



**REGIONAL DISTRICT
of Fraser-Fort George**

BYLAW NO. 3346

A BYLAW TO ADOPT THE 2024 – 2028 FINANCIAL PLAN

WHEREAS by virtue of Section 374 of the *Local Government Act*, a Regional District must have a financial plan that is adopted annually, by bylaw, by March 31.

NOW THEREFORE the Board of Directors of the Regional District of Fraser-Fort George, in open meeting assembled, enacts as follows:

1. Schedule "A" attached hereto and forming part of this bylaw, is the Financial Plan for the Regional District of Fraser-Fort George for the years 2024 to 2028.
2. This Bylaw may be cited as "Regional District of Fraser-Fort George 2024 – 2028 Financial Plan Bylaw No. 3346, 2024".

READ A FIRST TIME ON THE 21ST DAY OF MARCH, 2024

READ A SECOND TIME ON THE 21ST DAY OF MARCH, 2024

READ A THIRD TIME ON THE 21ST DAY OF MARCH, 2024

ADOPTED THIS 21ST DAY OF MARCH, 2024

[Redacted Signature]

Chair

[Redacted Signature] **Jennifer Gloger**
Deputy Corporate Officer
General Manager of Legislative and
Corporate Services

Five-Year Financial Plan: 2024 - 2028

Schedule A to Bylaw No. 3346

Budget Stage: Proposed

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	22,613,500	23,717,803	24,854,982	25,816,394	26,691,998
Parcel Tax	157,490	157,590	157,640	157,690	157,740
Fees & Charges	10,311,687	10,556,238	10,746,714	10,939,384	11,136,257
Transfer from Reserves	11,188,553	5,610,654	4,574,188	6,308,323	3,360,778
Prior Year's Surplus	6,824,981	-	-	-	-
Borrowing Proceeds	500,000	207,195	380,750	3,269,480	2,000,000
Other Revenue	14,680,895	13,161,297	11,509,306	11,167,126	11,021,836
Total Revenue	\$ 66,277,106	\$ 53,410,777	\$ 52,223,580	\$ 57,658,397	\$ 54,368,609
Expenditures:					
Operations:					
General Government	8,572,428	8,656,981	9,073,464	9,423,834	9,659,232
Protective Services	4,946,635	4,129,951	4,211,592	4,352,222	4,560,721
Transportation Services	82,437	78,385	80,418	82,547	84,695
Environmental Health	11,396,430	11,570,644	11,561,398	11,706,789	11,755,269
Public Health & Welfare	5,657,799	5,554,849	5,723,479	5,909,143	6,068,938
Environmental Development	1,940,521	1,540,347	997,744	1,005,374	1,013,309
Recreation & Culture	3,842,769	3,780,839	3,805,877	3,829,761	3,845,358
Other Services	1,701,993	1,676,607	1,745,213	1,774,405	1,862,121
Capital	12,691,475	2,641,250	2,246,000	7,051,376	2,613,345
Debt Interest	3,793,792	3,763,359	3,399,066	3,313,644	3,293,469
Debt Principal	5,453,341	5,447,310	4,901,014	4,741,634	4,658,523
Transfer to Reserves	6,197,485	4,570,256	4,478,316	4,467,670	4,953,630
Total Expenditures	\$ 66,277,106	\$ 53,410,777	\$ 52,223,580	\$ 57,658,397	\$ 54,368,609
Surplus (Deficit):	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 1001 - BOARD

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	338,582	352,125	366,210	380,859	396,093
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	98,992	74,712	75,460	76,238	77,047
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	437,574	426,837	441,670	457,097	473,140
Expenditures:					
Operations	437,574	426,837	441,670	457,097	473,141
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	437,574	426,837	441,670	457,097	473,141
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 1101 - BEAR LAKE COMMUNITY COMMISSION
Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	65,500	65,500	65,500	66,000	66,500
Parcel Tax	-	-	-	-	-
Fees & Charges	2,100	2,100	2,100	2,100	2,100
Transfer from Reserves	-	1,720	2,390	4,220	4,450
Prior Year's Surplus	21,867	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	5,000	5,000	5,000	5,000	5,000
Total Revenue	94,467	74,320	74,990	77,320	78,050
Expenditures:					
Operations	74,760	74,320	74,990	77,320	78,050
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	19,707	-	-	-	-
Total Expenditures	94,467	74,320	74,990	77,320	78,050
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 1201 - GENERAL ADMINISTRATION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	2,625,000	2,800,000	3,142,118	3,408,750	3,674,810
Parcel Tax	-	-	-	-	-
Fees & Charges	415,100	415,100	415,100	415,100	415,100
Transfer from Reserves	125,000	932,594	920,249	906,675	805,271
Prior Year's Surplus	717,396	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	2,477,374	2,522,183	2,568,149	2,615,305	2,655,546
Total Revenue	6,359,870	6,669,877	7,045,616	7,345,830	7,550,727
Expenditures:					
Operations	5,407,088	5,873,877	6,249,616	6,549,830	6,754,727
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	952,782	796,000	796,000	796,000	796,000
Total Expenditures	6,359,870	6,669,877	7,045,616	7,345,830	7,550,727
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 1202 - COMMUNITY SERVICES

