition share among participants for each service. This identifies the groups of taxpayers funding each of the services.

To comply with the requirements of the *Local Government Act*, the Financial Plan Bylaw must include the detail on expenditures and funding sources (revenues) for each service, along with detail regarding transfers between funds in respect of the service, more commonly known as transfers to/from surplus and revenues.

Attached to proposed 2024 – 2028 Financial Plan Bylaw No. 3346, 2024, are the five-year financial plans, as approved, for all the Regional District’s services.

Respectfully submitted,

“Sarah White”

Sarah White
Acting General Manager of Financial Services

SW:bl

Five-Year Financial Plan: 2024 - 2028

Schedule A to Bylaw No. 3346

Budget Stage: Proposed

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|------------------------------------|----------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 22,613,500 | 23,717,803 | 24,854,982 | 25,816,394 | 26,691,998 |
| Parcel Tax | 157,490 | 157,590 | 157,640 | 157,690 | 157,740 |
| Fees & Charges | 10,311,687 | 10,556,238 | 10,746,714 | 10,939,384 | 11,136,257 |
| Transfer from Reserves | 11,188,553 | 5,610,654 | 4,574,188 | 6,308,323 | 3,360,778 |
| Prior Year's Surplus | 6,824,981 | - | - | - | - |
| Borrowing Proceeds | 500,000 | 207,195 | 380,750 | 3,269,480 | 2,000,000 |
| Other Revenue | 14,680,895 | 13,161,297 | 11,509,306 | 11,167,126 | 11,021,836 |
| Total Revenue | \$ 66,277,106 | \$ 53,410,777 | \$ 52,223,580 | \$ 57,658,397 | \$ 54,368,609 |
| Expenditures: | | | | | |
| Operations: | | | | | |
| <i>General Government</i> | 8,572,428 | 8,656,981 | 9,073,464 | 9,423,834 | 9,659,232 |
| <i>Protective Services</i> | 4,946,635 | 4,129,951 | 4,211,592 | 4,352,222 | 4,560,721 |
| <i>Transportation Services</i> | 82,437 | 78,385 | 80,418 | 82,547 | 84,695 |
| <i>Environmental Health</i> | 11,396,430 | 11,570,644 | 11,561,398 | 11,706,789 | 11,755,269 |
| <i>Public Health & Welfare</i> | 5,657,799 | 5,554,849 | 5,723,479 | 5,909,143 | 6,068,938 |
| <i>Environmental Development</i> | 1,940,521 | 1,540,347 | 997,744 | 1,005,374 | 1,013,309 |
| <i>Recreation & Culture</i> | 3,842,769 | 3,780,839 | 3,805,877 | 3,829,761 | 3,845,358 |
| <i>Other Services</i> | 1,701,993 | 1,676,607 | 1,745,213 | 1,774,405 | 1,862,121 |
| Capital | 12,691,475 | 2,641,250 | 2,246,000 | 7,051,376 | 2,613,345 |
| Debt Interest | 3,793,792 | 3,763,359 | 3,399,066 | 3,313,644 | 3,293,469 |
| Debt Principal | 5,453,341 | 5,447,310 | 4,901,014 | 4,741,634 | 4,658,523 |
| Transfer to Reserves | 6,197,485 | 4,570,256 | 4,478,316 | 4,467,670 | 4,953,630 |
| Total Expenditures | \$ 66,277,106 | \$ 53,410,777 | \$ 52,223,580 | \$ 57,658,397 | \$ 54,368,609 |
| Surplus (Deficit): | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 1001 - BOARD

Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|
| Revenue Sources: | | | | | |
| Requisition | 338,582 | 352,125 | 366,210 | 380,859 | 396,093 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 98,992 | 74,712 | 75,460 | 76,238 | 77,047 |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 437,574 | 426,837 | 441,670 | 457,097 | 473,140 |
| Expenditures: | | | | | |
| Operations | 437,574 | 426,837 | 441,670 | 457,097 | 473,141 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 437,574 | 426,837 | 441,670 | 457,097 | 473,141 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 1101 - BEAR LAKE COMMUNITY COMMISSION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 65,500 | 65,500 | 65,500 | 66,000 | 66,500 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 2,100 | 2,100 | 2,100 | 2,100 | 2,100 |
| Transfer from Reserves | - | 1,720 | 2,390 | 4,220 | 4,450 |
| Prior Year's Surplus | 21,867 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total Revenue | 94,467 | 74,320 | 74,990 | 77,320 | 78,050 |
| Expenditures: | | | | | |
| Operations | 74,760 | 74,320 | 74,990 | 77,320 | 78,050 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 19,707 | - | - | - | - |
| Total Expenditures | 94,467 | 74,320 | 74,990 | 77,320 | 78,050 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 1201 - GENERAL ADMINISTRATION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 2,625,000 | 2,800,000 | 3,142,118 | 3,408,750 | 3,674,810 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 415,100 | 415,100 | 415,100 | 415,100 | 415,100 |
| Transfer from Reserves | 125,000 | 932,594 | 920,249 | 906,675 | 805,271 |
| Prior Year's Surplus | 717,396 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 2,477,374 | 2,522,183 | 2,568,149 | 2,615,305 | 2,655,546 |
| Total Revenue | 6,359,870 | 6,669,877 | 7,045,616 | 7,345,830 | 7,550,727 |
| Expenditures: | | | | | |
| Operations | 5,407,088 | 5,873,877 | 6,249,616 | 6,549,830 | 6,754,727 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 952,782 | 796,000 | 796,000 | 796,000 | 796,000 |
| Total Expenditures | 6,359,870 | 6,669,877 | 7,045,616 | 7,345,830 | 7,550,727 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 1202 - COMMUNITY SERVICES
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 379,855 | 395,049 | 410,851 | 427,285 | 444,376 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | 99,865 | 39,603 | 28,928 | 17,825 |
| Prior Year's Surplus | 77,963 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Total Revenue | 557,818 | 594,914 | 550,454 | 556,213 | 562,201 |
| Expenditures: | | | | | |
| Operations | 518,455 | 539,914 | 545,454 | 551,213 | 557,201 |
| Capital | - | 50,000 | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 39,363 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total Expenditures | 557,818 | 594,914 | 550,454 | 556,213 | 562,201 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 1203 - ELECTORAL AREA ADMINISTRATION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 125,579 | 130,602 | 135,826 | 141,259 | 146,910 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 97,924 | 99,782 | 101,715 | 103,725 | 105,815 |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| Total Revenue | 293,503 | 300,384 | 307,541 | 314,984 | 322,725 |
| Expenditures: | | | | | |
| Operations | 293,503 | 300,385 | 307,541 | 314,984 | 322,724 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 293,503 | 300,385 | 307,541 | 314,984 | 322,724 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 1951 - REGIONAL GRANTS IN AID
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 691,479 | 718,648 | 731,193 | 750,390 | 750,390 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 17,169 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 708,648 | 718,648 | 731,193 | 750,390 | 750,390 |
| Expenditures: | | | | | |
| Operations | 708,648 | 718,648 | 731,193 | 750,390 | 750,390 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 708,648 | 718,648 | 731,193 | 750,390 | 750,390 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2023-2027

