



# REGIONAL DISTRICT of Fraser-Fort George

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## REPORT FOR CONSIDERATION

TO: Chair and Directors File No.: BUI CON 1.6

FROM: Gina Layte Liston, Senior Manager of Environmental Services

DATE: February 3, 2025

SUBJECT: 155 George Street HVAC Assessment and Sustainable Replacement Options Analysis Update

SUMMARY: Purpose: For information and approval of recommendation

Attachments: HVAC Assessment & Sustainable Replacement Options - Mechanical Assessment for 155 George Street Report Dated February 3, 2025

Previous Reports:

1. Item No. 12.3, March 2024
2. Item No. 12.2, July 2023

### RECOMMENDATION(S):

1. THAT the report dated February 3, 2025 regarding "155 George Street HVAC Assessment and Sustainable Replacement Options Analysis Update", be received for information.
2. THAT the Board approves Administration to move forward and negotiate a draft term sheet and determine a Class B cost estimate to connect to the City of Prince George's District Energy System (DES).

ENTITLEMENT	HOW VOTE COUNTED
All 1 Director/1 vote	Majority
All 1 Director/1 vote	Majority

### ISSUE(S):

The Regional District's 155 George Street Office's heating, ventilation, and air conditioning (HVAC) system was installed when the building was constructed in 1999. In late 2022, the office building suffered failures of some of its heating boilers; due to these failures the building's heating system was operating at thirty three percent. With direction from the Board in July 2023, one of the four boilers was replaced which brought the system back to 50% capacity. With further examination, the HVAC system condition has shown that integral parts have worn out from age and usage, and there is an increased risk for failure of this equipment unless it is replaced. Board directed Environmental Services Administration to research more sustainable or environmentally friendly heating and cooling options for the building.

At the March 2024 Regional Board Meeting, the Board approved a competitive bid process for the provision of the 155 George Street HVAC assessment sustainable replacement options analysis. McCuaig and Associates Engineering was retained to undertake an analysis of the heating, ventilation, and air conditioning systems of the office building. The primary goal was to provide the Regional District with a clear understanding of the current condition and performance of the existing HVAC system, including:

- major equipment and operating conditions;
- electrical load assessment;
- utility analysis;
- energy modelling; and,
- a determination of any system issues;

A second goal was to review the potential HVAC replacement options with a focus on energy savings and sustainability and provide a cost comparison with net present value. The replacement options included: geothermal, electrification, district energy, solar, and an existing system optimization.

The final report also provides recommendations for moving forward and available incentives and grants for such projects.

The Board is being asked to consider authorizing Administration to move forward and negotiate a draft term sheet and determine a Class B cost estimate to connect to the City of Prince George's Downtown District Energy System (DDES).

## RELEVANT POLICIES:

1. Policy RD-03-09: Procurement of Goods and Services
  - provides for procurement levels and limits.

## STRATEGIC PRIORITIES ALIGNMENT:

- |                                                                        |                                                                   |                                                                |                                                                                  |
|------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------------------|----------------------------------------------------------------------------------|
| <input type="checkbox"/> Indigenous and Intergovernmental Partnerships | <input type="checkbox"/> Organizational Strength and Adaptability | <input checked="" type="checkbox"/> Quality Community Services | <input checked="" type="checkbox"/> Environmental Stewardship and Climate Action |
| <input type="checkbox"/> Awareness and Engagement                      | <input checked="" type="checkbox"/> Statutory or Routine Business |                                                                |                                                                                  |

## SERVICE RELEVANCE:

The 155 George Street Office building is the main office building in which staff work, and where a number of the Regional District of Fraser-Fort George services are provided to the public. The building's heating system is key to delivering the year-round services of Regional District business.

## FINANCIAL CONSIDERATION(S):

Budget implications for the 155 George Street HVAC Assessment and Sustainable Replacement Options Analysis are reflected in the proposed 155 George Street Office Building Budget (1412).

## OTHER CONSIDERATION(S):

N/A

## DECISION OPTIONS:

1. Approve recommendations.
  - Administration to move forward and negotiate a draft term sheet and determine a Class B cost estimate to connect to the City of Prince George's Downtown District Energy System (DES)

### Other Options:

- a. Do not approve recommendations and request further information.
  - advise Administration to return with Class B cost estimates for one or more of the options for the Board's consideration, or
  - replace the existing boilers.

## COMMENTS:

The primary objective of this analysis was to assess the condition, performance, and remaining service life of the heating, ventilation, and air conditioning (HVAC) components - boilers, chillers, fan coils, air handling units, and associated infrastructure- and to identify opportunities for improvements in energy efficiency and sustainability. Those opportunities included the following options for analysis: geothermal, electrification, district energy (DES), solar (photovoltaic panels), and an existing system optimization. The report outlines a description; the methods of implementation; the advantages and disadvantages; and the probable costs for each of these.

The evaluation found that the building's hydronic heating system currently operates:

- at high supply temperatures with new fan coils;
- is coupled with domestic hot water production, which restricts the boilers from condensing and running at peak efficiency;
- the three newer condensing boilers and recently installed fan coils remain in good condition;
- the oversized air handling unit is outdated and significantly oversized for the building's ventilation requirements, leading to increased energy consumption; and,
- the cooling equipment is generally in acceptable condition.

In terms of energy performance, it was identified that the 155 George Street building performs worse than provincial and national benchmarks, suggesting a clear need for the HVAC strategy to be reconsidered.

The analysis identified that the two most feasible options for upgrading the heating system would be electrification and connection to the district energy system (DES). Both options would require modifications to the mechanical system; but would allow the existing fan coils to remain in use. Of those two options, McCuaig and Associates Engineering recommends pursuing the district energy system connection as the preferred solution given the RDFFG's intent to reduce carbon emissions, the financial feasibility, and the local weather. The DES has been identified as a unique opportunity to connect to a reliable, easy-to-maintain, centralized, low carbon- intensive heating generation system. The system can be used for both heating and domestic hot water systems. Heat exchangers used in DES connections typically have a service life of up to 50 years, compared to approximately 25 years for boilers, resulting in fewer capital projects and maintenance costs over the system's life span.

The net present value of the different options which compares the value of future cash flows to the initial cost of investment is as follows:

- District Energy System- \$82,221.35
- Existing System Optimization- \$75,749.99
- Electrification- \$69,614.86
- Geothermal- -\$172,035.99
- Solar- -\$70,818.19 (solar is separated out as this would be an add-on to the existing system for electricity generation and would not be a replacement for the heating and domestic hot water systems).

It is Environmental Services Administration's recommendation to work with the City of Prince George on drafting a term sheet and a cost estimate for connection to the DES and return this information to the Board in Fall of 2025.

The DES option aligns with the RDFFG's Corporate Climate Change Action Plan where the district energy system was identified as a "action item" for renewable energy and would also meet the RDFFG Board of Director's strategic priorities under Environment and Sustainability.

Environmental Services Administration will be joined by McCuaig & Associates Engineering Ltd. for a presentation at the February Board meeting.

Respectfully submitted,

"Gina Layte Liston"

Gina Layte Liston  
Senior Manager of Environmental Services

GLL:jt

# HVAC Assessment & Sustainable Replacement Options

## Mechanical Assessment

155 George Street  
Prince George, BC



**PRESENTED TO**      **Regional District of Fraser-Fort George**  
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**DATE**              February 3, 2025

**CLIENT PROJECT**      #ES-24-13

**MAE REFERENCE**      #2408.026-C-RPT-RPT-01-FNL-REV2



## RE: HVAC ASSESSMENT

Mechanical Assessment  
155 George Street, Prince George, BC

February 3, 2025

Dear Gina Layte Liston,

MAE has conducted a study investigating the heating, cooling, and air conditioning systems for the Regional District's 155 George Street office building in Prince George. This report is an assessment of the current condition of the HVAC system and its associated equipment. This report also proposes different replacement options that are both environmentally sustainable and fiscally responsible while simultaneously improving the comfort of the occupants. In addition, the information provided includes related and expected initial costs, maintenance/operating costs, energy savings, and GHG reductions for the recommendations.

Five options were investigated in this report: solar energy, district energy, geothermal, electrification, and optimization of the existing system. Based on energy simulation results, and the advantages and disadvantages of the options investigated, we recommend Option 4 – District Energy System connection.

Sincerely,

**Dmitrii Konkov, P.Eng.**  
Building Energy Performance Department  
McCuaig & Associates Engineering Ltd.

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## EXECUTIVE SUMMARY

A comprehensive study of the heating, ventilation, and air conditioning (HVAC) systems at 155 George Street, a three-storey office building occupied by the Regional District of Fraser-Fort George. The primary objective was to assess the condition, performance, and remaining service life of HVAC components — boilers, chillers, fan coils, air handling units, and associated infrastructure — and to identify opportunities for improvements in energy efficiency and sustainability. The evaluation found that the building's hydronic heating system currently operates at high supply temperatures and is coupled with domestic hot water production, which restricts the boilers from condensing and running at peak efficiency. Three newer condensing boilers and recently installed fan coils remain in good condition. The oversized air handling unit is outdated and significantly oversized for the building's ventilation requirements, leading to increased energy consumption. While the cooling equipment is generally in acceptable condition, the fluid cooler is improperly mounted. In terms of energy performance, the building performs worse than provincial and national benchmarks, suggesting a clear need for the HVAC strategy to be reconsidered.

Based on these findings, MAE recommends maintaining the high-temperature hydronic system to capitalize on the recent investment in new fan coils. Decoupling domestic hot water production from the primary heating loop will allow the condensing boilers to operate at lower return temperatures and thus achieve higher efficiency. The oversized air handling unit should be replaced and right-sized to meet current ventilation standards, reducing both operating costs and greenhouse gas emissions. Two main options were identified to improve the heating system over the long term: electrification or connection to the district energy system (DES).

The table below shows recommended options for 155 George Street HVAC replacement. Given the RDFFG's intent to reduce carbon emissions, financial feasibility and local weather; we recommend pursuing the district energy system connection (Option 6.4) as the preferred solution from the two feasible options identified. RDFFG has a unique opportunity to connect to a reliable, easy-to-maintain, centralized, low-carbon-intensive heating generation system. The system can be used for both heating and domestic hot water systems. Heat exchangers used in DES connections typically have a service life of up to 50 years, compared to approximately 25 years for boilers, resulting in fewer capital projects and maintenance costs over the system's life span. Additionally, while difficult to quantify, connecting to a DES may positively impact the building's public perception by demonstrating a commitment to sustainability and community initiatives. This option also aligns with the recently adopted RDFFG Corporate Climate Change Action Plan that listed the district energy system as a potential "action item" for renewable energy and the RDFFG Board of Director's strategic priorities.

Table 1 – Results

NAME:		BASELINE	3: ELECTRIFICATION	4: DISTRICT ENERGY	5: SOLAR*
ENERGY	Total Energy (GJ/yr)	3,360	2,384	1,289	3,216
GHG EMISSIONS	GHG Emissions, ton CO <sub>2</sub> e	112.83	9.93	20.71	112.21
OPERATIONAL COSTS	Total Energy Costs (\$/yr.)	\$62,034.27	\$84,380.28	\$77,507.40	\$57,397.91
	Maintenance (\$/yr.)	\$15,141.67	\$8,400.00	\$4,900.00	\$1,000.00
	Carbon Tax (\$/yr.)	\$9,026.03	\$794.58	\$1,657.03	\$8,976.57
	Total Operational Costs (\$/yr.)	\$86,201.97	\$93,574.86	\$84,064.43	\$67,374.48
CAPITAL COSTS	Replacement cost, (\$)	\$810,000.00	\$612,000.00	\$765,000.00	\$135,000.00*
PROJECT FINANCIAL INDICATORS	Simple Payback Period (years)		N/A**	N/A**	37
	Internal rate of return (%)		N/A**	N/A**	-3%
	Net Present Value (\$)		\$69,614.86	\$82,221.35	-\$70,818.19

\*—Solar PV is a standalone upgrade and does not include any HVAC replacements.

\*\*—Simple Payback Period (SPP) and Internal Rate of Return (IRR) cannot be calculated due to the baseline option's initially higher capital cost.

## 1.0 BUILDING DESCRIPTION

McCuaig and Associates Engineering was hired to undertake a study to investigate the heating, cooling, and air conditioning systems of the office building located at 155 George Street, Prince George, and occupied by the Regional District of Fraser-Fort George. The study's primary goal is to provide the Regional District with a clear understanding of the current condition, performance, and identification of the existing HVAC system, including major equipment, operating conditions, and system issues, and to review the potential HVAC upgrades with a focus on energy savings and sustainability.



Photo 1 – Bird's Eye View of the Building

The building is a typical northern office structure located in Prince George, British Columbia. Constructed in 1999, it is a three-storey, concrete foundation, combustible structural system. The facility does not include a basement level. The first two floors are of approximately equal size, while the third floor is approximately two-thirds the area of the lower floors. All floors are fully occupied by the Regional District, serving as administrative and operational spaces that support local governance. In addition to the main office building, the site also includes a single-storey workshop building. However, this workshop building is excluded from the current analysis, as it is assumed not to contribute significant HVAC load, energy usage, and greenhouse gas emissions. The building information is summarized in Table 2.