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	379,855	395,049	410,851	427,285	444,376
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	99,865	39,603	28,928	17,825
Prior Year's Surplus	77,963	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	100,000	100,000	100,000	100,000	100,000
Total Revenue	557,818	594,914	550,454	556,213	562,201
Expenditures:					
Operations	518,455	539,914	545,454	551,213	557,201
Capital	-	50,000	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	39,363	5,000	5,000	5,000	5,000
Total Expenditures	557,818	594,914	550,454	556,213	562,201
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 1203 - ELECTORAL AREA ADMINISTRATION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	125,579	130,602	135,826	141,259	146,910
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	97,924	99,782	101,715	103,725	105,815
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	70,000	70,000	70,000	70,000	70,000
Total Revenue	293,503	300,384	307,541	314,984	322,725
Expenditures:					
Operations	293,503	300,385	307,541	314,984	322,724
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	293,503	300,385	307,541	314,984	322,724
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 1951 - REGIONAL GRANTS IN AID

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	691,479	718,648	731,193	750,390	750,390
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	17,169	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	708,648	718,648	731,193	750,390	750,390
Expenditures:					
Operations	708,648	718,648	731,193	750,390	750,390
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	708,648	718,648	731,193	750,390	750,390
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2023-2027

Function: 1952-1958 - COMMUNITY GRANTS IN AID

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	723,000	723,000	723,000	723,000	723,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	409,400	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	\$ 1,132,400	\$ 723,000	\$ 723,000	\$ 723,000	\$ 723,000
Expenditures:					
Operations	1,132,400	723,000	723,000	723,000	723,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	\$ 1,132,400	\$ 723,000	\$ 723,000	\$ 723,000	\$ 723,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2201 - UNTIDY AND UNSIGHTLY PREMISES

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	254,280	259,366	264,553	269,844	275,241
Parcel Tax	-	-	-	-	-
Fees & Charges	3,000	3,000	3,000	3,000	3,000
Transfer from Reserves	-	3,597	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	10	10	10	10	10
Total Revenue	257,290	265,973	267,563	272,854	278,251
Expenditures:					
Operations	244,126	252,973	254,582	256,256	257,997
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	13,164	13,000	12,981	16,598	20,254
Total Expenditures	257,290	265,973	267,563	272,854	278,251
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2202 - SPECIAL EVENTS