Function: 1952-1958 - COMMUNITY GRANTS IN AID

Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|---------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 723,000 | 723,000 | 723,000 | 723,000 | 723,000 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 409,400 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | \$ 1,132,400 | \$ 723,000 | \$ 723,000 | \$ 723,000 | \$ 723,000 |
| Expenditures: | | | | | |
| Operations | 1,132,400 | 723,000 | 723,000 | 723,000 | 723,000 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | \$ 1,132,400 | \$ 723,000 | \$ 723,000 | \$ 723,000 | \$ 723,000 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2201 - UNTIDY AND UNSIGHTLY PREMISES
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 254,280 | 259,366 | 264,553 | 269,844 | 275,241 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Transfer from Reserves | - | 3,597 | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 10 | 10 | 10 | 10 | 10 |
| Total Revenue | 257,290 | 265,973 | 267,563 | 272,854 | 278,251 |
| Expenditures: | | | | | |
| Operations | 244,126 | 252,973 | 254,582 | 256,256 | 257,997 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 13,164 | 13,000 | 12,981 | 16,598 | 20,254 |
| Total Expenditures | 257,290 | 265,973 | 267,563 | 272,854 | 278,251 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2202 - SPECIAL EVENTS
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 4,490 | 4,630 | 4,770 | 4,870 | 4,870 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 200 | 200 | 200 | 200 | 200 |
| Transfer from Reserves | 560 | 420 | 280 | 180 | 180 |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 5,250 | 5,250 | 5,250 | 5,250 | 5,250 |
| Expenditures: | | | | | |
| Operations | 5,250 | 5,250 | 5,250 | 5,250 | 5,250 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 5,250 | 5,250 | 5,250 | 5,250 | 5,250 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2401 - BEAR LAKE FIRE PROTECTION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 165,665 | 170,635 | 175,754 | 181,027 | 186,457 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 9,535 | 720,000 | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | 97,195 | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 175,200 | 987,830 | 175,754 | 181,027 | 186,457 |
| Expenditures: | | | | | |
| Operations | 125,200 | 131,830 | 138,000 | 145,500 | 146,900 |
| Capital | - | 856,000 | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 50,000 | - | 37,754 | 35,527 | 39,557 |
| Total Expenditures | 175,200 | 987,830 | 175,754 | 181,027 | 186,457 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2402 - BUCKHORN FIRE PROTECTION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 287,490 | 296,115 | 302,037 | 308,078 | 314,240 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 776,790 | 160,403 | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | 110,000 | - | - | - |
| Other Revenue | 60,400 | - | - | - | - |
| Total Revenue | 1,124,680 | 566,518 | 302,037 | 308,078 | 314,240 |
| Expenditures: | | | | | |
| Operations | 201,330 | 201,268 | 247,960 | 255,030 | 255,580 |
| Capital | 882,947 | 365,250 | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 40,403 | - | 54,077 | 53,048 | 58,660 |
| Total Expenditures | 1,124,680 | 566,518 | 302,037 | 308,078 | 314,240 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2403 - PINEVIEW FIRE PROTECTION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 260,830 | 271,263 | 282,114 | 293,398 | 305,134 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | 669,827 | - |
| Prior Year's Surplus | 42,000 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 23,610 | - | - | - | - |
| Total Revenue | 326,440 | 271,263 | 282,114 | 963,225 | 305,134 |
| Expenditures: | | | | | |
| Operations | 223,310 | 220,500 | 222,750 | 228,225 | 233,325 |
| Capital | 30,000 | - | - | 735,000 | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 73,130 | 50,763 | 59,364 | - | 71,809 |
| Total Expenditures | 326,440 | 271,263 | 282,114 | 963,225 | 305,134 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2404 - VALEMOUNT & DISTRICT FIRE PROTECTION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 203,880 | 254,850 | 254,850 | 254,850 | 254,850 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | 386,880 | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | 380,750 | - | - |
| Other Revenue | 39,770 | 4,770 | 4,770 | 4,770 | 4,770 |
| Total Revenue | 243,650 | 259,620 | 1,027,250 | 259,620 | 259,620 |
| Expenditures: | | | | | |
| Operations | 200,200 | 171,250 | 171,250 | 259,620 | 259,620 |
| Capital | - | - | 856,000 | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 43,450 | 88,370 | - | - | - |
| Total Expenditures | 243,650 | 259,620 | 1,027,250 | 259,620 | 259,620 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2405 - BEAVERLY FIRE PROTECTION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 371,492 | 382,637 | 394,116 | 405,940 | 414,058 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Transfer from Reserves | 486,146 | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 859,638 | 384,637 | 396,116 | 407,940 | 416,058 |
| Expenditures: | | | | | |
| Operations | 326,492 | 290,300 | 299,321 | 302,893 | 303,393 |
| Capital | 533,146 | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | 94,337 | 96,795 | 105,047 | 112,665 |
| Total Expenditures | 859,638 | 384,637 | 396,116 | 407,940 | 416,058 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2406 - MCBRIDE & DISTRICT FIRE PROTECTION Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 248,322 | 260,738 | 273,775 | 287,463 | 301,837 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 153,000 | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 28,380 | 28,380 | 28,380 | 28,380 | 28,380 |
| Total Revenue | 429,702 | 289,118 | 302,155 | 315,843 | 330,217 |
| Expenditures: | | | | | |
| Operations | 260,550 | 233,800 | 240,375 | 243,825 | 248,500 |
| Capital | 125,000 | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 44,152 | 55,318 | 61,780 | 72,018 | 81,717 |
| Total Expenditures | 429,702 | 289,118 | 302,155 | 315,843 | 330,217 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2407 - FERNDALE-TABOR FIRE PROTECTION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 296,823 | 305,728 | 314,900 | 321,198 | 327,622 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | 467,370 | - |
| Prior Year's Surplus | 25,000 | - | - | - | - |
| Borrowing Proceeds | - | - | - | 114,630 | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 321,823 | 305,728 | 314,900 | 903,198 | 327,622 |
| Expenditures: | | | | | |
| Operations | 264,453 | 238,675 | 243,375 | 246,625 | 281,050 |
| Capital | - | - | - | 642,000 | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 57,370 | 67,053 | 71,525 | 14,573 | 46,572 |
| Total Expenditures | 321,823 | 305,728 | 314,900 | 903,198 | 327,622 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2408 - HIXON FIRE PROTECTION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 261,850 | 274,942 | 288,689 | 303,124 | 312,218 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 7,500 | - | - | - | - |
| Prior Year's Surplus | 10,000 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 279,350 | 274,942 | 288,689 | 303,124 | 312,218 |
| Expenditures: | | | | | |
| Operations | 229,495 | 205,967 | 188,109 | 189,070 | 191,200 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 49,855 | 68,975 | 100,580 | 114,054 | 121,018 |
| Total Expenditures | 279,350 | 274,942 | 288,689 | 303,124 | 312,218 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2409 - SALMON VALLEY FIRE PROTECTION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 229,601 | 241,081 | 253,135 | 265,792 | 279,081 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 60,000 | - | - | - | - |
| Prior Year's Surplus | 17,500 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 307,101 | 241,081 | 253,135 | 265,792 | 279,081 |
| Expenditures: | | | | | |
| Operations | 147,101 | 166,600 | 168,975 | 170,850 | 174,275 |
| Capital | 100,000 | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 60,000 | 74,481 | 84,160 | 94,942 | 104,806 |
| Total Expenditures | 307,101 | 241,081 | 253,135 | 265,792 | 279,081 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2410 - NESS LAKE FIRE PROTECTION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 247,401 | 254,823 | 262,468 | 270,342 | 278,452 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 95,000 | - | - | 632,150 | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | 454,850 | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 342,401 | 254,823 | 262,468 | 1,357,342 | 278,452 |
| Expenditures: | | | | | |
| Operations | 157,650 | 161,900 | 162,200 | 180,342 | 264,625 |
| Capital | 90,000 | - | - | 1,177,000 | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 94,751 | 92,923 | 100,268 | - | 13,827 |
| Total Expenditures | 342,401 | 254,823 | 262,468 | 1,357,342 | 278,452 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2411 - RED ROCK-STONER FIRE PROTECTION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 198,708 | 208,643 | 216,988 | 225,668 | 230,181 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 35,000 | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 20,000 | - | - | - | - |
| Total Revenue | 253,708 | 208,643 | 216,988 | 225,668 | 230,181 |
| Expenditures: | | | | | |
| Operations | 193,708 | 156,350 | 158,650 | 159,050 | 159,550 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 60,000 | 52,293 | 58,338 | 66,618 | 70,631 |
| Total Expenditures | 253,708 | 208,643 | 216,988 | 225,668 | 230,181 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2412 - SHELL-GLEN FIRE PROTECTION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 244,583 | 254,366 | 264,541 | 275,123 | 286,128 |
| Parcel Tax | 13,860 | 13,860 | 13,860 | 13,860 | 13,860 |
| Fees & Charges | 10,501 | 13,974 | 13,974 | 13,974 | 13,974 |
| Transfer from Reserves | 50,000 | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 318,944 | 282,200 | 292,375 | 302,957 | 313,962 |
| Expenditures: | | | | | |
| Operations | 215,150 | 226,450 | 230,150 | 220,250 | 220,350 |
| Capital | 50,000 | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 53,794 | 55,750 | 62,225 | 82,707 | 93,612 |
| Total Expenditures | 318,944 | 282,200 | 292,375 | 302,957 | 313,962 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2413 - PILOT MTN FIRE PROTECTION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 262,334 | 275,450 | 289,223 | 303,684 | 318,868 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 90,136 | - | - | 299,300 | - |
| Prior Year's Surplus | 35,000 | - | - | - | - |
| Borrowing Proceeds | - | - | - | 700,000 | - |
| Other Revenue | 5,000 | - | - | - | - |
| Total Revenue | 392,470 | 275,450 | 289,223 | 1,302,984 | 318,868 |
| Expenditures: | | | | | |
| Operations | 224,802 | 189,370 | 192,420 | 195,310 | 258,868 |
| Capital | 100,000 | - | - | 1,095,000 | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 67,668 | 86,080 | 96,803 | 12,674 | 60,000 |
| Total Expenditures | 392,470 | 275,450 | 289,223 | 1,302,984 | 318,868 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2501 - CHILAKO-NECHAKO RESCUE SERVICE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 172,674 | 177,854 | 183,189 | 188,685 | 194,345 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 21,000 | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 193,674 | 177,854 | 183,189 | 188,685 | 194,345 |
| Expenditures: | | | | | |
| Operations | 131,250 | 108,700 | 112,500 | 121,600 | 123,000 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 62,424 | 69,154 | 70,689 | 67,085 | 71,345 |
| Total Expenditures | 193,674 | 177,854 | 183,189 | 188,685 | 194,345 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2502 - AREA D RESCUE SERVICE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 194,346 | 198,233 | 202,198 | 206,242 | 210,366 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 30,000 | - | - | 856,000 | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 224,346 | 198,233 | 202,198 | 1,062,242 | 210,366 |
| Expenditures: | | | | | |
| Operations | 106,900 | 123,250 | 126,400 | 151,300 | 151,450 |
| Capital | 30,000 | - | - | 856,000 | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 87,446 | 74,983 | 75,798 | 54,942 | 58,916 |
| Total Expenditures | 224,346 | 198,233 | 202,198 | 1,062,242 | 210,366 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2503 - 9-1-1 EMERGENCY RESPONSE SERVICE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|