Table 2 – Building Characteristics

ADDRESS	155 George Street, Prince George, BC
PURPOSE	Office Building
CONSTRUCTION YEAR	1999
GROSS FLOOR AREA	27,934 sq. ft. (2,595 m <sup>2</sup> )
GROSS SITE AREA	59,385 sq. ft. (5,517 m <sup>2</sup> )
NUMBER OF STOREYS	3
STRUCTURE	Combustible, wood framed
WALLS	Wood frame with 6" (1st and 2nd floors) or 4" (3rd floor) insulated cavity and 4" exterior insulation protected by stucco finish.
FENESTRATIONS	Triple glazed aluminum
ROOFS	2 Ply SBS with 3" rigid insulation on T&G plywood and wood trusses
HEATING	Gas-fired boilers and hydronic coils
COOLING	Air-cooled chiller and hydronic coils
VENTILATION	Air handling unit and fan coils
FIRE SUPPRESSION	Wet sprinkler system
LIGHTING	Various

## 1.1 Design Conditions

According to the BC Building Code (BCBC), the outdoor design temperatures are -32°C for heating and 28°C Dry bulb and 18°C Wet bulb for cooling with 4720 Heating Degree Days (HDD), making it an ASHRAE 4A climate zone. A summary of the design conditions is provided in Table 3.

Table 3 – Climatic Design Data as per BCBC.

Location	Elev. m	Design Temperature °C		HDD 18°C	15 Min. Rain mm	One Day Rain 1/50, mm	Ann. Rain mm	Snow Load kPa, 1/50		Hourly Wind Pressure, kPa,	
		Jan	Jul					S <sub>s</sub>	S <sub>r</sub>	1/10	1/50
Prince George	580	-32	28/18	4720	15	54	425	3.4	0.2	0.28	0.37

## 1.2 Reviewed Drawings and Documents

The following table summarizes the drawings and documents received for this building.

Table 4 – Summary of Reviewed Documents

CONSULTANT	DOCUMENT DRAWING	PROJECT NUMBER	LATEST ISSUE DATE	PURPOSE OF ISSUE
Stuart C. Ross Architect	Architectural	1309-98	December 28, 1999	As-built
Northern Resource Systems INC.	Electrical	1309-98	December 14, 1999	As-built
AllNorth Engineering Ltd.	Structural	1309-98	December 15, 1999	As-built
Keen Engineering Co. Ltd.	Mechanical	0764-07	January 8, 1999	As-built



## 2.0 HVAC ASSESSMENT

This section provides a description of the heating, cooling, and ventilation systems in this building, highlighting different types of equipment installed, capacities, and efficiencies as well as the operational issues observed or mentioned by the maintenance team during the visit.

The building utilizes a hydronic system with four-pipe fan coil units throughout the interior to meet both heating and cooling demands. Additionally, a centralized air handling unit supplies preheated fresh air to the building.

### 2.1 Heating System

The hydronic hot water system in this facility is provided by six (6) boilers located in the mechanical room (Photo 2). The hydronic hot water system also provides heating for the domestic hot water system. As per the Direct Digital Control (DDC) system, the heating system uses an outdoor air temperature reset supply water temperature control.



Photo 2 – Hot Water Boilers



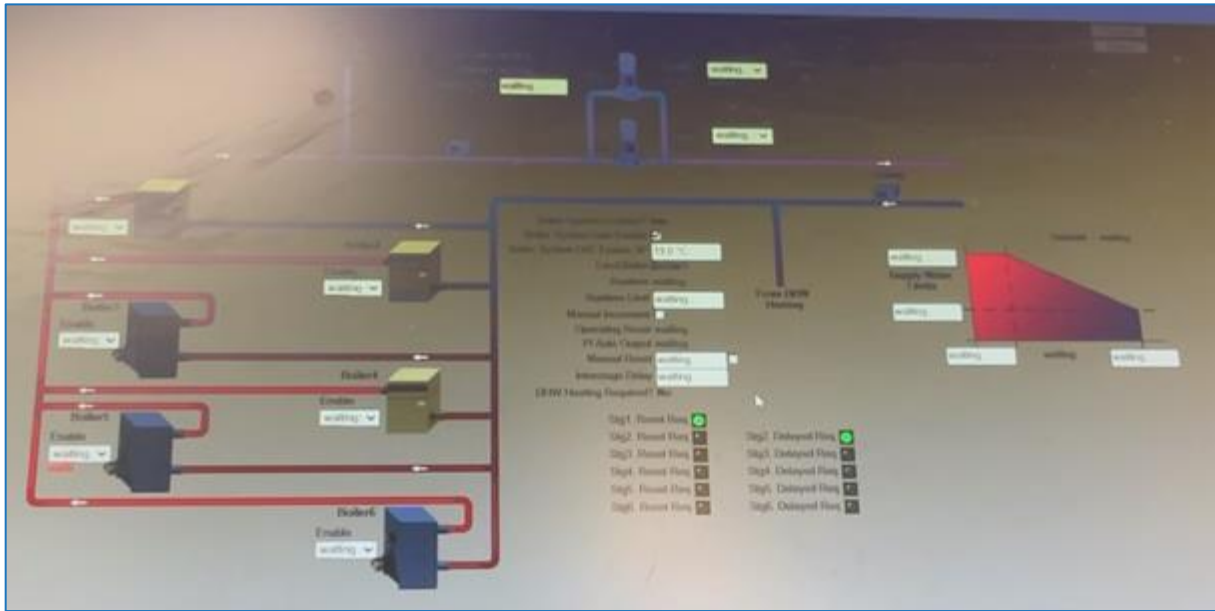


Photo 3 – Hot Water System Schematic

**Equipment Type:** Hot Water Boilers

**Tag:** B-1 and B-2

**Model:** SL26-260G3

**Manufacturer:** IBC

**Location:** Mechanical room

**Service Area:** Hydronic heating system provides hot water to the fan coils, and the air handling unit heating coil services the building.

**Heating Capacity:** The design output capacity of each boiler is 24.96 MBH to 239 MBH.

**Efficiency:** The design efficiency of this boiler type is 91.9%.

**Condition and Issues:** According to the ASHRAE Equipment Life Expectancy chart, boilers typically have a life expectancy of 24 years. These boilers, manufactured in 2021, are within their expected lifespan and in **good** condition. The boilers are condensing types. However, the heating system is connected to the domestic hot water system, preventing the boilers from operating in condensing mode.

**Equipment Type:** Hot Water Boilers

**Tag:** B-3, B-5, and B-6

**Model:** AM-300

**Manufacturer:** HydroTherm

**Location:** Mechanical room



**Service Area:** Hydronic heating system providing hot water to the fan coils and air handling unit heating coil.

**Heating Capacity:** The design output capacity of each boiler is 270 MBH.

**Efficiency:** The design efficiency of this boiler type is 90%.

**Condition and Issues:** According to the ASHRAE Equipment Life Expectancy chart, boilers typically have a life expectancy of 24 years. These boilers, manufactured in 1980th, are outside of their expected lifespan and in **poor** condition. The boilers are condensing types. However, the heating system is connected to the domestic hot water system, preventing the boilers from operating in condensing mode. It was mentioned that boiler numbers 3, 5, and 6 are only used as backup heat in extreme cold conditions.

**Equipment Type:** Hot Water Boiler

**Tag:** B-4

**Model:** WHB285N

**Manufacturer:** Lochinvar

**Location:** Mechanical room

**Service Area:** Hydronic heating system providing hot water to the fan coils and air handling unit heating coil.

**Heating Capacity:** The design output capacity of this boiler is 28.5 MBH to 264 MBH.

**Efficiency:** The design efficiency of this boiler is 92.6%.

**Condition and Issues:** According to the ASHRAE Equipment Life Expectancy chart, boilers typically have a life expectancy of 24 years. This boiler's manufacturing date was unclear, but as per the serial number, it appears the manufacturing year was after 2017 and, therefore, has not passed its expected lifespan. The boiler is in **acceptable** condition. In addition, this boiler is a condensing boiler; however, the heating system is connected to the domestic hot water system, preventing the boiler from operating in condensing mode.





Photo 4 – Hot Water Boilers #1 and 2



Photo 5 – Hot Water Boilers #3



Photo 6 – Hot Water Boilers #4



Photo 7 – Hot Water Boilers #5



Photo 8 – Hot Water Boilers #6

**Equipment Type:** Fan Coil Units

**Tag:** FC-#1, 5, 7, 10, 14, and 22

**Model:** 4-pipe BCXD blower coil direct drive fan coils

**Manufacturer:** Trane

**Location:** Ceiling concealed throughout the building

**Service Area:** Office areas.

**Heating Capacity:** The design output capacity is between 30 MBH to 40 MBH.

**Cooling Capacity:** The design output capacity is between 25 MBH to 42 MBH.

**Condition and Issues:** According to the ASHRAE Equipment Life Expectancy chart, fan coils typically have a life expectancy of 20 years. According to the available shop drawings, all the fan coils were replaced in 2021, and as a result, the fan coils are within their expected lifespan. In addition, it was noted that the humidifiers were removed 17 years ago. In general, fan coils are in good condition. As per the provided drawings, the ducting of the fan coils, including the return and supply ducting, had some design issues. For instance, the fan coils supply conditioned air to one room while the return air duct draws air from another room.

**Equipment Type:** Fan Coil Units

**Tag:** FC-#2, 3, 6, 8, 9, 11, 15, 16, 18, 19, 21, 23, and 24

**Model:** 4-pipe horizontal belt drive concealed Venkon XL fan coils

**Manufacturer:** Kampmann

**Location:** Ceiling concealed throughout the building

**Service Area:** Office areas.

**Heating Capacity:** These fan coils are size 2 models with a design output capacity of 10.6 MBH to 58.2 MBH.

**Cooling Capacity:** These fan coils are size 2 models with a design output capacity of 5.8 MBH to 27.3 MBH.

**Condition and Issues:** According to the ASHRAE Equipment Life Expectancy chart, fan coils typically have a life expectancy of 20 years. According to the available shop drawings, all the fan coils were replaced in 2021, and as a result, the fan coils are within their expected lifespan. In general, the fan coils are in good condition. As per the provided drawings, the ducting of the fan coils, including the return and supply ducting, had some design issues. For instance, the fan coils supply conditioned air to one room while the return air duct draws air from another room.

**Equipment Type:** Fan Coil Unit

**Tag:** FC-#4, 13, and 17

**Model:** 4-pipe horizontal belt drive concealed A1-B fan coil

**Manufacturer:** Total Comfort Solution Inc.

**Location:** Ceiling concealed throughout the building

**Service Area:** Office areas.

**Heating Capacity:** This fan coil is a 020 model with a design output capacity of 50.2 MBH.

**Cooling Capacity:** This fan coil is a 020 model with a design output capacity of 65.36 MBH.

**Condition and Issues:** According to the ASHRAE Equipment Life Expectancy chart, fan coils typically have a life expectancy of 20 years. According to the available shop drawings, all the fan coils were replaced in 2021, and as a result, this fan coil is within its expected lifespan. In general, fan coils are in good condition. As per the provided drawings, the ducting of the fan coils, including the return and supply ducting, had some design issues. For instance, the fan coils supply conditioned air to one room while the return air duct draws air from another room.

Table 5 – Summary of Fan Coil Units Specifications

FCU #	MADE	MODEL	HEATING CAPACITY (MBH)	COOLING CAPACITY (MBH)
1	Trane	BCXD	30 – 40 MBH	25 – 42 MBH
2	Kampmann	Venkon XL Size 2	10.6 – 58.2 MBH	5.8 – 27.3 MBH
3	Kampmann	Venkon XL Size 1	4.8 – 27.8 MBH	3.1 – 15.3 MBH
4	Total Comfort Solution Inc.	A1-B Size 020	50.2 MBH	65.36 MBH
5	Trane	BCXD	30 – 40 MBH	25 – 42 MBH
6	Kampmann	Venkon XL Size 2	10.6 – 58.2 MBH	5.8 – 27.3 MBH
7	Trane	BCXD	30 – 40 MBH	25 – 42 MBH
8	Kampmann	Venkon XL Size 2	10.6 – 58.2 MBH	5.8 – 27.3 MBH
9	Kampmann	Venkon XL Size 2	10.6 – 58.2 MBH	5.8 – 27.3 MBH
10	Trane	BCXD	30 – 40 MBH	25 – 42 MBH
11	Kampmann	Venkon XL Size 3	16.9 – 89.9 MBH	9.4 – 42.2 MBH
12	NA	NA	NA	NA
13	Total Comfort Solution Inc.	A1-B Size 030	62.7 MBH	76.2 MBH
14	Trane	BCXD	30 – 40 MBH	25 – 42 MBH
15	Kampmann	Venkon XL Size 2	10.6 – 58.2 MBH	5.8 – 27.3 MBH
16	Kampmann	Venkon XL Size 2	10.6 – 58.2 MBH	5.8 – 27.3 MBH
17	Total Comfort Solution Inc.	A1-B Size 030	62.7 MBH	76.2 MBH
18	Kampmann	Venkon XL Size 2	10.6 – 58.2 MBH	5.8 – 27.3 MBH
19	Kampmann	Venkon XL Size 2	10.6 – 58.2 MBH	5.8 – 27.3 MBH
20	NA	NA	NA	NA
21	Kampmann	Venkon XL Size 3	16.9 – 89.9 MBH	9.4 – 42.2 MBH
22	Trane	BCXD	30 – 40 MBH	25 – 42 MBH
23	Kampmann	Venkon XL Size 2	10.6 – 58.2 MBH	5.8 – 27.3 MBH
24	Kampmann	Venkon XL Size 3	16.9 – 89.9 MBH	9.4 – 42.2 MBH





Photo 9 – Typical Fan Coil Unit



Photo 10 – Piping Connections to the Fan Coil

## Discussion

The hydronic heating system presents two issues impacting both efficiency and equipment longevity. Firstly, the heating components — including recently replaced fan coil units — rely on a high-temperature hot water supply of approximately 180°F. However, the condensing boilers responsible for heat generation achieve their highest efficiency at lower return water temperatures that allow for the condensation of flue gases. Operating continuously in a non-condensing mode not only reduces the boilers' efficiency but also tends to decrease their service life due to increased thermal stress and corrosion. In this building, the typical temperature difference between the supply and return heating water is 20°F, resulting in a return temperature of approximately 160°F. According to the ASHRAE condensing boiler efficiency curve, a return temperature of 160°F causes the boilers to operate in a non-condensing mode, significantly reducing their efficiency.