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	4,490	4,630	4,770	4,870	4,870
Parcel Tax	-	-	-	-	-
Fees & Charges	200	200	200	200	200
Transfer from Reserves	560	420	280	180	180
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	5,250	5,250	5,250	5,250	5,250
Expenditures:					
Operations	5,250	5,250	5,250	5,250	5,250
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	5,250	5,250	5,250	5,250	5,250
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2401 - BEAR LAKE FIRE PROTECTION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	165,665	170,635	175,754	181,027	186,457
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	9,535	720,000	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	97,195	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	175,200	987,830	175,754	181,027	186,457
Expenditures:					
Operations	125,200	131,830	138,000	145,500	146,900
Capital	-	856,000	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	50,000	-	37,754	35,527	39,557
Total Expenditures	175,200	987,830	175,754	181,027	186,457
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2402 - BUCKHORN FIRE PROTECTION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	287,490	296,115	302,037	308,078	314,240
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	776,790	160,403	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	110,000	-	-	-
Other Revenue	60,400	-	-	-	-
Total Revenue	1,124,680	566,518	302,037	308,078	314,240
Expenditures:					
Operations	201,330	201,268	247,960	255,030	255,580
Capital	882,947	365,250	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	40,403	-	54,077	53,048	58,660
Total Expenditures	1,124,680	566,518	302,037	308,078	314,240
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2403 - PINEVIEW FIRE PROTECTION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	260,830	271,263	282,114	293,398	305,134
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	669,827	-
Prior Year's Surplus	42,000	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	23,610	-	-	-	-
Total Revenue	326,440	271,263	282,114	963,225	305,134
Expenditures:					
Operations	223,310	220,500	222,750	228,225	233,325
Capital	30,000	-	-	735,000	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	73,130	50,763	59,364	-	71,809
Total Expenditures	326,440	271,263	282,114	963,225	305,134
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2404 - VALEMOUNT & DISTRICT FIRE PROTECTION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	203,880	254,850	254,850	254,850	254,850
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	386,880	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	380,750	-	-
Other Revenue	39,770	4,770	4,770	4,770	4,770
Total Revenue	243,650	259,620	1,027,250	259,620	259,620
Expenditures:					
Operations	200,200	171,250	171,250	259,620	259,620
Capital	-	-	856,000	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	43,450	88,370	-	-	-
Total Expenditures	243,650	259,620	1,027,250	259,620	259,620
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2405 - BEAVERLY FIRE PROTECTION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	371,492	382,637	394,116	405,940	414,058
Parcel Tax	-	-	-	-	-
Fees & Charges	2,000	2,000	2,000	2,000	2,000
Transfer from Reserves	486,146	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	859,638	384,637	396,116	407,940	416,058
Expenditures:					
Operations	326,492	290,300	299,321	302,893	303,393
Capital	533,146	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	94,337	96,795	105,047	112,665
Total Expenditures	859,638	384,637	396,116	407,940	416,058
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2406 - MCBRIDE & DISTRICT FIRE PROTECTION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	248,322	260,738	273,775	287,463	301,837
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	153,000	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	28,380	28,380	28,380	28,380	28,380
Total Revenue	429,702	289,118	302,155	315,843	330,217
Expenditures:					
Operations	260,550	233,800	240,375	243,825	248,500
Capital	125,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	44,152	55,318	61,780	72,018	81,717
Total Expenditures	429,702	289,118	302,155	315,843	330,217
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2407 - FERNDALE-TABOR FIRE PROTECTION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	296,823	305,728	314,900	321,198	327,622
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	467,370	-
Prior Year's Surplus	25,000	-	-	-	-
Borrowing Proceeds	-	-	-	114,630	-
Other Revenue	-	-	-	-	-
Total Revenue	321,823	305,728	314,900	903,198	327,622
Expenditures:					
Operations	264,453	238,675	243,375	246,625	281,050
Capital	-	-	-	642,000	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	57,370	67,053	71,525	14,573	46,572
Total Expenditures	321,823	305,728	314,900	903,198	327,622
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2408 - HIXON FIRE PROTECTION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	261,850	274,942	288,689	303,124	312,218
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	7,500	-	-	-	-
Prior Year's Surplus	10,000	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	279,350	274,942	288,689	303,124	312,218
Expenditures:					
Operations	229,495	205,967	188,109	189,070	191,200
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	49,855	68,975	100,580	114,054	121,018
Total Expenditures	279,350	274,942	288,689	303,124	312,218
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2409 - SALMON VALLEY FIRE PROTECTION
Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	229,601	241,081	253,135	265,792	279,081
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	60,000	-	-	-	-
Prior Year's Surplus	17,500	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	307,101	241,081	253,135	265,792	279,081
Expenditures:					
Operations	147,101	166,600	168,975	170,850	174,275
Capital	100,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	60,000	74,481	84,160	94,942	104,806
Total Expenditures	307,101	241,081	253,135	265,792	279,081
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2410 - NESS LAKE FIRE PROTECTION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	247,401	254,823	262,468	270,342	278,452
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	95,000	-	-	632,150	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	454,850	-
Other Revenue	-	-	-	-	-
Total Revenue	342,401	254,823	262,468	1,357,342	278,452
Expenditures:					
Operations	157,650	161,900	162,200	180,342	264,625
Capital	90,000	-	-	1,177,000	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	94,751	92,923	100,268	-	13,827
Total Expenditures	342,401	254,823	262,468	1,357,342	278,452
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2411 - RED ROCK-STONER FIRE PROTECTION
Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	198,708	208,643	216,988	225,668	230,181
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	35,000	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	20,000	-	-	-	-
Total Revenue	253,708	208,643	216,988	225,668	230,181
Expenditures:					
Operations	193,708	156,350	158,650	159,050	159,550
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	60,000	52,293	58,338	66,618	70,631
Total Expenditures	253,708	208,643	216,988	225,668	230,181
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2412 - SHELL-GLEN FIRE PROTECTION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	244,583	254,366	264,541	275,123	286,128
Parcel Tax	13,860	13,860	13,860	13,860	13,860
Fees & Charges	10,501	13,974	13,974	13,974	13,974
Transfer from Reserves	50,000	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	318,944	282,200	292,375	302,957	313,962
Expenditures:					
Operations	215,150	226,450	230,150	220,250	220,350
Capital	50,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	53,794	55,750	62,225	82,707	93,612
Total Expenditures	318,944	282,200	292,375	302,957	313,962
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2413 - PILOT MTN FIRE PROTECTION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	262,334	275,450	289,223	303,684	318,868
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	90,136	-	-	299,300	-
Prior Year's Surplus	35,000	-	-	-	-
Borrowing Proceeds	-	-	-	700,000	-
Other Revenue	5,000	-	-	-	-
Total Revenue	392,470	275,450	289,223	1,302,984	318,868
Expenditures:					
Operations	224,802	189,370	192,420	195,310	258,868
Capital	100,000	-	-	1,095,000	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	67,668	86,080	96,803	12,674	60,000
Total Expenditures	392,470	275,450	289,223	1,302,984	318,868
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2501 - CHILAKO-NECHAKO RESCUE SERVICE

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	172,674	177,854	183,189	188,685	194,345
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	21,000	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	193,674	177,854	183,189	188,685	194,345
Expenditures:					
Operations	131,250	108,700	112,500	121,600	123,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	62,424	69,154	70,689	67,085	71,345
Total Expenditures	193,674	177,854	183,189	188,685	194,345
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2502 - AREA D RESCUE SERVICE

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	194,346	198,233	202,198	206,242	210,366
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	30,000	-	-	856,000	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	224,346	198,233	202,198	1,062,242	210,366
Expenditures:					
Operations	106,900	123,250	126,400	151,300	151,450
Capital	30,000	-	-	856,000	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	87,446	74,983	75,798	54,942	58,916
Total Expenditures	224,346	198,233	202,198	1,062,242	210,366
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2503 - 9-1-1 EMERGENCY RESPONSE SERVICE
Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	3,273,229	3,600,552	3,924,602	4,199,324	4,493,277
Parcel Tax	-	-	-	-	-
Fees & Charges	1,596,007	1,674,169	1,756,228	1,842,181	1,932,431
Transfer from Reserves	1,415,000	110,191	-	-	-
Prior Year's Surplus	1,052,292	-	-	-	-
Borrowing Proceeds	500,000	-	-	-	-
Other Revenue	1,500,000	-	-	-	-
Total Revenue	9,336,528	5,384,912	5,680,830	6,041,505	6,425,708
Expenditures:					
Operations	5,244,278	5,157,662	5,315,989	5,466,273	5,619,213
Capital	2,365,000	-	30,000	-	-
Debt Interest	100,800	100,800	100,800	100,800	100,800
Debt Principal	117,450	117,450	117,450	117,450	117,450
Transfer to Reserves	1,509,000	9,000	116,591	356,982	588,245
Total Expenditures	9,336,528	5,384,912	5,680,830	6,041,505	6,425,708
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2504 - FIRE DEPT COORDINATION SERVICE