| Revenue Sources: | | | | | |
| Requisition | 3,273,229 | 3,600,552 | 3,924,602 | 4,199,324 | 4,493,277 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 1,596,007 | 1,674,169 | 1,756,228 | 1,842,181 | 1,932,431 |
| Transfer from Reserves | 1,415,000 | 110,191 | - | - | - |
| Prior Year's Surplus | 1,052,292 | - | - | - | - |
| Borrowing Proceeds | 500,000 | - | - | - | - |
| Other Revenue | 1,500,000 | - | - | - | - |
| Total Revenue | 9,336,528 | 5,384,912 | 5,680,830 | 6,041,505 | 6,425,708 |
| Expenditures: | | | | | |
| Operations | 5,244,278 | 5,157,662 | 5,315,989 | 5,466,273 | 5,619,213 |
| Capital | 2,365,000 | - | 30,000 | - | - |
| Debt Interest | 100,800 | 100,800 | 100,800 | 100,800 | 100,800 |
| Debt Principal | 117,450 | 117,450 | 117,450 | 117,450 | 117,450 |
| Transfer to Reserves | 1,509,000 | 9,000 | 116,591 | 356,982 | 588,245 |
| Total Expenditures | 9,336,528 | 5,384,912 | 5,680,830 | 6,041,505 | 6,425,708 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2504 - FIRE DEPT COORDINATION SERVICE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 257,689 | 282,844 | 289,423 | 291,418 | 293,469 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Prior Year's Surplus | 10,000 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total Revenue | 318,689 | 333,844 | 340,423 | 342,418 | 344,469 |
| Expenditures: | | | | | |
| Operations | 318,689 | 333,844 | 340,423 | 342,418 | 344,469 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 318,689 | 333,844 | 340,423 | 342,418 | 344,469 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2505 - EMERGENCY PREPAREDNESS SERVICE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 300,700 | 315,735 | 331,522 | 348,098 | 365,503 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Transfer from Reserves | 29,640 | 35,002 | 20,174 | 4,156 | - |
| Prior Year's Surplus | 7,500 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 403,906 | - | - | - | - |
| Total Revenue | 745,746 | 354,737 | 355,696 | 356,254 | 369,503 |
| Expenditures: | | | | | |
| Operations | 745,746 | 354,737 | 355,696 | 356,254 | 356,834 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | 12,669 |
| Total Expenditures | 745,746 | 354,737 | 355,696 | 356,254 | 369,503 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2506 - VALEMOUNT & DISTRICT RESCUE SERVICE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 154,548 | 166,912 | 180,265 | 194,686 | 210,261 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 12,500 | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 167,048 | 166,912 | 180,265 | 194,686 | 210,261 |
| Expenditures: | | | | | |
| Operations | 137,688 | 135,912 | 139,265 | 140,645 | 145,950 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 29,360 | 31,000 | 41,000 | 54,041 | 64,311 |
| Total Expenditures | 167,048 | 166,912 | 180,265 | 194,686 | 210,261 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2901 - INSPECTION SERVICES
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 300,240 | 324,260 | 337,230 | 350,720 | 364,750 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 190,000 | 195,000 | 200,000 | 205,000 | 210,000 |
| Transfer from Reserves | 377,393 | 142,877 | 119,126 | 43,983 | 28,435 |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 12,000 | 274,470 | 12,000 | 12,000 | 12,000 |
| Total Revenue | 879,633 | 936,607 | 668,356 | 611,703 | 615,185 |
| Expenditures: | | | | | |
| Operations | 868,633 | 594,137 | 597,356 | 600,703 | 604,185 |
| Capital | - | 70,000 | 60,000 | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 11,000 | 272,470 | 11,000 | 11,000 | 11,000 |
| Total Expenditures | 879,633 | 936,607 | 668,356 | 611,703 | 615,185 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 2911 - SEWAGE SERVICE-HOLDING TANKS
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 90,000 | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 100,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Expenditures: | | | | | |
| Operations | 90,000 | - | - | - | - |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Expenditures | 100,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3001 - BEAR LAKE STREET LIGHTING
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 16,070 | 16,116 | 16,596 | 17,091 | 17,596 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 254 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 384 | 384 | 384 | 384 | 384 |
| Total Revenue | 16,708 | 16,500 | 16,980 | 17,475 | 17,980 |
| Expenditures: | | | | | |
| Operations | 16,500 | 16,000 | 16,480 | 16,975 | 17,480 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 208 | 500 | 500 | 500 | 500 |
| Total Expenditures | 16,708 | 16,500 | 16,980 | 17,475 | 17,980 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3002 - HIXON STREET LIGHTING
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 10,186 | 10,186 | 10,186 | 10,186 | 10,186 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 142 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 658 | 658 | 658 | 658 | 658 |
| Total Revenue | 10,986 | 10,844 | 10,844 | 10,844 | 10,844 |
| Expenditures: | | | | | |
| Operations | 9,804 | 9,329 | 9,562 | 9,801 | 10,046 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 1,182 | 1,515 | 1,282 | 1,043 | 798 |
| Total Expenditures | 10,986 | 10,844 | 10,844 | 10,844 | 10,844 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3003 - PINEVIEW STREET LIGHTING
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 23,484 | 23,484 | 23,484 | 23,484 | 23,484 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 102 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 1,243 | 1,243 | 1,243 | 1,243 | 1,243 |
| Total Revenue | 24,829 | 24,727 | 24,727 | 24,727 | 24,727 |
| Expenditures: | | | | | |
| Operations | 21,943 | 20,442 | 20,952 | 21,502 | 22,042 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 2,886 | 4,285 | 3,775 | 3,225 | 2,685 |
| Total Expenditures | 24,829 | 24,727 | 24,727 | 24,727 | 24,727 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3004 - RED ROCK STREET LIGHTING
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 1,610 | 1,610 | 1,610 | 1,610 | 1,610 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 124 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 587 | 587 | 587 | 587 | 587 |
| Total Revenue | 2,321 | 2,197 | 2,197 | 2,197 | 2,197 |
| Expenditures: | | | | | |
| Operations | 1,617 | 1,538 | 1,578 | 1,618 | 1,658 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 704 | 659 | 619 | 579 | 539 |
| Total Expenditures | 2,321 | 2,197 | 2,197 | 2,197 | 2,197 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3005 - BUCKHORN STREET LIGHTING
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | 21 | 31 | 51 | 71 |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 587 | 587 | 587 | 587 | 587 |
| Total Revenue | 587 | 608 | 618 | 638 | 658 |
| Expenditures: | | | | | |
| Operations | 587 | 608 | 618 | 638 | 658 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 587 | 608 | 618 | 638 | 658 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3006 - WILLOW RIVER STREET LIGHTING
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 10,630 | 10,890 | 10,890 | 10,890 | 11,108 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 147 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 786 | 786 | 786 | 786 | 786 |
| Total Revenue | 11,563 | 11,676 | 11,676 | 11,676 | 11,894 |
| Expenditures: | | | | | |
| Operations | 11,473 | 10,919 | 11,192 | 11,472 | 11,759 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 90 | 757 | 484 | 204 | 135 |
| Total Expenditures | 11,563 | 11,676 | 11,676 | 11,676 | 11,894 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3007 - SHELLEY STREET LIGHTING
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 8,573 | 8,573 | 8,744 | 8,918 | 9,096 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 143 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 8,716 | 8,573 | 8,744 | 8,918 | 9,096 |
| Expenditures: | | | | | |
| Operations | 8,680 | 8,297 | 8,504 | 8,717 | 8,935 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 36 | 276 | 240 | 201 | 161 |
| Total Expenditures | 8,716 | 8,573 | 8,744 | 8,918 | 9,096 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3008 - MCLEOD LAKE STREET LIGHTING
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 8,730 | 8,730 | 8,905 | 9,350 | 9,537 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 78 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 1,475 | 1,510 | 1,550 | 1,590 | 1,630 |
| Total Revenue | 10,283 | 10,240 | 10,455 | 10,940 | 11,167 |
| Expenditures: | | | | | |
| Operations | 10,133 | 9,630 | 9,870 | 10,120 | 10,370 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 150 | 610 | 585 | 820 | 797 |
| Total Expenditures | 10,283 | 10,240 | 10,455 | 10,940 | 11,167 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3009 - SYMS ROAD STREET LIGHTING
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | 1,700 | 1,800 | 1,850 | 1,900 | 1,950 |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 90 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 1,790 | 1,800 | 1,850 | 1,900 | 1,950 |
| Expenditures: | | | | | |
| Operations | 1,700 | 1,622 | 1,662 | 1,704 | 1,747 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 90 | 178 | 188 | 196 | 203 |
| Total Expenditures | 1,790 | 1,800 | 1,850 | 1,900 | 1,950 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3303 - NOISE CONTROL
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | 500 | 500 | 500 | 500 |
| Prior Year's Surplus | 500 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Expenditures: | | | | | |
| Operations | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3305 - SOLID WASTE MANAGEMENT
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|-------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 3,312,242 | 3,378,487 | 3,446,056 | 3,514,978 | 3,514,978 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 7,849,009 | 8,003,000 | 8,103,000 | 8,203,000 | 8,303,000 |
| Transfer from Reserves | 5,127,135 | 2,386,889 | 2,151,539 | 1,516,020 | 1,686,020 |
| Prior Year's Surplus | 3,379,386 | - | - | - | - |
| Borrowing Proceeds | - | - | - | 2,000,000 | 2,000,000 |
| Other Revenue | 17,700 | 17,700 | 17,700 | 17,700 | 17,700 |
| Total Revenue | 19,685,472 | 13,786,076 | 13,718,295 | 15,251,698 | 15,521,698 |
| Expenditures: | | | | | |
| Operations | 9,960,472 | 10,172,416 | 10,143,296 | 10,260,324 | 10,293,353 |
| Capital | 7,450,000 | 1,300,000 | 1,300,000 | 2,546,374 | 2,613,345 |
| Debt Interest | - | - | - | 100,000 | 200,000 |
| Debt Principal | - | - | - | 70,000 | 140,000 |
| Transfer to Reserves | 2,275,000 | 2,313,660 | 2,275,000 | 2,275,000 | 2,275,000 |
| Total Expenditures | 19,685,472 | 13,786,076 | 13,718,296 | 15,251,698 | 15,521,698 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3306 - RURAL TRANSFER STATION SERVICE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 446,250 | 455,175 | 464,278 | 473,563 | 483,034 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 38,008 | 117,488 | 121,425 | 124,818 | 115,347 |
| Prior Year's Surplus | 61,274 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 48,258 | 48,258 | 48,258 | 48,258 | 48,258 |
| Total Revenue | 593,790 | 620,921 | 633,961 | 646,639 | 646,639 |
| Expenditures: | | | | | |
| Operations | 593,790 | 620,921 | 633,961 | 646,639 | 646,639 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 593,790 | 620,921 | 633,961 | 646,639 | 646,639 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3307 - WASTE REDUCTION SERVICE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 380,000 | 395,000 | 410,000 | 425,000 | 440,000 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 130,000 | 125,200 | 120,604 | 116,216 | 112,040 |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 510,000 | 520,200 | 530,604 | 541,216 | 552,040 |
| Expenditures: | | | | | |
| Operations | 510,000 | 520,200 | 530,604 | 541,216 | 552,040 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 510,000 | 520,200 | 530,604 | 541,216 | 552,040 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3802 - BEAR LAKE CEMETERY
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 |
| Expenditures: | | | | | |
| Operations | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3803 - BEAR LAKE AMBULANCE STATION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 14,925 | 14,925 | 14,925 | 14,925 | 14,925 |
| Transfer from Reserves | 8,358 | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 23,283 | 14,925 | 14,925 | 14,925 | 14,925 |
| Expenditures: | | | | | |