The second issue pertains to the domestic hot water (DHW) system, which is heated by the same boiler stack. As per the British Columbia Building Code, DHW must be stored at 140°F to prevent bacterial growth such as Legionella. Consequently, the hot water supplied to the heat exchange coils inside the storage tank must be at least 145°F to maintain the required storage temperature. This requirement prevents the boiler supply setpoint from being in the condensing mode, resulting in a similar operating issue as described above.

Despite the issues identified, the three newer condensing boilers and the recently replaced fan coil units are in good condition. Our review also did not reveal any significant deterioration of the hydronic distribution system.

## 2.2 Cooling System

The hydronic chilled water system in this facility is provided by one chiller and one fluid cooler located on the roof (Photo 11 to Photo 13). The hydronic chilled water system is connected to fan coil units throughout the building.



Photo 11 – Chiller



Photo 12 – Fluid Cooler

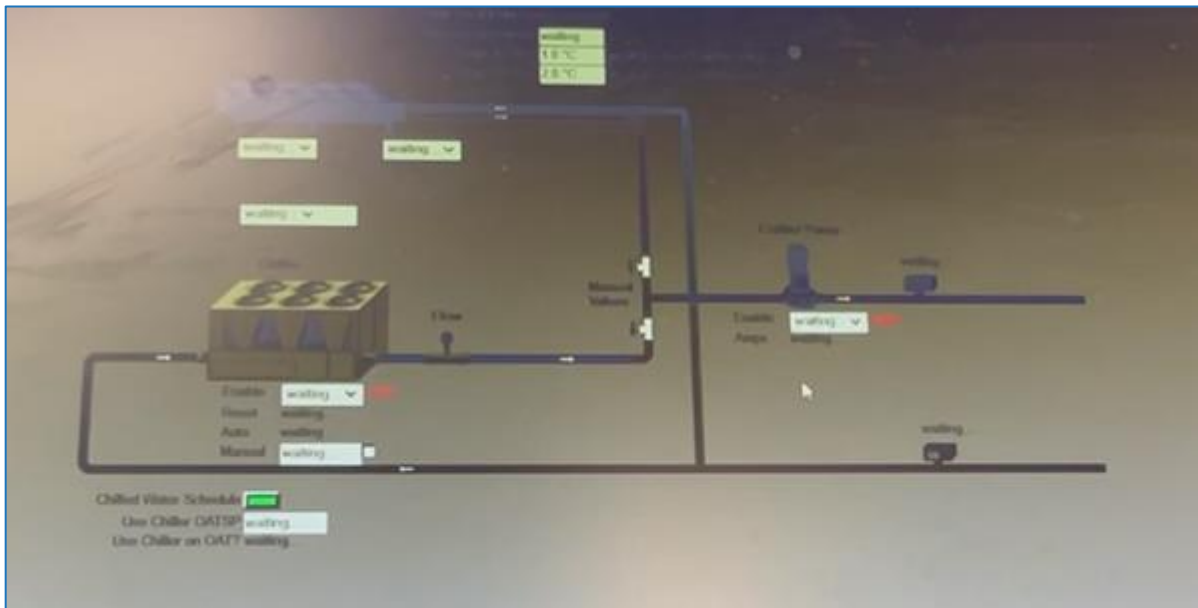


Photo 13 – Chilled Water System Schematic

**Equipment Type:** Air Cooled Water Chiller

**Tag:** Chiller

**Model:** AGZ050EP

**Manufacturer:** Daikin

**Location:** Rooftop

**Service Area:** Hydronic cooling system providing chilled water to the fan coils.

**Cooling Capacity:** The design output capacity of this chiller is 50 refrigeration tonnes (600 MBH).

**Efficiency:** The design efficiency of this chiller is Coefficient of Performance (COP) of 1.8.

**Condition and Issues:** According to the ASHRAE Equipment Life Expectancy chart, chillers typically have a life expectancy of 20 years. This chiller, manufactured in 2016, is within its expected lifespan. It was noted that the heat exchanger insulation was damaged.

**Equipment Type:** Fluid Cooler

**Tag:** Fluid Cooler

**Model:** WGS107

**Manufacturer:** Heatcraft

**Location:** Rooftop

**Service Area:** Hydronic cooling system providing chilled water to the fan coils.

**Cooling Capacity:** The design output capacity of this fluid cooler depends on the GPM and ranges from 3.5 MBH/°TD to 6.1 MBH/°TD (where °TD is the difference between entering fluid temperature and entering air temperature in °F).

**Efficiency:** Depends on the operating temperatures.

**Condition and Issues:** According to the ASHRAE Equipment Life Expectancy chart, fluid coolers typically have a life expectancy of 20 years. The manufacturing date of the fluid cooler was not identified on the equipment, however from the serial number it seems the date of manufacture was 2007, meaning that this unit is approaching the end of its expected lifespan. We noted that the fluid cooler is not properly mounted to the roof structure.





Photo 14 – Chiller Damaged Insulation



Photo 15 – Fluid Cooler Missing Vibration Isolator

## Discussion

Overall, the cooling system is in an acceptable-to-good condition. The chiller manufactured in 2016 is still within its expected operational lifespan and appears to function well, although we noted that the heat exchanger insulation is damaged. This damage could lead to decreased efficiency and increased energy consumption due to unwanted heat transfer between the chiller and its surroundings. Repairing or replacing the damaged insulation is recommended to maintain optimal performance and prevent potential issues like corrosion or system inefficiencies. The fluid cooler—based on its serial number, manufactured in 2007—is approaching the end of its typical service. We observed that the fluid cooler is not properly mounted to the roof structure, which can pose risks such as reduced structural integrity, increased vibration leading to mechanical wear, and potential safety hazards during severe weather conditions.

## 2.3 Ventilation System

In this building, ventilation is performed by the air handling unit located in the mechanical room (Photo 16, Photo 17, and Photo 18). The unit is 100% outdoor air with a preheat hydronic coil and two decks, supplying preheated fresh air to occupied zones.

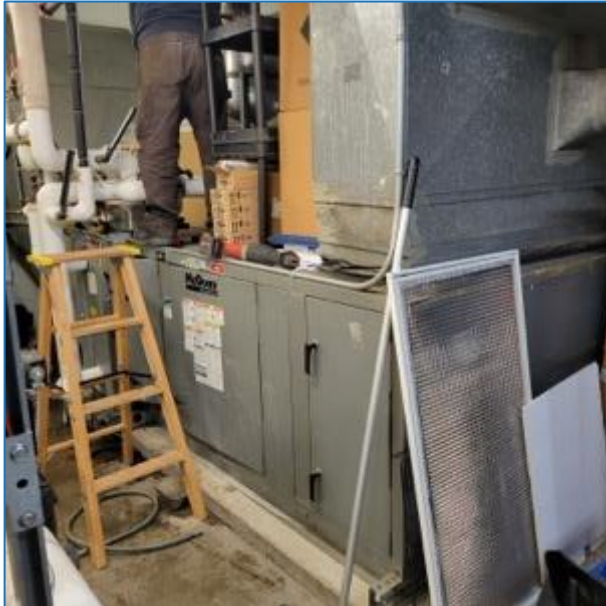


Photo 16 – Air Handling Unit



Photo 17 – Air Handling Unit Name Plate

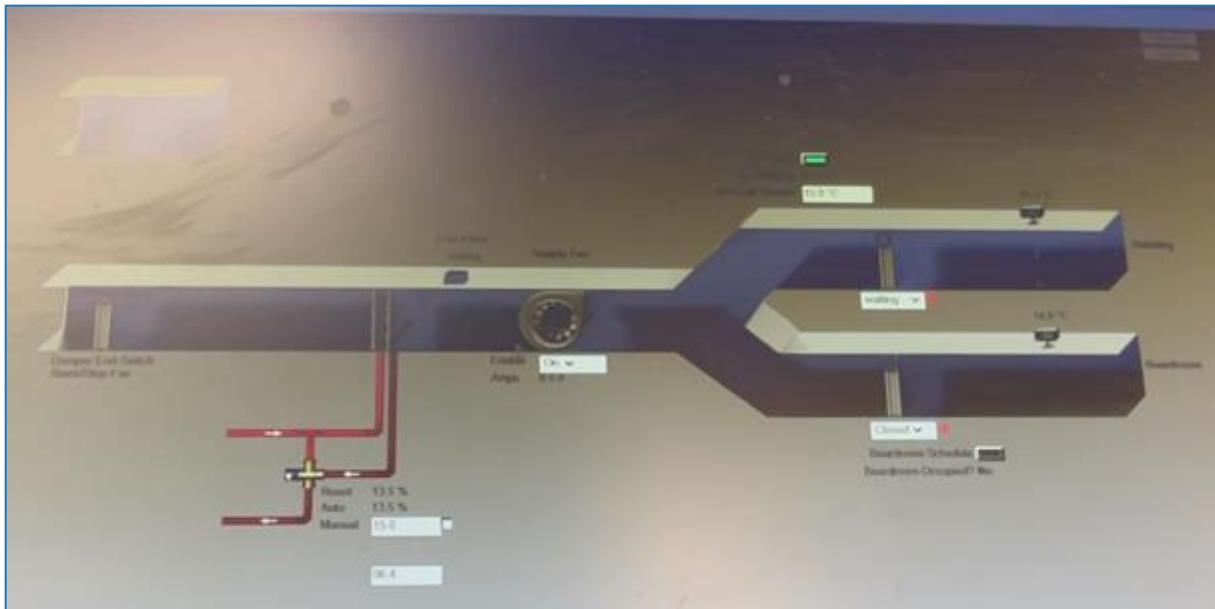


Photo 18 – Ventilation System Schematic

**Equipment Type:** Custom Modular Air Handling Unit

**Tag:** AHU-1

**Model:** CAH010FHAC

**Manufacturer:** McQuay

**Location:** Mechanical Room

**Service Area:** Ventilation system for the building.

**Ventilation Capacity:** The airflow amount was not specified on the unit, however as per the provided mechanical drawings, the outdoor air value is 10,000 CFM.

**Heating Capacity:** As per the available airflow and design conditions, the calculated heating capacity of the coil would be 900 MBH.

**Efficiency:** The heating coil is connected to the boiler plant.

**Condition and Issues:** According to the ASHRAE Equipment Life Expectancy chart, air handling units typically have a life expectancy of 20 years. This air handling unit seems to be from the original design and as a result, it has passed its expected lifespan. In addition, the capacity of the air handling unit is significantly oversized. As per ANSI/ASHRAE Standard 62.1-2022, Ventilation and Acceptable Indoor Air Quality, the minimum required fresh air for this office building is calculated to be at 3,000 CFM with 25% oversizing which shows the existing 10,000 CFM ventilation rate is oversized. It is recommended that the unit be replaced and downsized.

## Discussion

The existing AHU appears to be from the original building design, indicating that it has exceeded its expected lifespan. In addition to its age, the capacity of the current AHU is significantly oversized for the building's needs. Based on calculations following ANSI/ASHRAE Standard 62.1-2022, Ventilation for Acceptable Indoor Air Quality, the minimum required fresh air intake for this office building is approximately 3,000 CFM, even when including a 25% oversizing factor for future flexibility and safety margins. In contrast, the existing AHU provides a ventilation rate of 10,000 CFM, which is more than three times the calculated requirement. An oversized AHU can lead to several issues, including increased energy consumption due to the unnecessary conditioning of excess air, poor humidity control, and uneven temperature distribution within the building. Therefore, it is recommended that the existing AHU be replaced with a new unit that is appropriately sized to meet the building's current ventilation requirements.

## 2.4 Domestic Hot Water System

In this building, domestic hot water is provided by the boiler plant system located in the mechanical room (Photo 19, Photo 20, and Photo 21).