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	257,689	282,844	289,423	291,418	293,469
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	1,000	1,000	1,000	1,000	1,000
Prior Year's Surplus	10,000	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	50,000	50,000	50,000	50,000	50,000
Total Revenue	318,689	333,844	340,423	342,418	344,469
Expenditures:					
Operations	318,689	333,844	340,423	342,418	344,469
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	318,689	333,844	340,423	342,418	344,469
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2505 - EMERGENCY PREPAREDNESS SERVICE

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	300,700	315,735	331,522	348,098	365,503
Parcel Tax	-	-	-	-	-
Fees & Charges	4,000	4,000	4,000	4,000	4,000
Transfer from Reserves	29,640	35,002	20,174	4,156	-
Prior Year's Surplus	7,500	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	403,906	-	-	-	-
Total Revenue	745,746	354,737	355,696	356,254	369,503
Expenditures:					
Operations	745,746	354,737	355,696	356,254	356,834
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	12,669
Total Expenditures	745,746	354,737	355,696	356,254	369,503
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2506 - VALEMOUNT & DISTRICT RESCUE SERVICE

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	154,548	166,912	180,265	194,686	210,261
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	12,500	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	167,048	166,912	180,265	194,686	210,261
Expenditures:					
Operations	137,688	135,912	139,265	140,645	145,950
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	29,360	31,000	41,000	54,041	64,311
Total Expenditures	167,048	166,912	180,265	194,686	210,261
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2901 - INSPECTION SERVICES

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	300,240	324,260	337,230	350,720	364,750
Parcel Tax	-	-	-	-	-
Fees & Charges	190,000	195,000	200,000	205,000	210,000
Transfer from Reserves	377,393	142,877	119,126	43,983	28,435
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	12,000	274,470	12,000	12,000	12,000
Total Revenue	879,633	936,607	668,356	611,703	615,185
Expenditures:					
Operations	868,633	594,137	597,356	600,703	604,185
Capital	-	70,000	60,000	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	11,000	272,470	11,000	11,000	11,000
Total Expenditures	879,633	936,607	668,356	611,703	615,185
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 2911 - SEWAGE SERVICE-HOLDING TANKS

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	10,000	10,000	10,000	10,000	10,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	90,000	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	100,000	10,000	10,000	10,000	10,000
Expenditures:					
Operations	90,000	-	-	-	-
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	10,000	10,000	10,000	10,000	10,000
Total Expenditures	100,000	10,000	10,000	10,000	10,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3001 - BEAR LAKE STREET LIGHTING

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	16,070	16,116	16,596	17,091	17,596
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	254	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	384	384	384	384	384
Total Revenue	16,708	16,500	16,980	17,475	17,980
Expenditures:					
Operations	16,500	16,000	16,480	16,975	17,480
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	208	500	500	500	500
Total Expenditures	16,708	16,500	16,980	17,475	17,980
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3002 - HIXON STREET LIGHTING Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	10,186	10,186	10,186	10,186	10,186
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	142	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	658	658	658	658	658
Total Revenue	10,986	10,844	10,844	10,844	10,844
Expenditures:					
Operations	9,804	9,329	9,562	9,801	10,046
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	1,182	1,515	1,282	1,043	798
Total Expenditures	10,986	10,844	10,844	10,844	10,844
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3003 - PINEVIEW STREET LIGHTING

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	23,484	23,484	23,484	23,484	23,484
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	102	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	1,243	1,243	1,243	1,243	1,243
Total Revenue	24,829	24,727	24,727	24,727	24,727
Expenditures:					
Operations	21,943	20,442	20,952	21,502	22,042
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	2,886	4,285	3,775	3,225	2,685
Total Expenditures	24,829	24,727	24,727	24,727	24,727
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3004 - RED ROCK STREET LIGHTING

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	1,610	1,610	1,610	1,610	1,610
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	124	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	587	587	587	587	587
Total Revenue	2,321	2,197	2,197	2,197	2,197
Expenditures:					
Operations	1,617	1,538	1,578	1,618	1,658
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	704	659	619	579	539
Total Expenditures	2,321	2,197	2,197	2,197	2,197
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3005 - BUCKHORN STREET LIGHTING

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	21	31	51	71
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	587	587	587	587	587
Total Revenue	587	608	618	638	658
Expenditures:					
Operations	587	608	618	638	658
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	587	608	618	638	658
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3006 - WILLOW RIVER STREET LIGHTING

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	10,630	10,890	10,890	10,890	11,108
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	147	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	786	786	786	786	786
Total Revenue	11,563	11,676	11,676	11,676	11,894
Expenditures:					
Operations	11,473	10,919	11,192	11,472	11,759
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	90	757	484	204	135
Total Expenditures	11,563	11,676	11,676	11,676	11,894
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3007 - SHELLEY STREET LIGHTING

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	8,573	8,573	8,744	8,918	9,096
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	143	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	8,716	8,573	8,744	8,918	9,096
Expenditures:					
Operations	8,680	8,297	8,504	8,717	8,935
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	36	276	240	201	161
Total Expenditures	8,716	8,573	8,744	8,918	9,096
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3008 - MCLEOD LAKE STREET LIGHTING