| Operations | 23,283 | 14,925 | 14,925 | 14,925 | 14,925 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 23,283 | 14,925 | 14,925 | 14,925 | 14,925 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 3804 - TETE JAUNE CEMETERY
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Expenditures: | | | | | |
| Operations | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 4001 - REGIONAL LAND USE PLANNING
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 627,100 | 652,190 | 678,280 | 705,410 | 733,630 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 22,900 | 25,500 | 27,500 | 27,500 | 27,500 |
| Transfer from Reserves | 734,938 | 78,085 | 54,073 | 31,186 | 7,379 |
| Prior Year's Surplus | 229,147 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 263,170 | 525,638 | 700 | 700 | 700 |
| Total Revenue | 1,877,255 | 1,281,413 | 760,553 | 764,796 | 769,209 |
| Expenditures: | | | | | |
| Operations | 1,660,242 | 1,276,413 | 755,553 | 759,796 | 764,209 |
| Capital | 60,000 | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 157,013 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total Expenditures | 1,877,255 | 1,281,413 | 760,553 | 764,796 | 769,209 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 4003 - ECONOMIC DEVELOPMENT COMMISSION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 2,000 | 60,717 | 38,293 | 40,972 | 43,759 |
| Prior Year's Surplus | 91,238 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 165,000 | 170,000 | 170,000 | 170,000 | 170,000 |
| Total Revenue | 258,238 | 230,717 | 208,293 | 210,972 | 213,759 |
| Expenditures: | | | | | |
| Operations | 248,232 | 230,717 | 208,293 | 210,973 | 213,759 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 10,006 | - | - | - | - |
| Total Expenditures | 258,238 | 230,717 | 208,293 | 210,972 | 213,759 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 4004 - HOUSE NUMBERING
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 35,050 | 35,750 | 36,470 | 37,200 | 37,950 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 35,050 | 35,750 | 36,470 | 37,200 | 37,950 |
| Expenditures: | | | | | |
| Operations | 30,047 | 31,218 | 31,898 | 32,605 | 33,340 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 5,003 | 4,532 | 4,572 | 4,595 | 4,610 |
| Total Expenditures | 35,050 | 35,750 | 36,470 | 37,200 | 37,950 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5001 - REGIONAL PARKS
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 463,508 | 472,779 | 482,234 | 491,879 | 491,879 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 190,000 | 171,320 | 165,574 | 162,244 | 162,645 |
| Prior Year's Surplus | 154,561 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 808,069 | 644,099 | 647,808 | 654,123 | 654,524 |
| Expenditures: | | | | | |
| Operations | 545,857 | 629,099 | 632,808 | 638,823 | 639,224 |
| Capital | 200,000 | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 62,212 | 15,000 | 15,000 | 15,300 | 15,300 |
| Total Expenditures | 808,069 | 644,099 | 647,808 | 654,123 | 654,524 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5002 - AREA H ARENAS
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 424,800 | 424,800 | 424,800 | 424,800 | 424,800 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 8,040 | 8,040 | 8,040 | 8,040 | 8,040 |
| Total Revenue | 432,840 | 432,840 | 432,840 | 432,840 | 432,840 |
| Expenditures: | | | | | |
| Operations | 432,840 | 432,840 | 432,840 | 432,840 | 432,840 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 432,840 | 432,840 | 432,840 | 432,840 | 432,840 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5003 - ROBSON VALLEY RECREATION CENTRE Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 391,579 | 411,158 | 431,716 | 453,302 | 475,967 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 20,900 | 20,900 | 20,900 | 21,100 | 21,100 |
| Transfer from Reserves | 383,000 | 55,776 | 47,816 | 35,172 | 19,780 |
| Prior Year's Surplus | 91,681 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 275,210 | 275,210 | 275,210 | 275,210 | 275,210 |
| Total Revenue | 1,162,370 | 763,044 | 775,642 | 784,784 | 792,057 |
| Expenditures: | | | | | |
| Operations | 742,513 | 753,044 | 765,642 | 774,784 | 782,057 |
| Capital | 383,000 | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 36,857 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Expenditures | 1,162,370 | 763,044 | 775,642 | 784,784 | 792,057 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5004 - NUKKO LAKE COMMUNITY HALL
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 13,160 | 13,560 | 13,970 | 14,390 | 14,390 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 3,234 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 10,000 | - | - | - | - |
| Total Revenue | 26,394 | 13,560 | 13,970 | 14,390 | 14,390 |
| Expenditures: | | | | | |
| Operations | 12,860 | 12,860 | 13,088 | 13,430 | 13,760 |
| Capital | 10,000 | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 3,534 | 700 | 882 | 960 | 630 |
| Total Expenditures | 26,394 | 13,560 | 13,970 | 14,390 | 14,390 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5006 - SINCLAIR MILLS COMMUNITY HALL
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 13,890 | 13,890 | 13,890 | 13,890 | 13,890 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 540 | 540 | 540 | 540 | 540 |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 5,318 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 19,748 | 14,430 | 14,430 | 14,430 | 14,430 |
| Expenditures: | | | | | |
| Operations | 10,850 | 10,430 | 10,720 | 11,100 | 11,480 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 8,898 | 4,000 | 3,710 | 3,330 | 2,950 |
| Total Expenditures | 19,748 | 14,430 | 14,430 | 14,430 | 14,430 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5007 - BEAR LAKE RECREATION FACILITIES
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 31,792 | - | - | - | - |
| Prior Year's Surplus | 41,414 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 98,206 | 25,000 | 25,000 | 25,000 | 25,000 |
| Expenditures: | | | | | |
| Operations | 91,620 | 18,300 | 18,840 | 19,450 | 19,860 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 6,586 | 6,700 | 6,160 | 5,550 | 5,140 |
| Total Expenditures | 98,206 | 25,000 | 25,000 | 25,000 | 25,000 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5008 - CANOE VALLEY RECREATION CENTRE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 373,460 | 392,133 | 411,740 | 432,327 | 453,943 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 40,150 | 40,150 | 40,150 | 40,150 | 40,150 |
| Transfer from Reserves | 89,324 | 94,481 | 81,200 | 66,522 | 50,585 |
| Prior Year's Surplus | 21,788 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 216,420 | 216,420 | 216,420 | 216,420 | 216,420 |
| Total Revenue | 741,142 | 743,184 | 749,510 | 755,419 | 761,098 |
| Expenditures: | | | | | |
| Operations | 731,142 | 733,184 | 739,510 | 745,419 | 751,098 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Expenditures | 741,142 | 743,184 | 749,510 | 755,419 | 761,098 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5009 - REID LAKE COMMUNITY HALL
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 5,220 | 5,481 | 5,755 | 6,045 | 6,350 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 4,433 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 9,653 | 5,481 | 5,755 | 6,045 | 6,350 |
| Expenditures: | | | | | |
| Operations | 5,690 | 5,481 | 5,755 | 6,045 | 6,350 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 3,963 | - | - | - | - |
| Total Expenditures | 9,653 | 5,481 | 5,755 | 6,045 | 6,350 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5010 - TETE JAUNE COMMUNITY HALL
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 15,000 | 15,300 | 15,600 | 16,080 | 16,400 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 6,912 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 21,912 | 15,300 | 15,600 | 16,080 | 16,400 |
| Expenditures: | | | | | |
| Operations | 18,912 | 13,285 | 13,680 | 13,970 | 14,230 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 3,000 | 2,015 | 1,920 | 2,110 | 2,170 |
| Total Expenditures | 21,912 | 15,300 | 15,600 | 16,080 | 16,400 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5011 - DOME CREEK RECREATION FACILITY
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 12,000 | 12,400 | 12,600 | 12,980 | 12,980 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 56,555 | - | - | - | - |
| Prior Year's Surplus | 4,968 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 73,523 | 12,400 | 12,600 | 12,980 | 12,980 |
| Expenditures: | | | | | |
| Operations | 12,948 | 12,400 | 12,600 | 12,980 | 12,980 |
| Capital | 56,555 | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 4,020 | - | - | - | - |
| Total Expenditures | 73,523 | 12,400 | 12,600 | 12,980 | 12,980 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5012 - EAST LINE COMMUNITY FACILITIES SERVICE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Expenditures: | | | | | |
| Operations | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Total Expenditures | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5013 - ROBSON VALLEY EXPLORATION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 50,000 | - | - | - | - |
| Prior Year's Surplus | 5,000 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 125,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| Expenditures: | | | | | |
| Operations | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 |
| Capital | 50,000 | - | - | - | - |
| Debt Interest | 15,510 | 15,510 | 15,510 | 15,510 | 15,510 |
| Debt Principal | 14,840 | 14,840 | 14,840 | 14,840 | 14,840 |
| Transfer to Reserves | 36,150 | 31,150 | 31,150 | 31,150 | 31,150 |
| Total Expenditures | 125,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5015 - MIWORTH COMMUNITY FACILITIES
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 26,700 | 26,700 | 26,700 | 26,700 | 26,700 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 17,427 | - | - | - | - |
| Prior Year's Surplus | 1,094 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 45,221 | 26,700 | 26,700 | 26,700 | 26,700 |
| Expenditures: | | | | | |
| Operations | 16,750 | 14,373 | 14,850 | 15,378 | 15,936 |
| Capital | 17,427 | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 11,044 | 12,327 | 11,850 | 11,322 | 10,764 |
| Total Expenditures | 45,221 | 26,700 | 26,700 | 26,700 | 26,700 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5201 - LIBRARIES - ROBSON VALLEY/CANOE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 342,627 | 343,827 | 343,827 | 343,827 | 343,827 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 1,200 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 343,827 | 343,827 | 343,827 | 343,827 | 343,827 |
| Expenditures: | | | | | |
| Operations | 343,827 | 343,827 | 343,827 | 343,827 | 343,827 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 343,827 | 343,827 | 343,827 | 343,827 | 343,827 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5202 - LIBRARIES - MACKENZIE & PG
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 511,997 | 512,197 | 512,197 | 512,197 | 512,197 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 200 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 512,197 | 512,197 | 512,197 | 512,197 | 512,197 |
| Expenditures: | | | | | |
| Operations | 512,197 | 512,197 | 512,197 | 512,197 | 512,197 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 512,197 | 512,197 | 512,197 | 512,197 | 512,197 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5301 - ROBSON VALLEY TV REBROADCASTING
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 55,839 | 56,240 | 56,240 | 56,240 | 56,240 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 401 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 23,760 | 23,760 | 23,760 | 23,760 | 23,760 |
| Total Revenue | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| Expenditures: | | | | | |
| Operations | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5302 - VALEMOUNT & DIST TV REBROADCASTING
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 112,518 | 103,019 | 103,019 | 103,019 | 103,019 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 501 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Total Revenue | 119,019 | 109,019 | 109,019 | 109,019 | 109,019 |
| Expenditures: | | | | | |
| Operations | 119,019 | 109,019 | 109,019 | 109,019 | 109,019 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 119,019 | 109,019 | 109,019 | 109,019 | 109,019 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2023-2027