Photo 19 – Domestic Hot Water Tank DWH-1



Photo 20 – Domestic Hot Water Heater

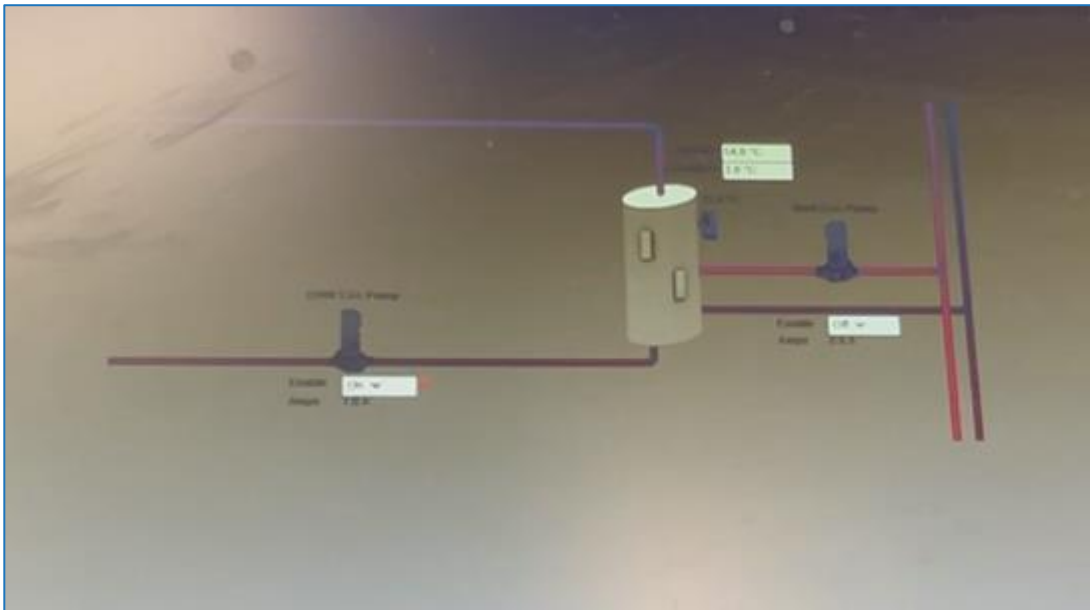


Photo 21 – Domestic Hot Water System Schematic

**Equipment Type:** Domestic Water Heater Unit

**Tag:** DWH-1

**Model:** JASS 80 DW

**Manufacturer:** K-Tam Manufacturing Inc.

**Location:** Mechanical Room

**Service Area:** Domestic Hot Water.

**Tank Capacity:** This tank has a capacity of 80 U.S. gallons.

**Heating Capacity:** The hot water tank is an indirect water tank connected to the boiler plant.

**Efficiency:** The heating coil is connected to the boiler plant.

**Condition and Issues:** According to the ASHRAE Equipment Life Expectancy chart, hot water coils typically have a life expectancy of 20 years. This hot water tank unit seems to be an original design, as a result, it has passed its expected lifespan.

**Equipment Type:** Electric Water Heater

**Tag:** -

**Model:** JW805TF1

**Manufacturer:** John Wood

**Location:** Mechanical Room

**Service Area:** Domestic Hot Water System

**Tank Capacity:** This tank has a capacity of 71 U.S. gallons.

**Heating Capacity:** The hot water tank is an electric tank with a 4.5 kW electrical element.

**Efficiency:** The heating elements have an efficiency of 100%.

**Condition and Issues:** According to the ASHRAE Equipment Life Expectancy chart, electric coils typically have a life expectancy of 15 years. This hot water tank unit was manufactured in 2003, and as a result, it has passed its expected lifespan.



### 3.0 ELECTRIC LOAD ASSESSMENT

#### 3.1 Electrical system

The electrical service for this building is an underground service from BC Hydro to a main switchboard, in the main electrical room, from an outdoor, pad-mount transformer on the southeast corner of the property, facing George Street. There is a single BC hydro utility meter on the secondary of the main transformer, located within the main 800A distribution panel, that distributes power to the entire facility. See Table 6 below for a description of the incoming service.

Table 6 – Main Service Information

SECONDARY VOLTAGE	TRANSFORMER/ SERVICE RATING	DISTRIBUTION RATING
600V – 3 Phase	750kVA	800A

The main distribution has a 600A, 3-pole breaker that provides power to all the electrical panels in the building. Panel A is rated 600V 200A and supplies power to the main mechanical equipment in the building, including the chiller, fluid cooler, air handling unit, fan coil units and various pumps. Dedicated feeders to the rooftop chiller and fluid cooler were noted. Panel B, rated 100A 600V, supplies power for lighting throughout the building. Also, a 150 kVA dry-type transformer, downstream of the main distribution board, was noted, which provides step-down voltage from 600V to 208V/120V three-phase power for branch panels; panels C, C1, D, E, and G. Branch panels are located throughout the building to provide power to plug loads and small mechanical equipment.



Photo 22 – Main Service Panel

**Equipment Type:** Main Distribution Board

**Tag:** MDC

**Manufacturer:** Cutler-Hammer (Eaton)

**Location:** Electrical Room

**Service Area:** Entire Building

**Rating:** 800A 600/347V, 3-Phase, 4-Wire

**Condition and Issues:** Typically these panels have a life expectancy of 40 years. The Main Switchboard unit seems to be in fair condition.

The electrical utility bill shows a low power factor (below 0.9 PF) for several months throughout the year. BC Hydro would potentially surcharge the electricity bill if it is below 0.9 PF. It is suspected that an oversized air handler motor in the system is driving the power factor below the recommended levels.

The spare capacity of the facility was determined by subtracting the rated capacity of the main 600A breaker, on the main distribution board, from the historical peak loading recorded over the past three years. No service upgrade is expected to electrify the mechanical system since there is ample electrical capacity for any mechanical upgrade. The spare capacity based on available data and MAE's best estimate is shown in the table and chart below:

Table 7 – Spare Capacity Table

PEAK LOAD (LAST 3 YEARS)	BUILDING ELECTRICAL CAPACITY @ 0.9PF	AVAILABLE SPARE CAPACITY
88.9kW	560kW	471kW

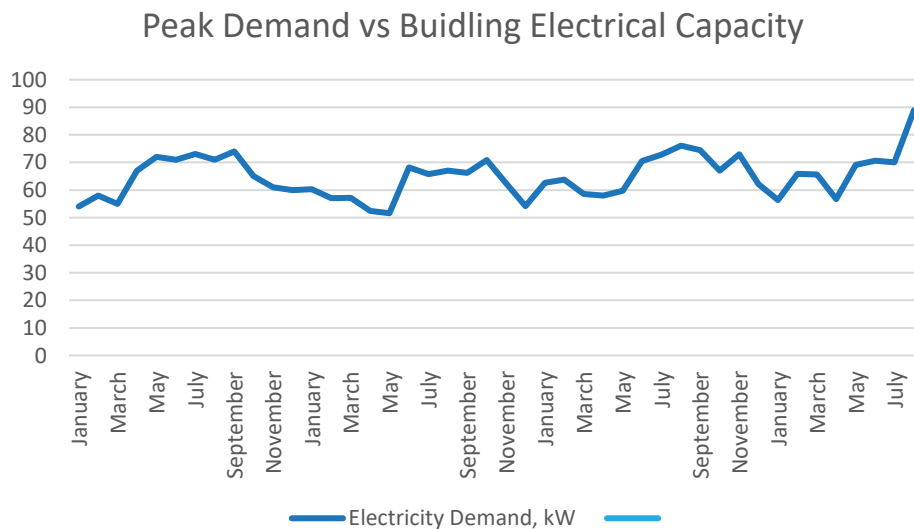


Figure 1 – Peak Demand vs Building Electrical Capacity

## 4.0 UTILITY ANALYSIS

Electricity and natural gas are supplied to the building by BC Hydro and Fortis BC respectively. MAE received utility data from January 2021 to August 2024. The table below summarizes historical utility consumption over the last two years.

Table 8 – Historical Energy Consumption

YEAR	MONTH	NATURAL GAS USE (GJ)	ELECTRICITY USE (kWh)	ELECTRICITY DEMAND (kW)
2023	January	304.76	34,320.00	62.60
2023	February	182.77	29,760.00	63.80
2023	March	237.33	32,640.00	58.60
2023	April	119.39	29,280.00	58.00
2023	May	94.76	34,560.00	59.70
2023	June	76.25	33,600.00	70.50
2023	July	54.08	34,560.00	72.80
2023	August	58.33	37,920.00	76.10
2023	September	60.16	31,920.00	74.40
2023	October	130.52	32,400.00	67.00
2023	November	242.02	29,520.00	72.90
2023	December	295.79	30,000.00	62.10
2024	January	312.28	31,680.00	56.30
2024	February	272.71	30,480.00	65.90
2024	March	259.02	31,680.00	65.60
2024	April	197.50	30,720.00	56.70
2024	May	90.76	33,600.00	69.10
2024	June	57.68	32,880.00	70.60
2024	July	69.93	37,680.00	70.00
2024	August	80.30	38,880.00	88.90

### 4.1 Energy Consumption Normalization

Energy consumption data obtained from utility bills were used to establish a baseline. In this report, we used energy consumption data normalization against heating and cooling degree days. Utility consumption normalization is required as weather patterns vary widely day-to-day and year-to-year; weather for a given season may be colder or warmer than usual. Normalization is a statistical technique for removing biases associated with independent variables on dependent variables to reflect an accurate picture of how a building behaves under different climate conditions.

The correlation between natural gas and outdoor conditions is usually apparent in heating-dominated climates. Since the building uses natural gas for heating, a correlation between natural gas and heating degree days (HDD) is expected. To understand how this building performs during the heating season, electricity and natural gas consumption data are plotted against HDD. Degree days are a common metric that represents the difference



between outdoor and indoor conditions. Heating degree days were calculated using historical weather data available from Environment Canada.

In the following figures, the natural gas and electricity consumption as well as electricity demand are illustrated against the HDD and Cooling Degree Day (CDD).