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	8,730	8,730	8,905	9,350	9,537
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	78	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	1,475	1,510	1,550	1,590	1,630
Total Revenue	10,283	10,240	10,455	10,940	11,167
Expenditures:					
Operations	10,133	9,630	9,870	10,120	10,370
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	150	610	585	820	797
Total Expenditures	10,283	10,240	10,455	10,940	11,167
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3009 - SYMS ROAD STREET LIGHTING

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	1,700	1,800	1,850	1,900	1,950
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	90	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	1,790	1,800	1,850	1,900	1,950
Expenditures:					
Operations	1,700	1,622	1,662	1,704	1,747
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	90	178	188	196	203
Total Expenditures	1,790	1,800	1,850	1,900	1,950
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3303 - NOISE CONTROL
Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	1,500	1,500	1,500	1,500	1,500
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	500	500	500	500
Prior Year's Surplus	500	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	2,000	2,000	2,000	2,000	2,000
Expenditures:					
Operations	2,000	2,000	2,000	2,000	2,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	2,000	2,000	2,000	2,000	2,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3305 - SOLID WASTE MANAGEMENT

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	3,312,242	3,378,487	3,446,056	3,514,978	3,514,978
Parcel Tax	-	-	-	-	-
Fees & Charges	7,849,009	8,003,000	8,103,000	8,203,000	8,303,000
Transfer from Reserves	5,127,135	2,386,889	2,151,539	1,516,020	1,686,020
Prior Year's Surplus	3,379,386	-	-	-	-
Borrowing Proceeds	-	-	-	2,000,000	2,000,000
Other Revenue	17,700	17,700	17,700	17,700	17,700
Total Revenue	19,685,472	13,786,076	13,718,295	15,251,698	15,521,698
Expenditures:					
Operations	9,960,472	10,172,416	10,143,296	10,260,324	10,293,353
Capital	7,450,000	1,300,000	1,300,000	2,546,374	2,613,345
Debt Interest	-	-	-	100,000	200,000
Debt Principal	-	-	-	70,000	140,000
Transfer to Reserves	2,275,000	2,313,660	2,275,000	2,275,000	2,275,000
Total Expenditures	19,685,472	13,786,076	13,718,296	15,251,698	15,521,698
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3306 - RURAL TRANSFER STATION SERVICE

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	446,250	455,175	464,278	473,563	483,034
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	38,008	117,488	121,425	124,818	115,347
Prior Year's Surplus	61,274	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	48,258	48,258	48,258	48,258	48,258
Total Revenue	593,790	620,921	633,961	646,639	646,639
Expenditures:					
Operations	593,790	620,921	633,961	646,639	646,639
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	593,790	620,921	633,961	646,639	646,639
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3307 - WASTE REDUCTION SERVICE

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	380,000	395,000	410,000	425,000	440,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	130,000	125,200	120,604	116,216	112,040
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	510,000	520,200	530,604	541,216	552,040
Expenditures:					
Operations	510,000	520,200	530,604	541,216	552,040
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	510,000	520,200	530,604	541,216	552,040
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3802 - BEAR LAKE CEMETERY
Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	4,400	4,400	4,400	4,400	4,400
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	4,400	4,400	4,400	4,400	4,400
Expenditures:					
Operations	4,400	4,400	4,400	4,400	4,400
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	4,400	4,400	4,400	4,400	4,400
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3803 - BEAR LAKE AMBULANCE STATION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	14,925	14,925	14,925	14,925	14,925
Transfer from Reserves	8,358	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	23,283	14,925	14,925	14,925	14,925
Expenditures:					
Operations	23,283	14,925	14,925	14,925	14,925
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	23,283	14,925	14,925	14,925	14,925
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 3804 - TETE JAUNE CEMETERY

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	10,000	10,000	10,000	10,000	10,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	10,000	10,000	10,000	10,000	10,000
Expenditures:					
Operations	10,000	10,000	10,000	10,000	10,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	10,000	10,000	10,000	10,000	10,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 4001 - REGIONAL LAND USE PLANNING

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	627,100	652,190	678,280	705,410	733,630
Parcel Tax	-	-	-	-	-
Fees & Charges	22,900	25,500	27,500	27,500	27,500
Transfer from Reserves	734,938	78,085	54,073	31,186	7,379
Prior Year's Surplus	229,147	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	263,170	525,638	700	700	700
Total Revenue	1,877,255	1,281,413	760,553	764,796	769,209
Expenditures:					
Operations	1,660,242	1,276,413	755,553	759,796	764,209
Capital	60,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	157,013	5,000	5,000	5,000	5,000
Total Expenditures	1,877,255	1,281,413	760,553	764,796	769,209
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 4003 - ECONOMIC DEVELOPMENT COMMISSION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	2,000	60,717	38,293	40,972	43,759
Prior Year's Surplus	91,238	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	165,000	170,000	170,000	170,000	170,000
Total Revenue	258,238	230,717	208,293	210,972	213,759
Expenditures:					
Operations	248,232	230,717	208,293	210,973	213,759
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	10,006	-	-	-	-
Total Expenditures	258,238	230,717	208,293	210,972	213,759
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 4004 - HOUSE NUMBERING

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	35,050	35,750	36,470	37,200	37,950
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	35,050	35,750	36,470	37,200	37,950
Expenditures:					
Operations	30,047	31,218	31,898	32,605	33,340
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	5,003	4,532	4,572	4,595	4,610
Total Expenditures	35,050	35,750	36,470	37,200	37,950
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5001 - REGIONAL PARKS