Function: 5402-5406 - RECREATION

Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|-------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 65,244 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | \$ 145,244 | \$ 80,000 | \$ 80,000 | \$ 80,000 | \$ 80,000 |
| Expenditures: | | | | | |
| Operations | 145,244 | 80,000 | 80,000 | 80,000 | 80,000 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | \$ 145,244 | \$ 80,000 | \$ 80,000 | \$ 80,000 | \$ 80,000 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 5601 - HERITAGE CONSERVATION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | 1,615,207 | 1,735,648 | 1,804,254 | 1,808,021 | 1,808,021 |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Prior Year's Surplus | 165,368 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Total Revenue | 1,834,575 | 1,789,648 | 1,858,254 | 1,862,021 | 1,862,021 |
| Expenditures: | | | | | |
| Operations | 1,671,434 | 1,646,507 | 1,715,113 | 1,744,305 | 1,832,021 |
| Capital | - | - | - | - | - |
| Debt Interest | 50,850 | 50,850 | 50,850 | 25,425 | - |
| Debt Principal | 62,291 | 62,291 | 62,291 | 62,291 | - |
| Transfer to Reserves | 50,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Total Expenditures | 1,834,575 | 1,789,648 | 1,858,254 | 1,862,021 | 1,862,021 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 6001 - MUNICIPAL DEBT
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | 8,842,167 | 8,805,703 | 7,895,114 | 7,505,737 | 7,320,167 |
| Total Revenue | 8,842,167 | 8,805,703 | 7,895,114 | 7,505,737 | 7,320,167 |
| Expenditures: | | | | | |
| Operations | - | - | - | - | - |
| Capital | - | - | - | - | - |
| Debt Interest | 3,603,862 | 3,573,429 | 3,209,136 | 3,049,139 | 2,954,389 |
| Debt Principal | 5,238,305 | 5,232,274 | 4,685,978 | 4,456,598 | 4,365,778 |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 8,842,167 | 8,805,703 | 7,895,114 | 7,505,737 | 7,320,167 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 6201 - FEASIBILITY STUDIES
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Expenditures: | | | | | |
| Operations | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 6206 - DOME CREEK-CRESCENT SPUR TELEPHONE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | 100 | 100 | 100 | 100 |
| Prior Year's Surplus | 104 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 104 | 100 | 100 | 100 | 100 |
| Expenditures: | | | | | |
| Operations | 104 | 100 | 100 | 100 | 100 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 104 | 100 | 100 | 100 | 100 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 6222 - SHELLEY RIVERBANK EROSION
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | 5,070 | 5,070 | 5,070 | 5,070 | 5,070 |
| Fees & Charges | - | - | - | - | - |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | 3,000 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 8,070 | 5,070 | 5,070 | 5,070 | 5,070 |
| Expenditures: | | | | | |
| Operations | 455 | - | - | - | - |
| Capital | - | - | - | - | - |
| Debt Interest | 943 | 943 | 943 | 943 | 943 |
| Debt Principal | 1,719 | 1,719 | 1,719 | 1,719 | 1,719 |
| Transfer to Reserves | 4,953 | 2,408 | 2,408 | 2,408 | 2,408 |
| Total Expenditures | 8,070 | 5,070 | 5,070 | 5,070 | 5,070 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 8001 - BEAR LAKE WATER SYSTEM
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | 14,160 | 14,160 | 14,160 | 14,160 | 14,160 |
| Fees & Charges | 11,380 | 11,380 | 11,380 | 11,380 | 11,380 |
| Transfer from Reserves | - | 16,310 | 16,910 | 17,450 | 17,110 |
| Prior Year's Surplus | 19,482 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 45,022 | 41,850 | 42,450 | 42,990 | 42,650 |
| Expenditures: | | | | | |
| Operations | 41,000 | 41,850 | 42,450 | 42,990 | 42,650 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 4,022 | - | - | - | - |
| Total Expenditures | 45,022 | 41,850 | 42,450 | 42,990 | 42,650 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 8003 - BLACKBURN WATER SYSTEM
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | - | - | - | - | - |
| Fees & Charges | 18,925 | 20,250 | 21,667 | 23,184 | 24,807 |
| Transfer from Reserves | - | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 18,925 | 20,250 | 21,667 | 23,184 | 24,807 |
| Expenditures: | | | | | |
| Operations | 18,925 | 20,250 | 21,667 | 23,184 | 24,807 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | - | - | - | - | - |
| Total Expenditures | 18,925 | 20,250 | 21,667 | 23,184 | 24,807 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 8005 - AZU WATER SYSTEM
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 |
| Fees & Charges | 34,500 | 34,500 | 34,500 | 34,500 | 34,500 |
| Transfer from Reserves | 158,400 | - | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 195,500 | 37,100 | 37,100 | 37,100 | 37,100 |
| Expenditures: | | | | | |
| Operations | 20,500 | 36,100 | 36,600 | 36,700 | 37,100 |
| Capital | 158,400 | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 16,600 | 1,000 | 500 | 400 | - |
| Total Expenditures | 195,500 | 37,100 | 37,100 | 37,100 | 37,100 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 9001 - TABOR LAKE COMMUNITY SEWER SERVICE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | 30,950 | 30,950 | 30,950 | 30,950 | 30,950 |
| Fees & Charges | 27,600 | 27,600 | 27,600 | 27,600 | 27,600 |
| Transfer from Reserves | 7,000 | 12,105 | 11,718 | 13,352 | 15,006 |
| Prior Year's Surplus | 6,624 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 72,174 | 70,655 | 70,268 | 71,902 | 73,556 |
| Expenditures: | | | | | |
| Operations | 67,050 | 70,655 | 70,268 | 71,902 | 73,556 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 5,124 | - | - | - | - |
| Total Expenditures | 72,174 | 70,655 | 70,268 | 71,902 | 73,556 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 9002 - BUCKHORN COMMUNITY SEWER SYSTEM
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | 23,120 | 23,120 | 23,120 | 23,120 | 23,120 |
| Fees & Charges | 12,030 | 12,030 | 12,030 | 12,030 | 12,030 |
| Transfer from Reserves | 7,500 | 5,000 | - | - | - |
| Prior Year's Surplus | - | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 42,650 | 40,150 | 35,150 | 35,150 | 35,150 |
| Expenditures: | | | | | |
| Operations | 16,400 | 14,400 | 12,900 | 13,400 | 13,900 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 26,250 | 25,750 | 22,250 | 21,750 | 21,250 |
| Total Expenditures | 42,650 | 40,150 | 35,150 | 35,150 | 35,150 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 9003 - BENDIXON ROAD COMMUNITY SEWER SYSTEM
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | 15,300 | 15,300 | 15,300 | 15,300 | 15,300 |
| Fees & Charges | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 |
| Transfer from Reserves | 5,000 | 10,000 | 8,000 | - | - |
| Prior Year's Surplus | 715 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 30,515 | 34,800 | 32,800 | 24,800 | 24,800 |
| Expenditures: | | | | | |
| Operations | 24,737 | 19,946 | 18,287 | 18,629 | 18,974 |
| Capital | - | - | - | - | - |
| Debt Interest | - | - | - | - | - |
| Debt Principal | - | - | - | - | - |
| Transfer to Reserves | 5,778 | 14,854 | 14,513 | 6,171 | 5,826 |
| Total Expenditures | 30,515 | 34,800 | 32,800 | 24,800 | 24,800 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 9004 - WEST LAKE COMMUNITY SEWER SYSTEM
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | 19,000 | 19,000 | 19,000 | 19,000 | 19,000 |
| Fees & Charges | 11,420 | 11,420 | 11,420 | 11,420 | 11,420 |
| Transfer from Reserves | 5,000 | 5,000 | 829 | 1,069 | 1,314 |
| Prior Year's Surplus | 10,096 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 45,516 | 35,420 | 31,249 | 31,489 | 31,734 |
| Expenditures: | | | | | |
| Operations | 19,507 | 19,656 | 17,915 | 18,155 | 18,400 |
| Capital | - | - | - | - | - |
| Debt Interest | 7,294 | 7,294 | 7,294 | 7,294 | 7,294 |
| Debt Principal | 6,040 | 6,040 | 6,040 | 6,040 | 6,040 |
| Transfer to Reserves | 12,675 | 2,430 | - | - | - |
| Total Expenditures | 45,516 | 35,420 | 31,249 | 31,489 | 31,734 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 9006 - ADAMS ROAD COMMUNITY SEWER SERVICE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | 25,620 | 25,620 | 25,620 | 25,620 | 25,620 |
| Fees & Charges | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 |
| Transfer from Reserves | 5,000 | 6,319 | 6,419 | 6,519 | 6,619 |
| Prior Year's Surplus | 2,219 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 38,339 | 37,439 | 37,539 | 37,639 | 37,739 |
| Expenditures: | | | | | |
| Operations | 15,350 | 15,450 | 15,550 | 15,650 | 15,750 |
| Capital | - | - | - | - | - |
| Debt Interest | 11,736 | 11,736 | 11,736 | 11,736 | 11,736 |
| Debt Principal | 10,253 | 10,253 | 10,253 | 10,253 | 10,253 |
| Transfer to Reserves | 1,000 | - | - | - | - |
| Total Expenditures | 38,339 | 37,439 | 37,539 | 37,639 | 37,739 |
| Surplus (Deficit) | - | - | - | - | - |

Five-Year Financial Plan: 2024-2028

Function: 9007 - TALLUS ROAD COMMUNITY SEWER SERVICE
Budget Stage: Proposed Budget

| | 2024 Budget | 2025 Financial Plan | 2026 Financial Plan | 2027 Financial Plan | 2028 Financial Plan |
|---------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenue Sources: | | | | | |
| Requisition | - | - | - | - | - |
| Parcel Tax | 6,110 | 6,110 | 6,110 | 6,110 | 6,110 |
| Fees & Charges | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 |
| Transfer from Reserves | - | 3,180 | 2,280 | 2,380 | 2,480 |
| Prior Year's Surplus | 3,712 | - | - | - | - |
| Borrowing Proceeds | - | - | - | - | - |
| Other Revenue | - | - | - | - | - |
| Total Revenue | 19,322 | 18,790 | 17,890 | 17,990 | 18,090 |
| Expenditures: | | | | | |
| Operations | 13,450 | 13,550 | 12,650 | 12,750 | 12,850 |
| Capital | - | - | - | - | - |
| Debt Interest | 2,797 | 2,797 | 2,797 | 2,797 | 2,797 |
| Debt Principal | 2,443 | 2,443 | 2,443 | 2,443 | 2,443 |
| Transfer to Reserves | 632 | - | - | - | - |
| Total Expenditures | 19,322 | 18,790 | 17,890 | 17,990 | 18,090 |
| Surplus (Deficit) | - | - | - | - | - |