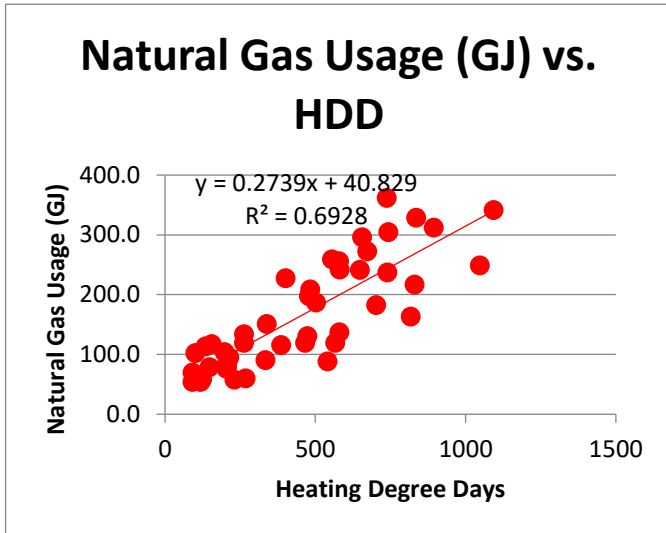


Figure 2 – Natural Gas Consumption Against HDD

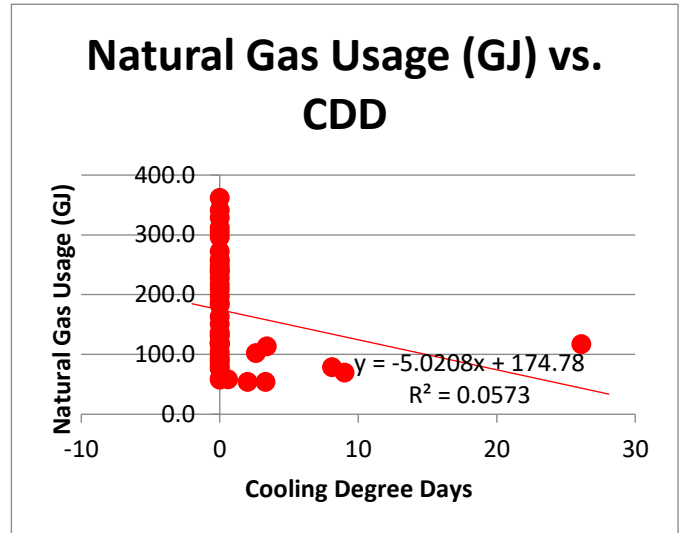


Figure 3 – Natural Gas Consumption Against CDD

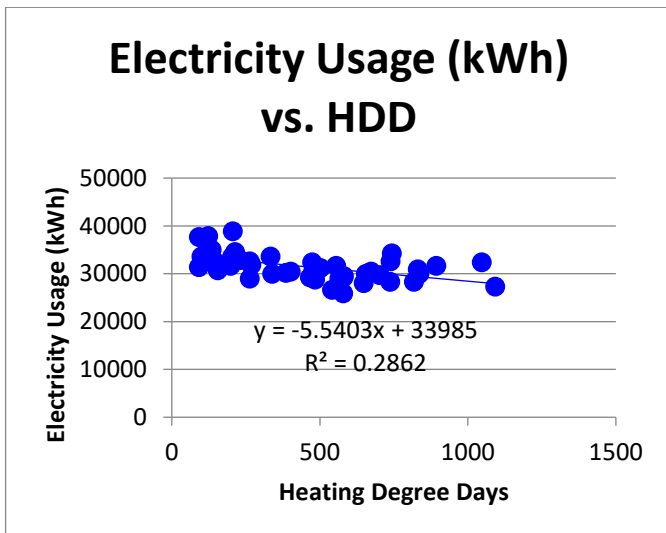


Figure 4 – Electricity Consumption Against HDD

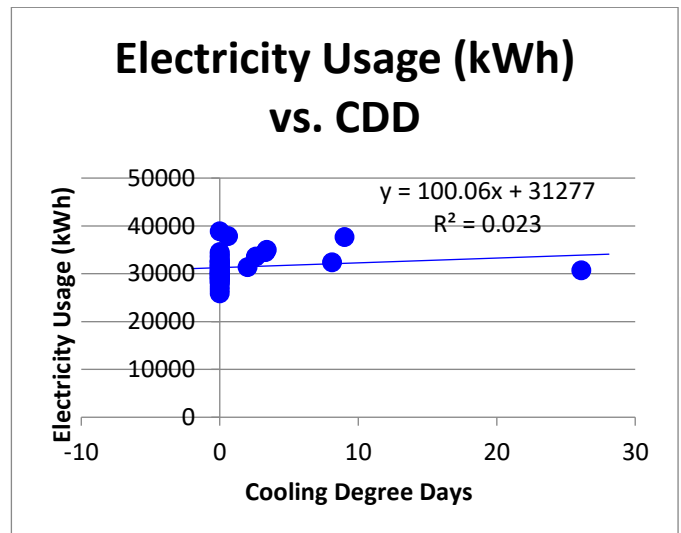


Figure 5 – Electricity Consumption Against CDD

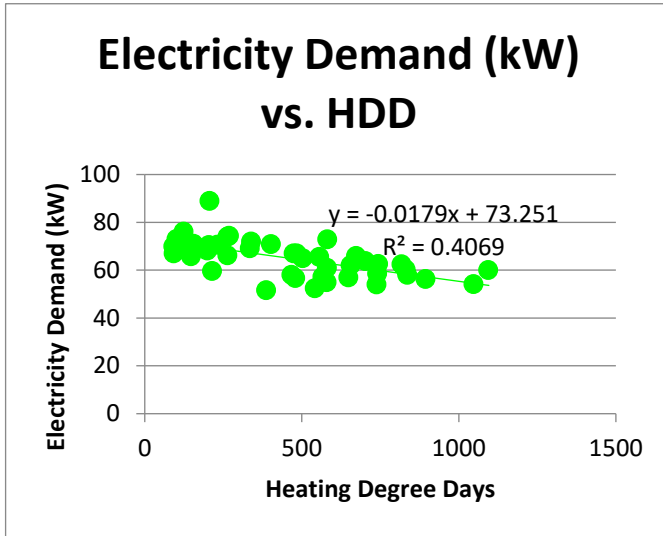


Figure 6 – Electricity Demand Against HDD

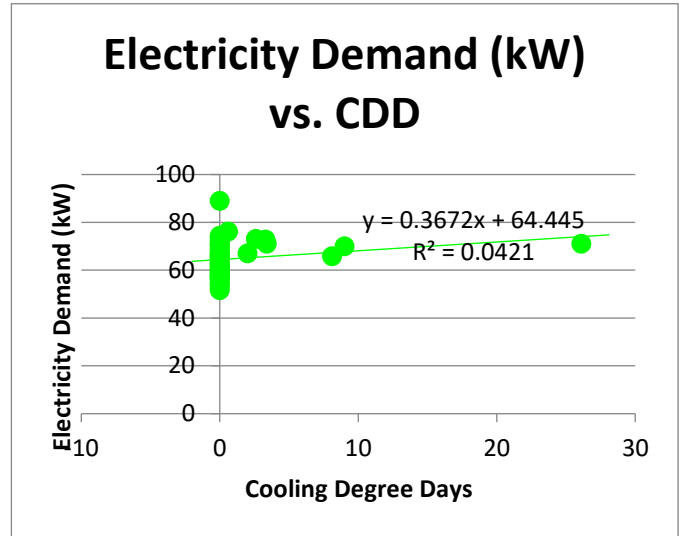


Figure 7 – Electricity Demand Against CDD

Table 9 – Energy Use and Demand Regression

SETS	R <sup>2</sup> VALUE
NATURAL GAS VS HDD	0.69
NATURAL GAS VS CDD	0.06
ELECTRICITY USE VS HDD	0.29
ELECTRICITY USE VS CDD	0.02
ELECTRICITY DEMAND VS HDD	0.41
ELECTRICITY DEMAND VS CDD	0.04

The graphs and the table show a strong correlation between heating degree days and natural gas. The linear regression confirms a strong relationship with the exterior weather conditions.

There is no visible correlation between electricity consumption and cooling degree days, which is expected based on typical Prince George weather. However, there are some correlations between HDD and electricity demand. This could be because of the fan coils, AHU fan and heating pumps' electricity demand, as well as the employees using localized electric space heaters. This also contributed to the lowered power factor described above.

Data from regression analysis is to be used for baseline model preparation. The baseline model will use Canadian Weather Year for Energy Calculation (CWEC) data.

## 4.2 Natural Gas

This building uses natural gas for space heating through the boiler plant and fan coil units. Natural gas is also used for domestic water heating. Information in this section is based on weather-normalized actual energy data. According to the utility bills and information available on the FortisBC website, this building is billed using “rate 3” which includes:

- Basic Charge – \$148.88 per month
- Delivery Charge - \$4.135 per GJ
- Storage and Transport Charge - \$0.389 per GJ
- Cost of Gas - \$2.23 per GJ
- Carbon Tax – \$80 per Ton CO<sub>2</sub>e as of April 2024

This report used a monthly charge of \$148.88 (which includes basic charges), while the GST and carbon tax are excluded from the analysis to avoid double counting. A carbon tax of \$80 per Ton of CO<sub>2</sub>e is applied separately to all financial calculations. The following graph shows the estimated natural gas consumption over the modelled year.

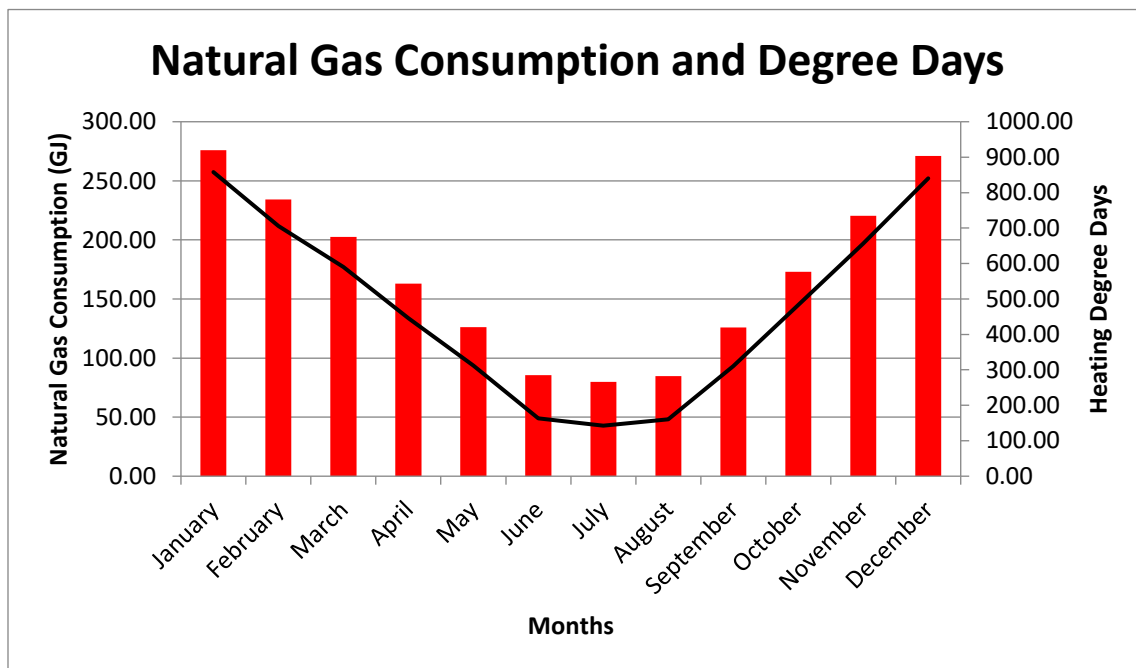


Figure 8 – Normalized Natural Gas Consumption Against HDD

As seen in the Figure 8, natural gas consumption is highly dependent on heating degree days, with most of the consumption in the winter months. Greenhouse gas emissions associated with gas consumption can be calculated according to emission factors specified in the official Government of Canada website. As of May 2024, the emission factor is 52.53 kgCO<sub>2</sub>e/GJ. The following table summarizes gas charges over the typical year.

Table 10 – Normalized GHG Emissions & Charges for Natural Gas Consumption

MONTH	NATURAL GAS USE (GJ)	NORMALIZED EMISSIONS (TON CO <sub>2</sub> )	NORMALIZED GAS CHARGES (\$)
January	275.79	14.56	\$3,649.25
February	234.13	12.36	\$3,367.91
March	202.57	10.70	\$3,154.73
April	162.86	8.60	\$2,886.53
May	126.25	6.67	\$2,639.25
June	85.50	4.51	\$2,364.04
July	79.87	4.22	\$2,326.04
August	84.77	4.48	\$2,359.12
September	125.91	6.65	\$2,636.98
October	173.10	9.14	\$2,955.67
November	220.47	11.64	\$3,275.64
December	271.05	14.31	\$3,617.24
<b>Annual</b>	<b>2042.28</b>	<b>107.28</b>	<b>\$35,232.40</b>

### 4.3 Electricity

This building uses electricity for lighting and plug loads as well as hydronic and domestic hot water distribution and zone-level equipment, including pumps and fans. Information in this section is based on weather-normalized actual energy data. According to the utility bills and information available on the BC Hydro website, this building is billed using a medium, general service rate which includes:

- Basic Charge – \$8.93 per month
- Energy Charge – \$0.11 per kWh
- Demand Charge – \$5.83 per kW

This report used a monthly charge of \$8.93 (which includes basic charges), while the GST and carbon tax are excluded from the analysis to avoid double counting. A carbon tax of \$80 per Ton CO<sub>2</sub>e is applied separately to all financial calculations. The following graph shows the estimated electricity consumption over the modelled year.

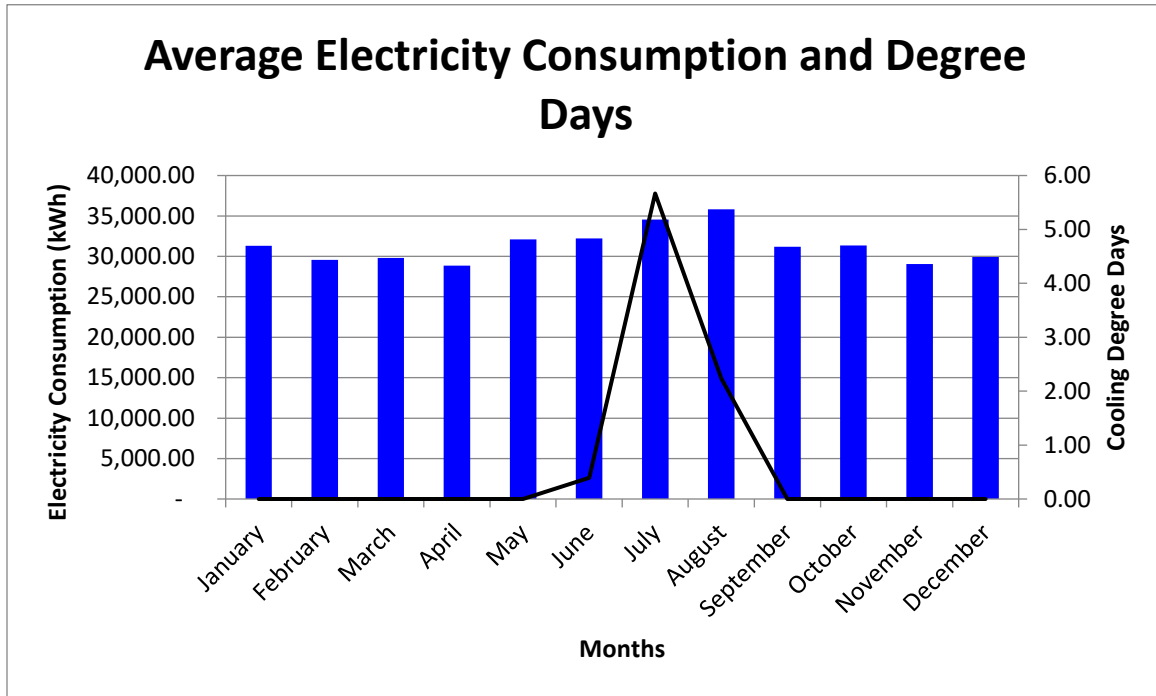


Figure 9 – Average Electricity Consumption Against HDD

As described above, there is a weak correlation between electricity consumption and CDD. Therefore, we used average data for the previous 3 years as our baseline model. Greenhouse gas emissions associated with electricity consumption can be calculated according to emission factors specified in the official Government of Canada website. As of May 2024, the emission factor is 0.015 kgCO<sub>2</sub>e/kWh.