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	463,508	472,779	482,234	491,879	491,879
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	190,000	171,320	165,574	162,244	162,645
Prior Year's Surplus	154,561	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	808,069	644,099	647,808	654,123	654,524
Expenditures:					
Operations	545,857	629,099	632,808	638,823	639,224
Capital	200,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	62,212	15,000	15,000	15,300	15,300
Total Expenditures	808,069	644,099	647,808	654,123	654,524
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5002 - AREA H ARENAS

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	424,800	424,800	424,800	424,800	424,800
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	8,040	8,040	8,040	8,040	8,040
Total Revenue	432,840	432,840	432,840	432,840	432,840
Expenditures:					
Operations	432,840	432,840	432,840	432,840	432,840
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	432,840	432,840	432,840	432,840	432,840
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5003 - ROBSON VALLEY RECREATION CENTRE Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	391,579	411,158	431,716	453,302	475,967
Parcel Tax	-	-	-	-	-
Fees & Charges	20,900	20,900	20,900	21,100	21,100
Transfer from Reserves	383,000	55,776	47,816	35,172	19,780
Prior Year's Surplus	91,681	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	275,210	275,210	275,210	275,210	275,210
Total Revenue	1,162,370	763,044	775,642	784,784	792,057
Expenditures:					
Operations	742,513	753,044	765,642	774,784	782,057
Capital	383,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	36,857	10,000	10,000	10,000	10,000
Total Expenditures	1,162,370	763,044	775,642	784,784	792,057
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5004 - NUKKO LAKE COMMUNITY HALL

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	13,160	13,560	13,970	14,390	14,390
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	3,234	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	10,000	-	-	-	-
Total Revenue	26,394	13,560	13,970	14,390	14,390
Expenditures:					
Operations	12,860	12,860	13,088	13,430	13,760
Capital	10,000	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	3,534	700	882	960	630
Total Expenditures	26,394	13,560	13,970	14,390	14,390
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5006 - SINCLAIR MILLS COMMUNITY HALL

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	13,890	13,890	13,890	13,890	13,890
Parcel Tax	-	-	-	-	-
Fees & Charges	540	540	540	540	540
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	5,318	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	19,748	14,430	14,430	14,430	14,430
Expenditures:					
Operations	10,850	10,430	10,720	11,100	11,480
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	8,898	4,000	3,710	3,330	2,950
Total Expenditures	19,748	14,430	14,430	14,430	14,430
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5007 - BEAR LAKE RECREATION FACILITIES

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	25,000	25,000	25,000	25,000	25,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	31,792	-	-	-	-
Prior Year's Surplus	41,414	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	98,206	25,000	25,000	25,000	25,000
Expenditures:					
Operations	91,620	18,300	18,840	19,450	19,860
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	6,586	6,700	6,160	5,550	5,140
Total Expenditures	98,206	25,000	25,000	25,000	25,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5008 - CANOE VALLEY RECREATION CENTRE Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	373,460	392,133	411,740	432,327	453,943
Parcel Tax	-	-	-	-	-
Fees & Charges	40,150	40,150	40,150	40,150	40,150
Transfer from Reserves	89,324	94,481	81,200	66,522	50,585
Prior Year's Surplus	21,788	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	216,420	216,420	216,420	216,420	216,420
Total Revenue	741,142	743,184	749,510	755,419	761,098
Expenditures:					
Operations	731,142	733,184	739,510	745,419	751,098
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	10,000	10,000	10,000	10,000	10,000
Total Expenditures	741,142	743,184	749,510	755,419	761,098
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5009 - REID LAKE COMMUNITY HALL

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	5,220	5,481	5,755	6,045	6,350
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	4,433	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	9,653	5,481	5,755	6,045	6,350
Expenditures:					
Operations	5,690	5,481	5,755	6,045	6,350
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	3,963	-	-	-	-
Total Expenditures	9,653	5,481	5,755	6,045	6,350
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5010 - TETE JAUNE COMMUNITY HALL

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	15,000	15,300	15,600	16,080	16,400
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	6,912	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	21,912	15,300	15,600	16,080	16,400
Expenditures:					
Operations	18,912	13,285	13,680	13,970	14,230
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	3,000	2,015	1,920	2,110	2,170
Total Expenditures	21,912	15,300	15,600	16,080	16,400
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5011 - DOME CREEK RECREATION FACILITY

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	12,000	12,400	12,600	12,980	12,980
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	56,555	-	-	-	-
Prior Year's Surplus	4,968	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	73,523	12,400	12,600	12,980	12,980
Expenditures:					
Operations	12,948	12,400	12,600	12,980	12,980
Capital	56,555	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	4,020	-	-	-	-
Total Expenditures	73,523	12,400	12,600	12,980	12,980
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5012 - EAST LINE COMMUNITY FACILITIES SERVICE

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	15,000	15,000	15,000	15,000	15,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	15,000	15,000	15,000	15,000	15,000
Expenditures:					
Operations	12,000	12,000	12,000	12,000	12,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	3,000	3,000	3,000	3,000	3,000
Total Expenditures	15,000	15,000	15,000	15,000	15,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5013 - ROBSON VALLEY EXPLORATION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	70,000	70,000	70,000	70,000	70,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	50,000	-	-	-	-
Prior Year's Surplus	5,000	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	125,000	70,000	70,000	70,000	70,000
Expenditures:					
Operations	8,500	8,500	8,500	8,500	8,500
Capital	50,000	-	-	-	-
Debt Interest	15,510	15,510	15,510	15,510	15,510
Debt Principal	14,840	14,840	14,840	14,840	14,840
Transfer to Reserves	36,150	31,150	31,150	31,150	31,150
Total Expenditures	125,000	70,000	70,000	70,000	70,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5015 - MIWORTH COMMUNITY FACILITIES