BUDGET SUMMARY

REGIONAL DISTRICT OF FRASER - FORT GEORGE 2024 PROPOSED BUDGET

| | EXPENDITURE | REQUISITION LEVY | ANTICIPATED SURPLUS | PARCEL TAXES | OTHER REVENUE |
|-----------------------------------------------------|-------------|---------------------|------------------------|-----------------|------------------|
| <u>PART 1 - GENERAL GOVERNMENT SERVICES:</u> | | | | | |
| REGIONAL DISTRICT BOARD | \$ 437,574 | \$ 338,582 | \$ - | - | 98,992 |
| BEAR LAKE COMMUNITY COMMISSION | 94,467 | 65,500 | 21,867 | - | 7,100 |
| ADMINISTRATION | 6,359,870 | 2,625,000 | 717,396 | - | 3,017,474 |
| COMMUNITY SERVICES | 557,818 | 379,855 | 77,963 | - | 100,000 |
| ELECTORAL AREA ADMINISTRATION | 293,503 | 125,579 | - | - | 167,924 |
| GRANTS-IN-AID - REGIONAL | 708,648 | 691,479 | 17,169 | - | - |
| COMMUNITY GRANTS-IN-AID | 1,132,400 | 723,000 | 409,400 | - | - |
| | 9,584,280 | 4,948,995 | 1,243,795 | - | 3,391,490 |
| <u>PART 2 - PROTECTIVE SERVICES:</u> | | | | | |
| UNSIGHTLY AND UNTIDY PREMISES | 257,290 | 254,280 | - | - | 3,010 |
| BEAR LAKE FIRE PROTECTION | 175,200 | 165,665 | - | - | 9,535 |
| BUCKHORN FIRE PROTECTION | 1,124,680 | 287,490 | - | - | 837,190 |
| PINEVIEW FIRE PROTECTION | 326,440 | 260,830 | 42,000 | - | 23,610 |
| VALEMOUNT & DISTRICT FIRE PROTECTION | 243,650 | 203,880 | - | - | 39,770 |
| BEAVERLY FIRE PROTECTION | 859,638 | 371,492 | - | - | 488,146 |
| MCBRIDE DISTRICT FIRE PROTECTION | 429,702 | 248,322 | - | - | 181,380 |
| FERNDALE/TABOR FIRE PROTECTION | 321,823 | 296,823 | 25,000 | - | - |
| HIXON FIRE PROTECTION | 279,350 | 261,850 | 10,000 | - | 7,500 |
| SALMON VALLEY FIRE PROTECTION | 307,101 | 229,601 | 17,500 | - | 60,000 |
| NESS LAKE FIRE PROTECTION | 342,401 | 247,401 | - | - | 95,000 |
| RED ROCK/STONER FIRE PROTECTION | 253,708 | 198,708 | - | - | 55,000 |
| SHELL-GLEN FIRE/RESCUE PROTECTION | 318,944 | 244,583 | - | 13,860 | 60,501 |
| PILOT MOUNTAIN FIRE PROTECTION | 392,470 | 262,334 | 35,000 | - | 95,136 |
| FIRE DEPART. COORDINATION SERVICE | 318,689 | 257,689 | 10,000 | - | 51,000 |
| EMERGENCY PREPAREDNESS SERVICE | 745,746 | 300,700 | 7,500 | - | 437,546 |
| INSPECTION SERVICES | 879,633 | 300,240 | - | - | 579,393 |
| | 7,576,465 | 4,391,888 | 147,000 | 13,860 | 3,023,717 |
| <u>PART 3 - TRANSPORTATION SERVICES:</u> | | | | | |
| BEAR LAKE STREET LIGHTING | 16,708 | 16,070 | 254 | - | 384 |
| HIXON STREET LIGHTING | 10,986 | 10,186 | 142 | - | 658 |
| PINEVIEW STREET LIGHTING | 24,829 | 23,484 | 102 | - | 1,243 |
| RED ROCK STREET LIGHTING | 2,321 | 1,610 | 124 | - | 587 |
| BUCKHORN STREET LIGHTING | 587 | - | - | - | 587 |
| WILLOW RIVER STREET LIGHTING | 11,563 | 10,630 | 147 | - | 786 |
| SHELLEY STREET LIGHTING | 8,716 | 8,573 | 143 | - | - |
| MCLEOD LAKE STREET LIGHTING | 10,283 | 8,730 | 78 | - | 1,475 |
| SYMS ROAD STREET LIGHTING | 1,790 | - | 90 | 1,700 | - |
| | 87,783 | 79,283 | 1,080 | 1,700 | 5,720 |

BUDGET SUMMARY

REGIONAL DISTRICT OF FRASER - FORT GEORGE 2024 PROPOSED BUDGET

| | EXPENDITURE | REQUISITION LEVY | ANTICIPATED SURPLUS | PARCEL TAXES | OTHER REVENUE |
|----------------------------------------------------------|-------------|---------------------|------------------------|-----------------|------------------|
| <u>PART 4 - ENVIRONMENTAL HEALTH:</u> | | | | | |
| SPECIAL EVENTS REGULATION | 5,250 | 4,490 | - | - | 760 |
| SEWAGE SERVICE-HOLDING TANKS | 100,000 | 10,000 | - | - | 90,000 |
| SOLID WASTE MANAGEMENT | 19,685,472 | 3,312,242 | 3,379,386 | - | 12,993,844 |
| RURAL TRANSFER STATION SERVICE | 593,790 | 446,250 | 61,274 | - | 86,266 |
| WASTE REDUCTION SERVICE | 510,000 | 380,000 | - | - | 130,000 |
| SHELLEY RIVERBANK EROSION PROTECTION | 8,070 | - | 3,000 | 5,070 | - |
| BEAR LAKE WATER SYSTEM | 45,022 | - | 19,482 | 14,160 | 11,380 |
| BLACKBURN WATER SYSTEM | 18,925 | - | - | - | 18,925 |
| AZU WATER SYSTEM | 195,500 | - | - | 2,600 | 192,900 |
| TABOR LAKE SEWER SYSTEM | 72,174 | - | 6,624 | 30,950 | 34,600 |
| BUCKHORN SEWER SYSTEM | 42,650 | - | - | 23,120 | 19,530 |
| BENDIXON RD SEWER SYSTEM | 30,515 | - | 715 | 15,300 | 14,500 |
| WEST LAKE SEWER SYSTEM | 45,516 | - | 10,096 | 19,000 | 16,420 |
| ADAMS ROAD SEWER SERVICE | 38,339 | - | 2,219 | 25,620 | 10,500 |
| TALLUS ROAD SEWER SERVICE | 19,322 | - | 3,712 | 6,110 | 9,500 |
| | 21,410,545 | 4,152,982 | 3,486,508 | 141,930 | 13,629,125 |
| <u>PART 5 - PUBLIC HEALTH AND WELFARE:</u> | | | | | |
| CHILAKO/NECHAKO RESCUE SERVICE | 193,674 | 172,674 | - | - | 21,000 |
| AREA D RESCUE SERVICE | 224,346 | 194,346 | - | - | 30,000 |
| 9-1-1 EMERGENCY RESPONSE SERVICE | 9,336,528 | 3,273,229 | 1,052,292 | - | 5,011,007 |
| VALEMOUNT & DISTRICT RESCUE SERVICE | 167,048 | 154,548 | - | - | 12,500 |
| BEAR LAKE CEMETERY | 4,400 | 4,400 | - | - | - |
| BEAR LAKE AMBULANCE | 23,283 | - | - | - | 23,283 |
| TETE JAUNE CEMETERY | 10,000 | 10,000 | - | - | - |
| | 9,959,279 | 3,809,197 | 1,052,292 | - | 5,097,790 |
| <u>PART 6 - ENVIRONMENTAL DEVELOPMENT:</u> | | | | | |
| NOISE CONTROL | 2,000 | 1,500 | 500 | - | - |
| REGIONAL LAND USE PLANNING | 1,877,255 | 627,100 | 229,147 | - | 1,021,008 |
| ECONOMIC DEVELOPMENT | 258,238 | - | 91,238 | - | 167,000 |
| HOUSE NUMBERING | 35,050 | 35,050 | - | - | - |
| | 2,172,543 | 663,650 | 320,885 | - | 1,188,008 |
| <u>PART 7 - RECREATION AND CULTURAL SERVICES:</u> | | | | | |
| REGIONAL PARKS | 808,069 | 463,508 | 154,561 | - | 190,000 |
| AREA H ARENAS | 432,840 | 424,800 | - | - | 8,040 |
| ROBSON VALLEY RECREATION CENTRE | 1,162,370 | 391,579 | 91,681 | - | 679,110 |
| NUKKO LAKE COMMUNITY HALL | 26,394 | 13,160 | 3,234 | - | 10,000 |
| SINCLAIR MILLS COMMUNITY HALL | 19,748 | 13,890 | 5,318 | - | 540 |
| BEAR LAKE RECREATION FACILITIES | 98,206 | 25,000 | 41,414 | - | 31,792 |
| CANOE VALLEY RECREATION CENTRE | 741,142 | 373,460 | 21,788 | - | 345,894 |
| REID LAKE COMMUNITY HALL | 9,653 | 5,220 | 4,433 | - | - |
| TETE JAUNE COMMUNITY HALL | 21,912 | 15,000 | 6,912 | - | - |
| DOVE CREEK RECREATION FACILITY | 73,523 | 12,000 | 4,968 | - | 56,555 |
| EASTLINE COMMUNITY FACILITY | 15,000 | 15,000 | - | - | - |
| ROBSON VALLEY EXPLORATION & LEARNING | 125,000 | 70,000 | 5,000 | - | 50,000 |
| MIWORTH COMMUNITY FACILITIES | 45,221 | 26,700 | 1,094 | - | 17,427 |
| LIBRARY SERVICES - ROBSON VALLEY/CANOE | 343,827 | 342,627 | 1,200 | - | - |
| LIBRARY SERVICES - GREATER P.G./MACKENZIE | 512,197 | 511,997 | 200 | - | - |
| ROBSON VALLEY TV REBROADCASTING | 80,000 | 55,839 | 401 | - | 23,760 |
| VALEMOUNT & DISTRICT TV REBROADCASTING | 119,019 | 112,518 | 501 | - | 6,000 |
| RECREATION | 145,244 | 80,000 | 65,244 | - | - |
| | 4,779,365 | 2,952,298 | 407,949 | - | 1,419,118 |