The table below summarizes electricity charges over the typical year.

Table 11 – Average GHG Emissions & Charges for Natural Gas Consumption

MONTH	ELECTRICITY USE (kWh)	ELECTRICITY DEMAND (kW)	EMISSIONS (TON CO <sup>2</sup> )	CHARGES (\$)
January	31,320.00	58.30	0.47	\$3,716.91
February	29,580.00	61.18	0.44	\$3,444.80
March	29,820.00	59.10	0.45	\$3,457.76
April	28,860.00	58.53	0.43	\$3,354.18
May	32,100.00	63.10	0.48	\$3,719.11
June	32,220.00	70.08	0.48	\$3,772.31
July	34,560.00	70.40	0.52	\$4,018.50
August	35,820.00	75.75	0.54	\$4,181.23
September	31,200.00	71.53	0.47	\$3,674.32
October	31,360.00	67.63	0.47	\$3,668.29
November	29,040.00	65.47	0.44	\$3,413.45
December	29,920.00	58.73	0.45	\$4,030.06
<b>Annual</b>	<b>375,800.00</b>	<b>779.79</b>	<b>5.64</b>	<b>\$44,450.92</b>

#### 4.4 Building Consumption Summary

The utility data shows that natural gas contributes 60% and electricity contributes 40% of the building's total energy consumption. Electricity consumption includes fans, pumps, plug load, and interior lighting. Natural gas is used for space and domestic water heating. This trend is typical for many buildings of the era.

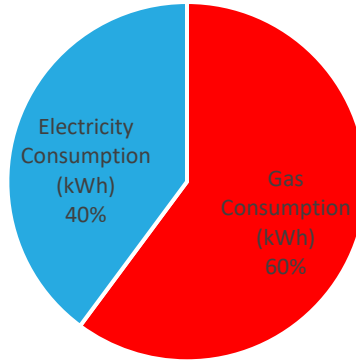


Figure 10 – Natural Gas Consumption vs Electricity Consumption

#### 4.5 Benchmark

The Energy Utilization Index (EUI) represents how energy is used in comparison to reference buildings. This building was compared to an average Canadian and average BC office building in relation to the Energy Step Code 3 requirement for an office building. This facility performs worse than all reference buildings.

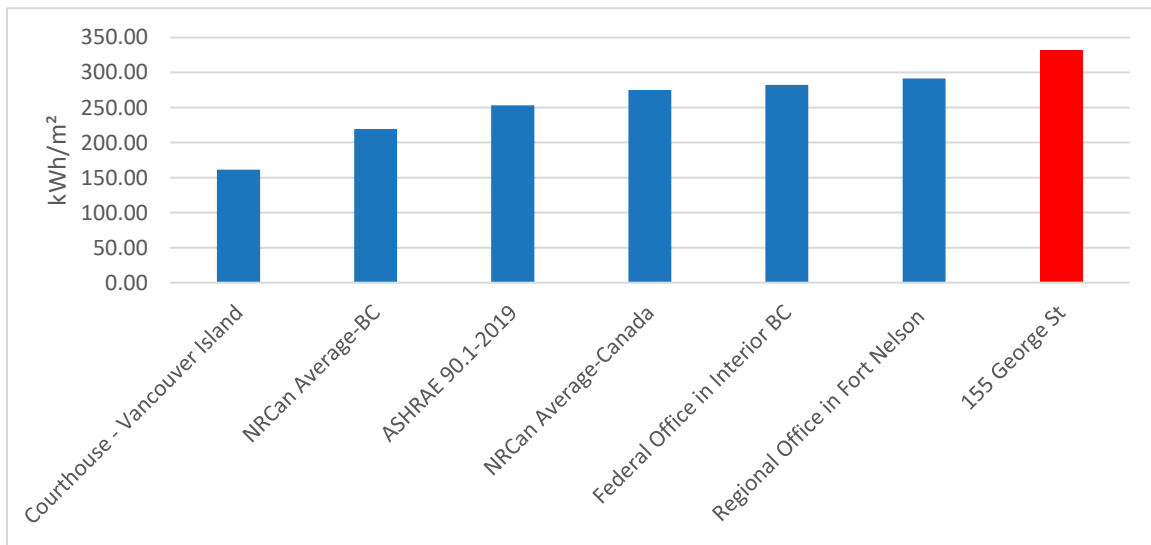


Figure 11 – Energy Utilization Intensity Comparison

## 5.0 ENERGY MODELLING

An energy model of the building was created to analyze the effect of different HVAC replacement options on energy consumption and greenhouse gas emission reductions. It is then calibrated against the utility data provided by the Owner using the ASHRAE 14 guidelines to represent the building accurately.

### 5.1 Baseline Model

A well-defined baseline model is required to estimate energy-saving and carbon-reduction options that could be implemented. Detailed building envelope assemblies and mechanical equipment descriptions are vital for accurate energy modelling. Any unknown parameter, such as operating conditions, envelope details, and internal loads can impact the model accuracy and compromise result confidence.

The weather file is the Canadian Weather Year for Energy Calculation (CWEC) 2016 weather and has been obtained from Environment Canada. The descriptions of various building systems are provided in previous sections and are based on our experience with similar buildings and the provided documentation.

The IES VE 2024 software is used to create the baseline model of the building. IES-VE can calculate the heating and cooling loads for different thermal zones within a building, size HVAC equipment accordingly, and perform sub-hourly energy simulations to assess energy consumption over time. IES-VE employs the ApacheSim simulation engine and the full ASHRAE heat balance method for its simulations. A significant advantage of IES-VE is its capability to generate a 3D model of the building, aligning thermal zones with the actual architectural drawings and calculating heat exchange between spaces. This feature enhances the accuracy of the simulations and provides a more intuitive visualization, making it easier to identify and address potential issues in the design phase.

The provided architectural drawings were imported into the IES-VE model to create the building and its thermal spaces. Once the building geometry was established, various occupancy types (e.g., Office, Corridor, WC, etc.) were defined, each with different properties such as temperature setpoints, occupancy levels, lighting power, etc., and assigned to different spaces. In the next step, the heating, cooling, and ventilation systems, including air handling units, boilers, chiller, pumps, and fans, were created and assigned to the thermal zones they serve.

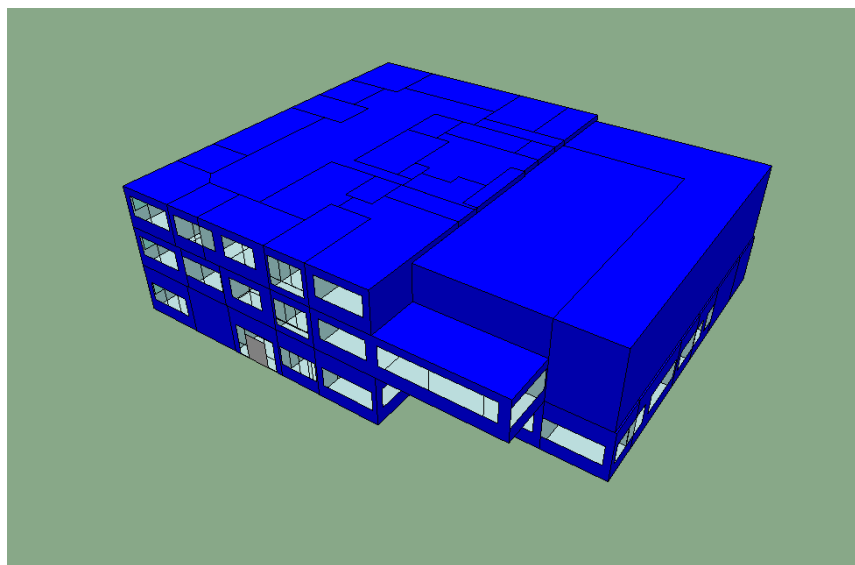


Figure 12 – Created Model in IES VE

The following table summarizes the model information.

Table 12 – IES VE Model Information Summary

LOCATION		
Prince George, BC		
BUILDING ENVELOPE		
Type	Value	Source
Roof	RSI: 10.67 (m <sup>2</sup> . k/W)	Architectural Drawings
External Walls	RSI: 5 (m <sup>2</sup> . k/W)	Architectural Drawings
Slab on Grade	RSI: 4.54 (m <sup>2</sup> . k/W)	Assumed
Fenestration	USI: 1.11 (W/m <sup>2</sup> . K) SHGC: 0.3	Architectural Drawings and Assumed
Airtightness	0.3 (ACH)	Calibration
Ventilation Fresh Air	10,000 (CFM)	Architectural Drawings
SPACE CONDITIONS		
Area Type	Value	Source
Office Area	Heating: 22.0 (°C) Cooling: 24.0 (°C)	NECB Schedule A
	Occupancy: 7 am to 7 pm	NECB Schedule A
	Plug Load: 16 (W/ m <sup>2</sup> )	Calibration
	Lighting Load: 12 (W/ m <sup>2</sup> )	Calibration



## 5.2 Calibration

The model is calibrated using the ASHRAE Guideline 14 by comparing historical energy use and energy model results. The calibration process includes adjusting model inputs until the model is able to predict building energy performance at an acceptable tolerance level. The model inputs can be classified into constant and variable groups.

Once constant and variable inputs and accuracy targets are determined, the model is iteratively modified until accuracy criteria are satisfied. The following charts compare actual electricity and natural gas consumption to the modelled results. As shown in Figure 13 and Figure 14, the results are in good agreement.

ASHRAE Guideline 14 outlines that for an energy model to be considered calibrated, the monthly Mean Bias Error (MBE) and Coefficient of Variation of the Root Mean Square Error (CV(RMSE)) should be within  $\pm 5\%$  and less than 15% respectively. MBE and CV(RMSE) are statistical metrics used to assess the accuracy of models, particularly in the context of energy modelling and measurement verification (M&V). MBE measures the average bias or deviation of predicted values from actual values, providing insight into whether a model tends to systematically overestimate or underestimate the results. A positive MBE indicates overestimation, while a negative MBE indicates underestimation. CV(RMSE), on the other hand, evaluates the variability of the errors as a percentage of the mean of the actual data, reflecting how well the model predicts data trends and variability. It is commonly used to quantify the level of fit between modelled and measured energy consumption.

Regarding the electrical consumption, the MBE and CvRMSE are -2.7% and 5% respectively and gas consumption MBE and CvRMSE are 0.1% and 14% showing that the model can be considered calibrated.