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	26,700	26,700	26,700	26,700	26,700
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	17,427	-	-	-	-
Prior Year's Surplus	1,094	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	45,221	26,700	26,700	26,700	26,700
Expenditures:					
Operations	16,750	14,373	14,850	15,378	15,936
Capital	17,427	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	11,044	12,327	11,850	11,322	10,764
Total Expenditures	45,221	26,700	26,700	26,700	26,700
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5201 - LIBRARIES - ROBSON VALLEY/CANOE

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	342,627	343,827	343,827	343,827	343,827
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	1,200	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	343,827	343,827	343,827	343,827	343,827
Expenditures:					
Operations	343,827	343,827	343,827	343,827	343,827
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	343,827	343,827	343,827	343,827	343,827
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5202 - LIBRARIES - MACKENZIE & PG

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	511,997	512,197	512,197	512,197	512,197
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	200	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	512,197	512,197	512,197	512,197	512,197
Expenditures:					
Operations	512,197	512,197	512,197	512,197	512,197
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	512,197	512,197	512,197	512,197	512,197
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5301 - ROBSON VALLEY TV REBROADCASTING
Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	55,839	56,240	56,240	56,240	56,240
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	401	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	23,760	23,760	23,760	23,760	23,760
Total Revenue	80,000	80,000	80,000	80,000	80,000
Expenditures:					
Operations	80,000	80,000	80,000	80,000	80,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	80,000	80,000	80,000	80,000	80,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5302 - VALEMOUNT & DIST TV REBROADCASTING Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	112,518	103,019	103,019	103,019	103,019
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	501	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	6,000	6,000	6,000	6,000	6,000
Total Revenue	119,019	109,019	109,019	109,019	109,019
Expenditures:					
Operations	119,019	109,019	109,019	109,019	109,019
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	119,019	109,019	109,019	109,019	109,019
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2023-2027

Function: 5402-5406 - RECREATION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	80,000	80,000	80,000	80,000	80,000
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	65,244	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	\$ 145,244	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Expenditures:					
Operations	145,244	80,000	80,000	80,000	80,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	\$ 145,244	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 5601 - HERITAGE CONSERVATION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	1,615,207	1,735,648	1,804,254	1,808,021	1,808,021
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	50,000	50,000	50,000	50,000	50,000
Prior Year's Surplus	165,368	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	4,000	4,000	4,000	4,000	4,000
Total Revenue	1,834,575	1,789,648	1,858,254	1,862,021	1,862,021
Expenditures:					
Operations	1,671,434	1,646,507	1,715,113	1,744,305	1,832,021
Capital	-	-	-	-	-
Debt Interest	50,850	50,850	50,850	25,425	-
Debt Principal	62,291	62,291	62,291	62,291	-
Transfer to Reserves	50,000	30,000	30,000	30,000	30,000
Total Expenditures	1,834,575	1,789,648	1,858,254	1,862,021	1,862,021
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 6001 - MUNICIPAL DEBT

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	8,842,167	8,805,703	7,895,114	7,505,737	7,320,167
Total Revenue	8,842,167	8,805,703	7,895,114	7,505,737	7,320,167
Expenditures:					
Operations	-	-	-	-	-
Capital	-	-	-	-	-
Debt Interest	3,603,862	3,573,429	3,209,136	3,049,139	2,954,389
Debt Principal	5,238,305	5,232,274	4,685,978	4,456,598	4,365,778
Transfer to Reserves	-	-	-	-	-
Total Expenditures	8,842,167	8,805,703	7,895,114	7,505,737	7,320,167
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 6201 - FEASIBILITY STUDIES

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	30,000	30,000	30,000	30,000	30,000
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	30,000	30,000	30,000	30,000	30,000
Expenditures:					
Operations	30,000	30,000	30,000	30,000	30,000
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	30,000	30,000	30,000	30,000	30,000
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 6206 - DOME CREEK-CRESCENT SPUR TELEPHONE

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	100	100	100	100
Prior Year's Surplus	104	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	104	100	100	100	100
Expenditures:					
Operations	104	100	100	100	100
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	104	100	100	100	100
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 6222 - SHELLEY RIVERBANK EROSION

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	5,070	5,070	5,070	5,070	5,070
Fees & Charges	-	-	-	-	-
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	3,000	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	8,070	5,070	5,070	5,070	5,070
Expenditures:					
Operations	455	-	-	-	-
Capital	-	-	-	-	-
Debt Interest	943	943	943	943	943
Debt Principal	1,719	1,719	1,719	1,719	1,719
Transfer to Reserves	4,953	2,408	2,408	2,408	2,408
Total Expenditures	8,070	5,070	5,070	5,070	5,070
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 8001 - BEAR LAKE WATER SYSTEM

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	14,160	14,160	14,160	14,160	14,160
Fees & Charges	11,380	11,380	11,380	11,380	11,380
Transfer from Reserves	-	16,310	16,910	17,450	17,110
Prior Year's Surplus	19,482	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	45,022	41,850	42,450	42,990	42,650
Expenditures:					
Operations	41,000	41,850	42,450	42,990	42,650
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	4,022	-	-	-	-
Total Expenditures	45,022	41,850	42,450	42,990	42,650
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 8003 - BLACKBURN WATER SYSTEM