| |
|-----------------------|
| BUDGET SUMMARY |
|-----------------------|

**REGIONAL DISTRICT OF FRASER - FORT GEORGE
2024 PROPOSED BUDGET**

| | EXPENDITURE | REQUISITION LEVY | ANTICIPATED SURPLUS | PARCEL TAXES | OTHER REVENUE |
|-----------------------------------------|----------------------|----------------------|------------------------|-------------------|----------------------|
| <u>PART 8 - FISCAL SERVICES:</u> | | | | | |
| DEBT CHARGES - MEMBER MUNICIPALITIES | 8,842,167 | - | - | - | 8,842,167 |
| | 8,842,167 | - | - | - | 8,842,167 |
| <u>PART 9 - OTHER SERVICES:</u> | | | | | |
| HERITAGE CONSERVATION | 1,834,575 | 1,615,207 | 165,368 | - | 54,000 |
| FEASIBILITY STUDIES | 30,000 | - | - | - | 30,000 |
| DOME CREEK/CRESCENT SPUR TELEPHONE | 104 | - | 104 | - | - |
| | 1,864,679 | 1,615,207 | 165,472 | - | 84,000 |
| TOTAL BEFORE MUNICIPAL DEBT | \$ 57,434,939 | \$ 22,613,500 | \$ 6,824,981 | \$ 157,490 | \$ 27,838,968 |
| TOTAL INCLUDING MUNICIPAL DEBT | \$ 66,277,106 | \$ 22,613,500 | \$ 6,824,981 | \$ 157,490 | \$ 36,681,135 |

**REGIONAL DISTRICT OF FRASER-FORT GEORGE
2024 REQUISITION SUMMARY - USING THE 2024 COMPLETED ASSESSMENT ROLL**

| EXHIBIT/FUNCTION | PRINCE GEORGE | MACKENZIE | MCBRIDE | VALEMOUNT | ELECTORAL AREA "A" | ELECTORAL AREA "C" | ELECTORAL AREA "D" | ELECTORAL AREA "E" | ELECTORAL AREA "F" | ELECTORAL AREA "G" | ELECTORAL AREA "H" | BENEFITING AREAS DESCRIPTION | AMOUNT | TOTAL REQUISITION |
|-----------------------------------------------------------|---------------|-----------|---------|-----------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------------------|---------|-------------------|
| 1A - REGIONAL DISTRICT BOARD 2023 ADJUSTMENT | 234,476 | 8,012 | 1,300 | 4,272 | 11,948 | 12,699 | 13,566 | 3,353 | 4,921 | 27,430 | 16,605 | | | 338,582 |
| 1B - BEAR LAKE COMMUNITY COMM. 2023 ADJUSTMENT | | | | | | | | | | | | GSA 1 (L) | 65,500 | 65,500 |
| 1C - ADMINISTRATION 2023 ADJUSTMENT | 1,817,873 | 62,119 | 10,080 | 33,117 | 92,631 | 98,451 | 105,177 | 25,995 | 38,154 | 212,664 | 128,739 | | | 2,625,000 |
| 1D - COMMUNITY SERVICES 2023 ADJUSTMENT | 27,684 | 946 | 154 | 504 | 46,353 | 33,967 | 78,008 | 22,956 | 46,353 | 68,374 | 54,556 | | | 379,855 |
| 1E - ELECTORAL AREA ADMINISTRATION 2023 ADJUSTMENT | | | | | 16,575 | 17,616 | 18,820 | 4,651 | 6,827 | 38,054 | 23,036 | | | 125,579 |
| 1F - REGIONAL GRANTS-IN-AID 2023 ADJUSTMENT | 478,864 | 16,363 | 2,655 | 8,724 | 24,401 | 25,934 | 27,706 | 6,848 | 10,051 | 56,020 | 33,913 | | | 691,479 |
| 1G - COMMUNITY GRANTS-IN-AID 2023 ADJUSTMENT | | | | | 100,000 | 48,000 | 245,000 | 115,000 | 35,000 | 80,000 | 100,000 | | | 723,000 |
| 2A - UNSIGHTLY AND UNTIDY 2023 ADJUSTMENT | | | | | 33,562 | 35,671 | 38,108 | 9,418 | 13,824 | 77,052 | 46,645 | | | 254,280 |
| 2B - BEAR LAKE FIRE PROTECTION 2023 ADJUSTMENT | | | | | | | | | | | | LSA 3 (C) | 165,665 | 165,665 |
| 2C - BUCKHORN FIRE PROTECTION 2023 Adjustment | | | | | | | | | | | | SA 4 (J) | 287,490 | 287,490 |
| 2D - PINEVIEW FIRE PROTECTION 2023 ADJUSTMENT | | | | | | | | | | | | LSA 39 (V) | 260,830 | 260,830 |
| 2E - VALEMOUNT & DIST. FIRE PROT. 2023 ADJUSTMENT | | | | 111,095 | | | | | | | | LSA 5 (E) | 92,785 | 203,880 |
| 2F - BEAVERLY FIRE PROTECTION 2023 ADJUSTMENT | | | | | | | | | | | | LSA 4 (D) | 371,492 | 371,492 |
| 2G - MCBRIDE & DISTRICT FIRE PROT. 2023 ADJUSTMENT | | | 106,561 | | | | | | | | | SRVA 48 (A) | 141,761 | 248,322 |
| 2H - FERNDAL/TAHOR FIRE PROT. 2023 ADJUSTMENT | | | | | | | | | | | | LSA 20 (T) | 296,823 | 296,823 |
| 2I - HIXON FIRE PROTECTION 2023 ADJUSTMENT | | | | | | | | | | | | LSA 22 (W) | 187,949 | 261,850 |
| 2023 ADJUSTMENT | | | | | | | | | | | | CRD LSA 32 (Q) | 73,901 | |
| 2J - SALMON VALLEY FIRE PROT. 2023 ADJUSTMENT | | | | | | | | | | | | SRVA 4 (B) | 229,601 | 229,601 |
| 2K - NESS LAKE FIRE PROTECTION 2023 ADJUSTMENT | | | | | | | | | | | | LSA 1 (A) | 247,401 | 247,401 |
| 2L - RED ROCK FIRE PROTECTION 2023 ADJUSTMENT | | | | | | | | | | | | LSA 23 (X) | 198,708 | 198,708 |
| 2M - SHELL-GLEN FIRE/RESCUE PROTECTION 2023 ADJUSTMENT | | | | | | | | | | | | LSA 8 (H) ** | 221,287 | 244,583 |
| 2023 ADJUSTMENT | | | | | | | | | | | | LSA 8 (V) ** | 23,296 | |
| 2N - PILOT MTN. FIRE PROTECTION 2023 ADJUSTMENT | | | | | | | | | | | | LSA 28 (3) | 262,334 | 262,334 |
| 2O - FIRE DEPARTMENT COORD SERVICE 2023 ADJUSTMENT | | 19,832 | 3,218 | 10,573 | 29,574 | 31,432 | 33,580 | 8,299 | 12,181 | 67,898 | 41,102 | | | 257,689 |
| 2P - EMERGENCY PREPAREDNESS SERVICE 2023 ADJUSTMENT | | | | | 39,689 | 42,182 | 45,064 | 11,138 | 16,348 | 91,118 | 55,161 | | | 300,700 |
| 2Q - INSPECTION SERVICES 2023 ADJUSTMENT | | | | | 39,628 | 42,118 | 44,996 | 11,121 | 16,323 | 90,979 | 55,075 | | | 300,240 |
| 3A - BEAR LAKE STREET LIGHTING 2023 ADJUSTMENT | | | | | | | | | | | | SA 2 (D) | 16,070 | 16,070 |
| 3B - HIXON STREET LIGHTING 2023 ADJUSTMENT | | | | | | | | | | | | SA 5 (X) | 10,186 | 10,186 |
| 3C - PINEVIEW STREET LIGHTING 2023 ADJUSTMENT | | | | | | | | | | | | SA 26 (Y) | 23,484 | 23,484 |
| 3D - RED ROCK STREET LIGHTING 2023 ADJUSTMENT | | | | | | | | | | | | SA 25 (W) | 1,610 | 1,610 |
| 3E - BUCKHORN STREET LIGHTING 2023 ADJUSTMENT | | | | | | | | | | | | SA 32 (G) | | |
| 3F - WILLOW RIVER STREET LIGHT 2023 ADJUSTMENT | | | | | | | | | | | | SA 33 (L) | 10,630 | 10,630 |
| 3G - SHELLEY STREET LIGHTING 2023 ADJUSTMENT | | | | | | | | | | | | LSA 7 (G) | 8,573 | 8,573 |
| 3H - MCLEOD LAKE STREET LIGHT 2023 ADJUSTMENT | | | | | | | | | | | | LSA 13 (M) | 8,730 | 8,730 |
| 3I - SYMS ROAD STREET LIGHTING 2023 ADJUSTMENT | | | | | | | | | | | | LSA 38 (U) | | |