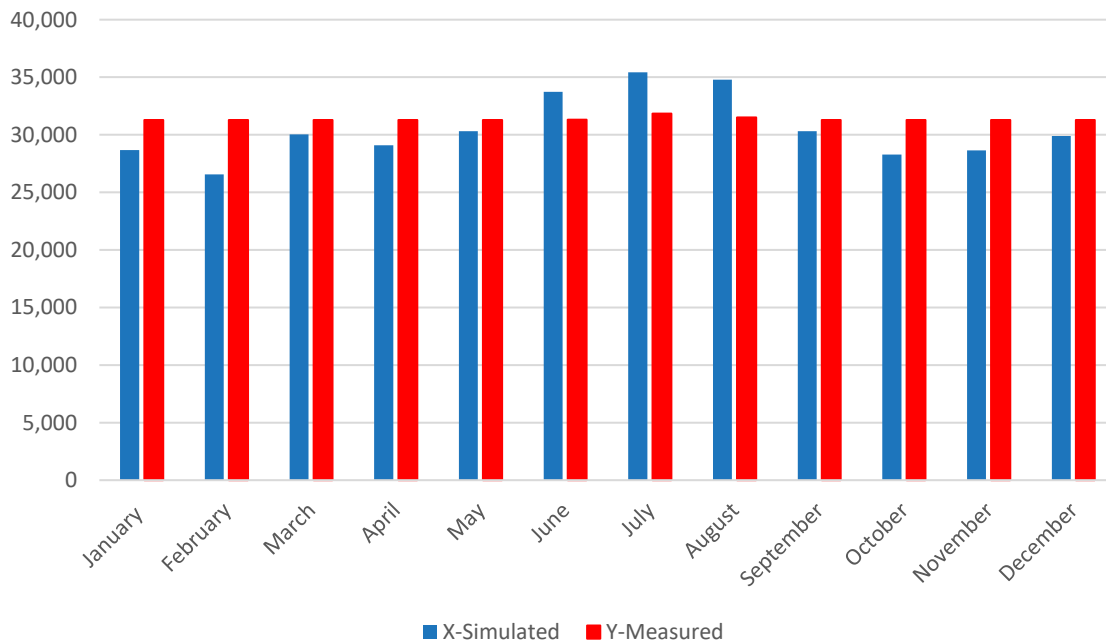


Figure 13 – Electricity Consumption, Simulated VS Modeled

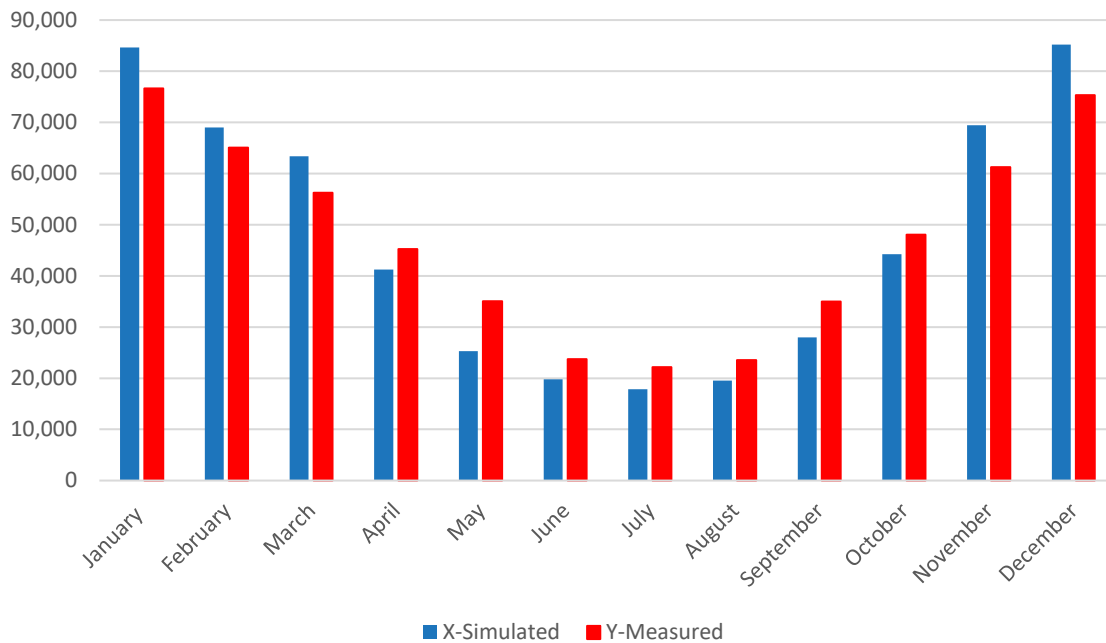


Figure 14 – Natural Gas Consumption, Simulated VS Modeled

The simulation results show that the gas and electricity consumptions are 567,612 kWh and 365,743 kWh, respectively, predicted by the model against normalized data.

Table 13 compares the annual gas and electricity consumption predicted by the model against normalized data.

Table 13 – Gas and Electricity Consumptions

SCENARIO	BASELINE – UTILITY BILLS	BASELINE - SIMULATED	MAE	CVRMSE
Gas Consumption (kWh)	567,305.81	567,612.10	0.05%	14%
Electricity Consumption (kWh)	375,800.00	365,742.90	-2.7%	5%

### 5.3 Baseline maintenance costs

As per our communication with the district, maintenance costs over the last five years were reported as follows: \$42,594 in 2020, \$95,703 in 2021, \$15,642 in 2022, \$26,143 in 2023, and \$3,640 in 2024.

Since the 2020 and 2021 figures likely included capital projects that were tracked under the maintenance budget — such as the known fan coil and boiler replacement projects in 2021 — we excluded these two years from our baseline estimation. By averaging only the maintenance costs from 2022, 2023, and 2024, we arrived at an average annual maintenance cost of approximately \$15,141.67.

## 6.0 SUSTAINABLE REPLACEMENT OPTIONS

In the previous section, an energy model of the building was generated and calibrated. This section provides information and an analysis of sustainable replacement options modelled in the previous section. Technologies apply to HVAC systems and PV generation only and do not include other building components, such as the building envelope, lighting, and receptacles. Financial analysis, such as operating costs and capital replacement with incremental life cycle costs, are also provided. It is important to note that an upgrade in this section is considered a standalone system replacement.

Five different options were analyzed, and the description of each option is provided. The options listed in this section were outlined based on the requirement stated in the RFP, our experience with similar buildings, and our discussions with the client. The options list includes upgrades that are considered feasible.

Upgrade costs provided in this section are stand-alone implementation costs for each measure and include design & engineering, project management, materials, labour, access, and demolition, as well as small works associated with a replacement. Option costs do not include hazardous materials abatement and/or additional upgrades that might be required, such as electrical service and/or structural upgrades. All costs are Class D estimates according to the EGBC Budget Guidelines for Consulting Engineering Services. Costs were estimated based on already approved projects, manufacturer quotes and our experience with similar projects.

A design study or tender package should be completed to refine estimates and develop a specific scope of work for each measure. All options are compared with the baseline, where a component replacement is assumed to happen at the end of its reliable service life.

For quantifying the amount of energy and Greenhouse Gas (GHG) savings, the following values are used for the Baseline model:

Table 14 – Baseline Gas and Electricity Consumption

SCENARIO	GAS CONSUMPTION (KWH)	ELECTRICITY CONSUMPTION (KWH)	ELECTRICAL DEMAND (KW)	CO2 EMISSIONS (TON CO2)
Baseline-Simulated	567,612.10 (2,043 GJ)	365,742.90	1,398.95	113

For calculating the financial indicators, the baseline costs are calculated based on the like-to-like replacement of the boilers, air handling unit (AHU), chiller, domestic hot water equipment, and required piping.

- Boiler plant – \$270,000
- Air Handling unit – \$250,000
- Chiller – \$250,000
- Domestic Hot Water – \$15,000
- Piping – \$25,000

## 6.1 Existing System Optimization

### Description and Implementation

This measure proposes to address the observed issues in the existing HVAC system and equipment. The recommended upgrades are as follows:

- Decoupling the domestic hot water from the boiler plant, allowing it to operate in condensing mode.
- Replacing the boilers that have exceeded their useful life and also new hydronic piping in the mechanical room.
- Correcting the AHU size to provide the minimum fresh air required by replacing the AHU unit completely and adding a fan with a Variable Frequency Drive (VFD) to supply fresh air needed as per floor area and increase the fresh air according to the occupancy load

### Advantages

- Upgrading the existing HVAC will result in energy savings for both gas consumption and electricity.
- Downsizing the AHU will result in significant energy, emission, and power factor reduction.

### Disadvantages

- Since the boilers are expected to operate in condensing mode, they must work in low temperatures. As a result, the fan coil units have to be replaced. The fan coils were replaced in 2021 and still have more than 80% of the remaining service life.

### Opinion of Probable Costs

For calculating the Optimization Option cost, we assumed that the boilers are replaced with higher efficiency boilers and downsized, the AHU is replaced and downsized, the chiller is replaced with a like-to-like model, fan coil units are changed to low-temperature models, domestic hot water equipment is replaced, and the required piping.

- Boiler plant (Downsized to 4 boilers)—\$245,000. The existing boilers (B-1, B-2, and B-4 installed in 2021) can be reused if their condition remains good at the time of the project. Reusing the boilers would reduce the material cost of the option by up to \$50,000.
- Air Handling unit, including downsizing – \$200,000
- Chiller – \$250,000
- Fan Coils – \$192,000
- Domestic Hot Water, including decoupling – \$15,000
- Piping – \$50,000

Total Probable Cost: \$952,000

Table 15 – Option 1: Existing System Optimization Summary of Energy, and GHG Emission

OPTION NAME:	EXISTING SYSTEM OPTIMIZATION	BASELINE	PROPOSED	SAVINGS
ENERGY	Natural Gas (GJ/yr.)	2,043	1,254	789
	Electricity (kWh/yr.)	365,743	363,456	2,287
	Electrical Demand (kW/yr)	1,399	1,318	81
	Total Energy (GJ/yr)	3,360	2,562	798
GHG EMISSIONS	GHG Emissions, ton CO <sup>2</sup> e	112.83	71.32	41.50
OPERATIONAL COSTS	Natural Gas (\$/yr.)	\$15,587.62	\$10,255.95	\$5,331.68
	Electricity (\$/yr.)	\$46,446.65	\$45,735.23	\$711.42
	Maintenance (\$/yr.)	\$15,141.67	\$12,000.00	\$3,141.67
	Carbon Tax (\$/yr.)	\$9,026.03	\$5,705.87	\$3,320.16
	Total Operational Costs (\$/yr.)	\$86,201.97	\$73,697.05	\$12,504.92
CAPITAL COSTS	Replacement cost, (\$)	\$810,000.00	\$952,000.00	-\$142,000.00
PROJECT FINANCIAL INDICATORS	Simple Payback Period (years)	11		
	Internal rate of return (%)	7%		
	Net Present Value (\$)	\$75,749.99		

## 6.2 Geothermal

### Description and Implementation

This measure proposes adding a ground source water-to-water heat pump to the hydronic heating system. This type of heat pump is called a ground-coupled heat pump, which uses the ground as a heat source and sink. In this option, the boreholes would be drilled into a nearby location, like a parking lot, for the heat pump pipes to penetrate the ground. Based on the existing system capacity, we estimated 20 boreholes, 800 ft deep each. The system parameters can vary based on soil condition, property size, heat pump configuration, etc. The parameter variation would not significantly affect the measure's feasibility. The building's side of the system would also need to be modified to a low-temperature system due to the inability of a heat pump to produce 180° F water. For the same reason, the domestic hot water system shall be decoupled from the hydronic heating system.

We also assumed that the chiller would stay as is due to the significant remaining life. The chilled water loop could be redesigned at the end of the chillers' service life to employ the same water-to-water heat pump for cooling during the summer. The air handling unit will be downsized and replaced with a low-temperature heating coil model; all fan coils will be replaced with either low-temperature models or water-to-air heat pump terminal units.

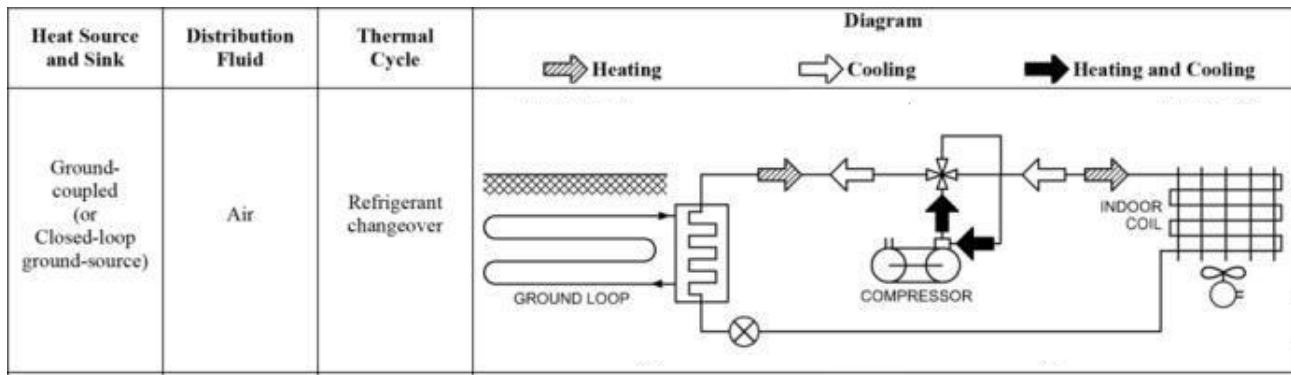


Figure 15 – Ground-Coupled (Closed Loop Ground Source) HP



Photo 23 – Property Line (Credit: PG Map, City of Prince George)

### Advantages

- The higher coefficient of performance of ground source heat pumps compared to gas-fired boilers will result in energy savings and GHG emissions reductions.
- Relatively constant coefficient of performance regardless of the outdoor air temperature.
- The existing chiller can be reused for the remaining service life. Once the chiller is out of commission, the ground source heat pump can be reconfigured to provide cooling as well.

### Disadvantages

- The heat pump loop is limited in working temperature operation; therefore, the fan coil units have to be replaced with either low-temperature models or water-to-air heat pumps, which MAE believes to be a better option for simultaneous heating and cooling functionality. The existing fan coils were replaced in 2021 and still have more than 80% of the remaining service life.
- High initial costs for the ground loop.
- Dependence on the ground moisture content.

### Opinion of Probable Costs

For calculating the Ground Source Heat Pump cost, we assumed replacing the AHU, replacing fan coil units to low-temperature units, replacing domestic hot water, and installing a ground source heat pump, with 20 boreholes, 800 feet deep each, drilling, and required piping.

- Air Handling unit, including downsizing – \$200,000
- Fan Coils – \$192,000
- Domestic Hot Water, including decoupling – \$15,000



- Water to Water Heat Pump – \$470,000
- Boreholes and resurfacing - \$130,000
- Piping – \$110,000

Total Probable Cost: \$1,117,000

Table 16 – Option 2: Geothermal System Summary of Energy, and GHG Emission

OPTION NAME:	GEO THERMAL	BAS ELINE	PROPOSED	SAVINGS
ENERGY	Natural Gas (GJ/yr.)	2,043	635	1,408
	Electricity (kWh/yr.)	365,743	439,380	-73,637
	Electrical Demand (kW/yr)	1,399	1,510	-111
	Total Energy (GJ/yr)	3,360	2,217	1,143
GHG EMISSIONS	GHG Emissions, ton CO <sup>2</sup> e	112.83	39.95	72.88
OPERATIONAL COSTS	Natural Gas (\$/yr.)	\$15,587.62	\$6,075.31	\$9,512.31
	Electricity (\$/yr.)	\$46,446.65	\$54,780.21	-\$8,333.56
	Maintenance (\$/yr.)	\$15,141.67	\$14,400.00	\$741.67
	Carbon Tax (\$/yr.)	\$9,026.03	\$3,195.75	\$5,830.28
	Total Operational Costs (\$/yr.)	\$86,201.97	\$78,451.28	\$7,750.70
CAPITAL COSTS	Replacement cost, (\$)	\$810,000.00	\$1,117,000.00	-\$307,000.00
PROJECT FINANCIAL INDICATORS	Simple Payback Period (years)	40		
	Internal rate of return (%)	-3%		
	Net Present Value (\$)	-\$172,035.99		

## 6.3 Electrification

### Description and Implementation

In this measure, it is proposed that the heating plant and domestic hot water systems be electrified. Replace the existing boiler plant and domestic hot water with a 100% efficiency boiler and re-pipe as needed. Provide additional wiring if needed. Modelling the new electrified HVAC system showed that a boiler plant with a 338 kW heating capacity is required to meet the heating loads of the building and fresh air. The proposed system can reuse the existing fan coils. We still recommend downsizing the AHU.