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	-	-	-	-	-
Fees & Charges	18,925	20,250	21,667	23,184	24,807
Transfer from Reserves	-	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	18,925	20,250	21,667	23,184	24,807
Expenditures:					
Operations	18,925	20,250	21,667	23,184	24,807
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	-	-	-	-	-
Total Expenditures	18,925	20,250	21,667	23,184	24,807
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 8005 - AZU WATER SYSTEM

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	2,600	2,600	2,600	2,600	2,600
Fees & Charges	34,500	34,500	34,500	34,500	34,500
Transfer from Reserves	158,400	-	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	195,500	37,100	37,100	37,100	37,100
Expenditures:					
Operations	20,500	36,100	36,600	36,700	37,100
Capital	158,400	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	16,600	1,000	500	400	-
Total Expenditures	195,500	37,100	37,100	37,100	37,100
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 9001 - TABOR LAKE COMMUNITY SEWER SERVICE

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	30,950	30,950	30,950	30,950	30,950
Fees & Charges	27,600	27,600	27,600	27,600	27,600
Transfer from Reserves	7,000	12,105	11,718	13,352	15,006
Prior Year's Surplus	6,624	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	72,174	70,655	70,268	71,902	73,556
Expenditures:					
Operations	67,050	70,655	70,268	71,902	73,556
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	5,124	-	-	-	-
Total Expenditures	72,174	70,655	70,268	71,902	73,556
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 9002 - BUCKHORN COMMUNITY SEWER SYSTEM

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	23,120	23,120	23,120	23,120	23,120
Fees & Charges	12,030	12,030	12,030	12,030	12,030
Transfer from Reserves	7,500	5,000	-	-	-
Prior Year's Surplus	-	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	42,650	40,150	35,150	35,150	35,150
Expenditures:					
Operations	16,400	14,400	12,900	13,400	13,900
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	26,250	25,750	22,250	21,750	21,250
Total Expenditures	42,650	40,150	35,150	35,150	35,150
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 9003 - BENDIXON ROAD COMMUNITY SEWER SYSTEM

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	15,300	15,300	15,300	15,300	15,300
Fees & Charges	9,500	9,500	9,500	9,500	9,500
Transfer from Reserves	5,000	10,000	8,000	-	-
Prior Year's Surplus	715	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	30,515	34,800	32,800	24,800	24,800
Expenditures:					
Operations	24,737	19,946	18,287	18,629	18,974
Capital	-	-	-	-	-
Debt Interest	-	-	-	-	-
Debt Principal	-	-	-	-	-
Transfer to Reserves	5,778	14,854	14,513	6,171	5,826
Total Expenditures	30,515	34,800	32,800	24,800	24,800
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 9004 - WEST LAKE COMMUNITY SEWER SYSTEM

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	19,000	19,000	19,000	19,000	19,000
Fees & Charges	11,420	11,420	11,420	11,420	11,420
Transfer from Reserves	5,000	5,000	829	1,069	1,314
Prior Year's Surplus	10,096	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	45,516	35,420	31,249	31,489	31,734
Expenditures:					
Operations	19,507	19,656	17,915	18,155	18,400
Capital	-	-	-	-	-
Debt Interest	7,294	7,294	7,294	7,294	7,294
Debt Principal	6,040	6,040	6,040	6,040	6,040
Transfer to Reserves	12,675	2,430	-	-	-
Total Expenditures	45,516	35,420	31,249	31,489	31,734
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 9006 - ADAMS ROAD COMMUNITY SEWER SERVICE

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	25,620	25,620	25,620	25,620	25,620
Fees & Charges	5,500	5,500	5,500	5,500	5,500
Transfer from Reserves	5,000	6,319	6,419	6,519	6,619
Prior Year's Surplus	2,219	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	38,339	37,439	37,539	37,639	37,739
Expenditures:					
Operations	15,350	15,450	15,550	15,650	15,750
Capital	-	-	-	-	-
Debt Interest	11,736	11,736	11,736	11,736	11,736
Debt Principal	10,253	10,253	10,253	10,253	10,253
Transfer to Reserves	1,000	-	-	-	-
Total Expenditures	38,339	37,439	37,539	37,639	37,739
Surplus (Deficit)	-	-	-	-	-

Five-Year Financial Plan: 2024-2028

Function: 9007 - TALLUS ROAD COMMUNITY SEWER SERVICE

Budget Stage: Proposed Budget

	2024 Budget	2025 Financial Plan	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
Revenue Sources:					
Requisition	-	-	-	-	-
Parcel Tax	6,110	6,110	6,110	6,110	6,110
Fees & Charges	9,500	9,500	9,500	9,500	9,500
Transfer from Reserves	-	3,180	2,280	2,380	2,480
Prior Year's Surplus	3,712	-	-	-	-
Borrowing Proceeds	-	-	-	-	-
Other Revenue	-	-	-	-	-
Total Revenue	19,322	18,790	17,890	17,990	18,090
Expenditures:					
Operations	13,450	13,550	12,650	12,750	12,850
Capital	-	-	-	-	-
Debt Interest	2,797	2,797	2,797	2,797	2,797
Debt Principal	2,443	2,443	2,443	2,443	2,443
Transfer to Reserves	632	-	-	-	-
Total Expenditures	19,322	18,790	17,890	17,990	18,090
Surplus (Deficit)	-	-	-	-	-