** = improvements only

**REGIONAL DISTRICT OF FRASER-FORT GEORGE
2024 REQUISITION SUMMARY - USING THE 2024 COMPLETED ASSESSMENT ROLL**

| EXHIBIT/FUNCTION | PRINCE GEORGE | MACKENZIE | MCBRIDE | VALEMOUNT | ELECTORAL AREA "A" | ELECTORAL AREA "C" | ELECTORAL AREA "D" | ELECTORAL AREA "E" | ELECTORAL AREA "F" | ELECTORAL AREA "G" | ELECTORAL AREA "H" | BENEFITING AREAS DESCRIPTION | AMOUNT | TOTAL REQUISITION |
|-------------------------------------------------------|---------------|-----------|---------|-----------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------------------|---------|-------------------|
| 4A - SPECIAL EVENTS REGULATION 2023 ADJUSTMENT | | | | | 593 | 630 | 673 | 166 | 244 | 1,360 | 824 | | | 4,490 |
| 4B - SEWAGE SERVICE-HOLDING TANK 2023 ADJUSTMENT | | | | | 1,962 | | | | 808 | 4,504 | 2,726 | | | 10,000 |
| 4C - SOLID WASTE MANAGEMENT 2023 ADJUSTMENT | 2,293,802 | 78,382 | 12,720 | 41,787 | 116,883 | 124,226 | 132,713 | 32,800 | 48,144 | 268,341 | 162,444 | | | 3,312,242 |
| 4D - RURAL TRANSFER STATION SERVICE 2023 ADJUSTMENT | | | | | 58,900 | 62,600 | 66,877 | 16,529 | 24,261 | 135,224 | 81,859 | | | 446,250 |
| 4E - TABOR LAKE SEWER SYSTEM 2023 ADJUSTMENT | | | | | | | | | | | | SA 30 (O) | | |
| 4F - WASTE REDUCTION SERVICE 2023 ADJUSTMENT | | 29,246 | 4,746 | 15,592 | 43,611 | 46,351 | 49,518 | 12,238 | 17,963 | 100,124 | 60,611 | | | 380,000 |
| 5A - CHILAKO/NECHAKO RESCUE 2023 ADJUSTMENT | | | | | | 172,674 | | | | | | | | 172,674 |
| 5B - AREA D RESCUE SERVICE 2023 ADJUSTMENT | | | | | | | | | | | | LSA 6 (F) | 194,346 | 194,346 |
| 5C - 9-1-1 EMERGENCY RESPONSE SERVICE 2023 ADJUSTMENT | 2,266,785 | 77,459 | 12,570 | 41,295 | 115,506 | 122,763 | 131,150 | 32,414 | 47,576 | 265,181 | 160,530 | BNRD ESA 4 (B) | | 3,273,229 |
| 5D - VALEMOUNT & DISTRICT RESCUE 2023 ADJUSTMENT | | | | 40,574 | | | | | | | | SRVA 52 (H) | 113,974 | 154,548 |
| 5E - BEAR LAKE CEMETERY 2023 ADJUSTMENT | | | | | | | | | | | | LSA 11 (K) ** | 4,400 | 4,400 |
| 5F - BEAR LAKE AMBULANCE STN. 2023 ADJUSTMENT | | | | | | | | | | | | LSA 33 (8) | | |
| 5G - TETE JAUNE CEMETERY 2023 ADJUSTMENT | | | | | | | | | | | | SRVA 59 (O) | 10,000 | 10,000 |
| 6A - NOISE CONTROL 2023 ADJUSTMENT | | | | | 254 | 270 | 288 | | 105 | 583 | | | | 1,500 |
| 6B - REGIONAL LAND USE PLANNING 2023 ADJUSTMENT | 202,554 | 8,340 | 1,254 | 4,139 | 54,223 | 57,629 | 61,567 | 15,216 | 22,334 | 124,485 | 75,359 | | | 627,100 |
| 6C - ECONOMIC DEVELOPMENT 2023 ADJUSTMENT | | | | | | | | | | | | | | |
| 6D - HOUSE NUMBERING ** 2023 ADJUSTMENT | | | | | 7,722 | 7,585 | 10,282 | 1,184 | 3,028 | 823 | 4,426 | | | 35,050 |
| 7A - REGIONAL PARKS 2023 ADJUSTMENT | 320,989 | 10,969 | 1,780 | 5,848 | 16,356 | 17,384 | 18,572 | 4,590 | 6,737 | 37,551 | 22,732 | | | 463,508 |
| 7B - ARENAS AREA "H" 2023 ADJUSTMENT | | | 25,048 | 99,832 | | | | | | | | DA 2 (O) ** | 299,920 | 424,800 |
| 7C - R.V. RECREATION CTR. 2023 ADJUSTMENT | | | 121,803 | | | | | | | | | DA 6 (R) ** | 269,776 | 391,579 |
| 7D - NUKKO LAKE COMMUNITY HALL 2023 ADJUSTMENT | | | | | | | | | | | | LSA 40 (W) | 13,160 | 13,160 |
| 7E - SINCLAIR MILLS COMM. HALL 2023 ADJUSTMENT | | | | | | | | | | | | LSA 9 (I) | 13,890 | 13,890 |
| 7F - BEAR LAKE REC. FACILITIES 2023 ADJUSTMENT | | | | | | | | | | | | LSA 19 (S) | 25,000 | 25,000 |
| 7G - CANOE VALLEY REC. CTR. 2023 ADJUSTMENT | | | | 121,195 | | | | | | | | LSA 29 (4) | 252,265 | 373,460 |
| 7H - REID LAKE COMMUNITY HALL 2023 ADJUSTMENT | | | | | | | | | | | | LSA 43 (Y) | 5,220 | 5,220 |
| 7I - TETE JAUNE COMMUNITY HALL 2023 ADJUSTMENT | | | | | | | | | | | | LSA 45 (R) | 15,000 | 15,000 |
| 7J - DOME CREEK REC FACILITY 2023 ADJUSTMENT | | | | | | | | | | | | SRVA 50 (E) | 12,000 | 12,000 |
| 7K - EASTLINE COMMUNITY FACILITY 2018 ADJUSTMENT | | | | | | | | | | | | SRVA 62 (I) | 15,000 | 15,000 |
| 7L - ROBSON VALLEY EXP & LEARN 2023 ADJUSTMENT | | | 16,340 | | | | | | | | | SRVA 64 (2) | 53,660 | 70,000 |
| 7M - LIBRARY SERVICES - R.V./CANOE 2023 ADJUSTMENT | | | 20,088 | 65,994 | | | | | | | 256,545 | | | 342,627 |
| 7N - LIBRARY SERV. - GREATER P.G. 2023 ADJUSTMENT | | | | | 82,759 | 87,958 | 93,968 | 23,224 | 34,088 | 190,000 | | | | 511,997 |
| 7O - R.V. TV REBROADCAST 2023 ADJUSTMENT | | | 17,643 | | | | | | | | | LSA 15 (P) ** | 38,196 | 55,839 |
| 7P - VALEMOUNT TV REBROADCAST 2023 ADJUSTMENT | | | | 73,358 | | | | | | | | DA 11 (D) ** | 39,160 | 112,518 |
| 7Q - RECREATION 2023 ADJUSTMENT | | | | | 10,000 | 4,000 | 30,000 | 13,050 | 22,950 | | | | | 80,000 |
| 7R - MIWORTH COMMUNITY FACILITIES 2023 ADJUSTMENT | | | | | | | | | | | | | 26,700 | 26,700 |

** = improvements only

**REGIONAL DISTRICT OF FRASER-FORT GEORGE
2024 REQUISITION SUMMARY - USING THE 2024 COMPLETED ASSESSMENT ROLL**

| EXHIBIT/FUNCTION | PRINCE GEORGE | MACKENZIE | MCBRIDE | VALEMOUNT | ELECTORAL AREA "A" | ELECTORAL AREA "C" | ELECTORAL AREA "D" | ELECTORAL AREA "E" | ELECTORAL AREA "F" | ELECTORAL AREA "G" | ELECTORAL AREA "H" | BENEFITING AREAS DESCRIPTION | AMOUNT | TOTAL REQUISITION |
|-------------------------------------------------|---------------|-----------|---------|-----------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------------------|-----------|-------------------|
| 8A - DEBT CHARGES 2023 ADJUSTMENT | | | | | | | | | | | | | | |
| 9A - HERITAGE CONSERVATION 2023 ADJUSTMENT | 1,118,568 | 38,223 | 6,203 | 20,377 | 56,998 | 60,578 | 64,717 | 15,995 | 23,477 | 130,856 | 79,215 | | | 1,615,207 |
| 9B - FEASIBILITY STUDIES 2023 ADJUSTMENT | | | | | | | | | | | | | | |
| 9C - DOME CREEK TELEPHONE 2023 ADJUSTMENT | | | | | | | | | | | | LSA 14 (N) | | |
| 9D - CHERYL ROAD NATURAL GAS 2023 ADJUSTMENT | | | | | | | | | | | | LSA 36 (S) | | |
| TOTAL REQUISITION LESS: 8A DEBT CHARGES | 8,761,595 | 349,891 | 364,163 | 698,276 | 1,000,128 | 1,152,718 | 1,310,350 | 386,185 | 451,697 | 2,068,621 | 1,462,103 | | 4,607,773 | 22,613,500 |
| | 8,761,595 | 349,891 | 364,163 | 698,276 | 1,000,128 | 1,152,718 | 1,310,350 | 386,185 | 451,697 | 2,068,621 | 1,462,103 | 18,005,727 | 4,607,773 | 22,613,500 |

REQUISITION COMPARISON/ANALYSIS

| | PRINCE GEORGE | MACKENZIE | MCBRIDE | VALEMOUNT | ELECTORAL AREA "A" | ELECTORAL AREA "C" | ELECTORAL AREA "D" | ELECTORAL AREA "E" | ELECTORAL AREA "F" | ELECTORAL AREA "G" | ELECTORAL AREA "H" | BENEFITING AREAS DESCRIPTION | AMOUNT | TOTAL REQUISITION |
|-----------------------------------------------------------------------------------|---------------|-----------|---------|-----------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------------------|-----------|-------------------|
| <u>CHANGE IN TOTAL REQUISITION FROM LAST YEAR (not including municipal debt):</u> | | | | | | | | | | | | | | |
| CURRENT YEAR REQUISITION | 8,761,595 | 349,891 | 364,163 | 698,276 | 1,000,128 | 1,152,718 | 1,310,350 | 386,185 | 451,697 | 2,068,621 | 1,462,103 | | 4,607,773 | 22,613,500 |
| LAST YEAR REQUISITION | 8,541,314 | 325,577 | 342,563 | 705,025 | 962,358 | 1,087,359 | 1,281,997 | 344,172 | 432,854 | 1,655,551 | 1,341,563 | | 4,444,926 | 21,465,259 |
| INCREASE/(DECREASE) | 220,281 | 24,314 | 21,600 | (6,749) | 37,770 | 65,359 | 28,353 | 42,013 | 18,843 | 413,070 | 120,540 | | 162,847 | 1,148,241 |
| % CHANGE 2024 OVER 2023 | 2.58% | 7.47% | 6.31% | -0.96% | 3.92% | 6.01% | 2.21% | 12.21% | 4.35% | 24.95% | 8.99% | | 3.66% | 5.35% |
| % CHANGE 2023 OVER 2022 | 3.18% | -0.96% | 7.26% | 0.32% | 2.84% | 1.47% | -0.02% | 3.87% | 1.99% | 9.85% | 11.96% | | 5.54% | 4.25% |

** = improvements only