### Advantages

- This upgrade will result in the highest emissions savings and zero gas consumption.
- Downsizing the AHU will result in significant energy and GHG reductions.
- Electric boilers have slightly higher efficiency compared to gas-fired boilers, even if they work in condensing mode.
- Constant efficiency regardless of the outdoor air and return water temperatures.
- Electric boilers can operate in high temperatures. As a result, fan coil units do not need to be replaced with low-temperature units.
- Electric boilers require less maintenance
- As per the electrical analysis, a service upgrade is not needed.

### Disadvantages

- Significantly higher utility costs.

### Opinion of Probable Costs

For calculating the electrification option, it is assumed that the probable costs include the replacement of the boilers, the AHU, the chiller, the replacement of the domestic hot water system, and the required piping.

- Boiler plant – \$120,000
- Air Handling unit, including downsizing – \$200,000
- Chiller – \$250,000
- Domestic Hot Water, including decoupling – \$12,000
- Piping – \$30,000

Total Probable Cost: \$612,000

Table 17 – Option 3: Electrification System Summary of Energy, and GHG Emission

OPTION NAME:	ELECTRIFICATION	BASELINE	PROPOSED	SAVINGS
ENERGY	Natural Gas (GJ/yr.)	2,043	0	2,043
	Electricity (kWh/yr.)	365,743	662,150	-296,407
	Electrical Demand (kW/yr)	1,399	2,598	-1,199
	Total Energy (GJ/yr)	3,360	2,384	976
GHG EMISSIONS	GHG Emissions, ton CO <sub>2</sub> e	112.83	9.93	102.89
OPERATIONAL COSTS	Natural Gas (\$/yr.)	\$15,587.62	\$0.00	\$15,587.62
	Electricity (\$/yr.)	\$46,446.65	\$84,380.28	-\$37,933.63
	Maintenance (\$/yr.)	\$15,141.67	\$8,400.00	\$6,741.67
	Carbon Tax (\$/yr.)	\$9,026.03	\$794.58	\$8,231.45
	Total Operational Costs (\$/yr.)	\$86,201.97	\$93,574.86	-\$7,372.89
CAPITAL COSTS	Replacement cost, (\$)	\$810,000.00	\$612,000.00	\$198,000.00
PROJECT FINANCIAL INDICATORS	Simple Payback Period (years)	N/A *		
	Internal rate of return (%)	N/A *		
	Net Present Value (\$)	\$69,614.86		

\*Simple Payback Period (SPP) and Internal Rate of Return (IRR) cannot be calculated due to the baseline option's initially higher capital cost.

## 6.4 District Energy System

### Description and Implementation

This measure proposes that the heating boiler plant be removed and the district heating from the City of Prince George be used. This can be used for both hydronic heating and domestic hot water. The Downtown Renewable Energy System (DRES) in Prince George is a district energy system that provides sustainable heating to the City's downtown core. By utilizing renewable biomass energy, the system generates hot water, which is distributed through an underground network of pipes to heat multiple buildings. As per our conversation with the City, the 155 George connection is straightforward. The system will include a connection from the district energy through water pipes, a heat exchanger located in the mechanical room and distribution pumps. We still recommend downsizing the AHU and replacing the domestic hot water tank. Since the district energy system is a high-temperature system, the recently replaced fan coils can be reused for the remainder of its service life. We assumed the following rates for financial calculation:

Capacity Charge: \$68.32 per kW annually

Commodity Charge: \$57.06 per MWh

Emission factor: 5.045 ton CO<sub>2</sub>e per MWh

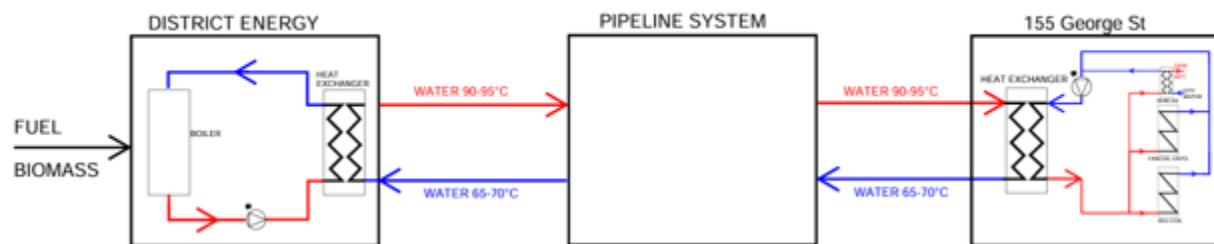


Figure 16 – District Energy Connection Schematic

### Advantages

- This upgrade will result in significant emissions reduction and zero gas consumption (at the site).
- Constant efficiency regardless of the outdoor air and return water temperatures
- With the use of heat exchangers, the system can operate in high temperatures. As a result, fan coil units do not need to be replaced with low-temperature units
- Lower initial costs
- Lowest maintenance costs
- Lower utility costs

## Disadvantages

- Compared to full electrification, there are slightly higher emissions and initial investment costs.

## Opinion of Probable Costs

- Connection Fee – \$250,000
- Air Handling unit, including downsizing – \$200,000
- Chiller – \$250,000
- Domestic Hot Water, including decoupling – \$15,000
- Piping including heat exchangers – \$50,000

Total Probable Cost: \$765,000

Table 18 – Option 4: District Energy System Summary of Energy, and GHG Emission

OPTION NAME:	DISTRICT ENERGY	BASELINE	PROPOSED	SAVINGS
ENERGY	Natural Gas (GJ/yr.)	2,043	0	2,043
	Electricity (kWh/yr.)	365,743	358,043	7,700
	Electrical Demand (kW/yr)	1,399	1,315	84
	District Energy (MWh/yr)	0	304	-304
	District Energy (kW)	0	1,548	-1,548
	Total Energy (GJ/yr)	3,360	1,289	2,071
GHG EMISSIONS	GHG Emissions, ton CO <sub>2</sub> e	112.83	20.71	92.11
OPERATIONAL COSTS	Natural Gas (\$/yr.)	\$15,587.62	\$0.00	\$15,587.62
	Electricity (\$/yr.)	\$46,446.65	\$45,155.06	\$1,291.59
	District Energy, Commodity (\$/yr.)	\$0.00	\$17,352.35	-\$17,352.35
	District Energy, Capacity (\$/yr.)	\$0.00	\$15,000.00	-\$15,000.00
	Maintenance (\$/yr.)	\$15,141.67	\$4,900.00	\$10,241.67
	Carbon Tax (\$/yr.)	\$9,026.03	\$1,657.03	\$7,369.01
	Total Operational Costs (\$/yr.)	\$86,201.97	\$84,064.43	\$2,137.54
CAPITAL COSTS	Replacement cost, (\$)	\$810,000.00	\$765,000.00	\$45,000.00
PROJECT FINANCIAL INDICATORS	Simple Payback Period (years)	N/A *		
	Internal rate of return (%)	N/A *		
	Net Present Value (\$)	\$82,221.35		

\*Simple Payback Period (SPP) and Internal Rate of Return (IRR) cannot be calculated due to the baseline option's initially higher capital cost.

## 6.5 Solar

### Description and Implementation

The solar panels were included in the analysis at the request of the District, as outlined in the RFP. In principle, solar panels can be used for either hot water preheating or electricity generation. However, solar preheating is not a practical solution in Prince George, nor is it commonly implemented in other heating-dominated regions. This is primarily due to limited solar irradiance, consistently cold outdoor temperatures, and mechanical system configurations that result in very few hours per year when solar preheating would meaningfully contribute to a heating loop. Additionally, solar preheating systems are used in domestic hot water applications, and the building at 155 George Street is primarily an office environment with minimal domestic hot water demand. Given these constraints, solar preheating was deemed infeasible and was not analyzed further.

Instead, we analyzed photovoltaic (PV) panels that can still be useful for electricity generation. In this measure, it is proposed that PV panels be installed on the facility roof. Installing PV panels on the building offers a sustainable solution to address its electricity needs. The PV system can generate electricity to cover some portion of the building's electricity consumption, reducing reliance on grid power and lowering utility costs. Furthermore, any excess electricity produced can be fed back into the city's grid under net metering or similar incentive programs, potentially providing additional revenue or credits to the building owner.

Based on our experience, PV panels in BC are only feasible in the Okanagan Valley and rarely make financial sense in Northern or Coastal BC. This is due mainly to the region's low electricity costs.

In quantifying the electricity generation in this option, it is assumed that the PV panels are installed on the building's roof only. Each PV panel has an area of 1.3 m<sup>2</sup>, 190 W power, and 170 panels facing south. The following table summarizes the PV panel's specifications.

Table 19 – Solar PV System Summary

PARAMETER	DESCRIPTION	VALUE
SOLAR TRACKING MODE	-	Fixed
SLOPE	°	46
AZIMUTH	°	0 (South)
TYPE	-	Mono-Si
POWER CAPACITY PER PANEL	W	195
TOTAL SOLAR SYSTEM	KW	33.1
EFFICIENCY	%	15
SOLAR COLLECTOR AREA	m <sup>2</sup> per unit	1.3
ENERGY PRODUCTION	kWh/year per unit	221
NUMBER OF UNITS	count	170
ENERGY PRODUCTION	kWh/year	37,570

## Opinion of Probable Costs

For calculating the PV installation cost estimate, it is assumed that the probable costs for the installation of 170 solar panels, with the required electrical wiring and panels, would be approximately \$135,000.

It is important to highlight that the solar measure is a standalone upgrade and does not include any HVAC replacements.

Table 20 – Additional Option: Solar PV Installation System Summary of Energy, and GHG Emission

OPTION NAME:	SOLAR	BASELINE	PROPOSED	SAVINGS
ENERGY	Natural Gas (GJ/yr.)	2,043	2,043	0
	Electricity (kWh/yr.)	365,743	325,886	39,857
	Electrical Demand (kW/yr)	1,399	1,318	81
	Total Energy (GJ/yr)	3,360	3,216	144
GHG EMISSIONS	GHG Emissions, ton CO <sub>2</sub> e	112.83	112.21	0.62
OPERATIONAL COSTS	Natural Gas (\$/yr.)	\$15,587.62	\$15,584.99	\$2.63
	Electricity (\$/yr.)	\$46,446.65	\$41,812.92	\$4,633.72
	Maintenance (\$/yr.)	\$0.00	\$1,000.00	-\$1,000.00
	Carbon Tax (\$/yr.)	\$9,026.03	\$8,976.57	\$49.47
	Total Operational Costs (\$/yr.)	\$71,060.30	\$67,374.48	\$3,685.82
CAPITAL COSTS	Replacement cost, (\$)	\$0.00	\$135,000.00	-\$135,000.00
PROJECT FINANCIAL INDICATORS	Simple Payback Period (years)	37		
	Internal rate of return (%)	-3%		
	Net Present Value (\$)	-\$70,818.19		

## 7.0 POTENTIAL INCENTIVES

Existing system optimization might be a good candidate for the FortisBC Custom Efficiency Program. Even though calculated savings do not reach the required 1000 GJ of annual natural gas savings, Fortis BC supports municipal governments in efficiency projects. We recommend communicating with the Key Account Manager at Fortis BC to confirm eligibility and the incentive amount. We estimate the maximum rebate as:

- Energy and Feasibility Study Funding: \$37,500.
- Capital Funding: \$118,350 (\$6 per GJ; 789 GJ per year over 25 years).
- Implementation Bonus: \$12,500.

Additionally, Both Electrification and District Energy System options are eligible for the CleanBC Custom Program. Since the building is located in the northern region, the incentive is increased from \$40 to \$50 per ton CO<sub>2</sub>e.

- Energy and Feasibility Study Funding: \$20,000.
- Capital Funding: \$184,220 (\$50 per Ton CO<sub>2</sub>e savings; 72.88 Ton CO<sub>2</sub>e per year over 40 years).

The recommended options might also be eligible for the Federation of Canadian Municipalities - Capital project: Retrofit of existing municipal buildings grant with Combined grant and loan for up to 80% of eligible costs, where 20% is given as a grant. This results in up to \$153,000 in rebates.

Please note that the incentive programs are dynamic and may change without notice. Not all incentives available for local government organizations are published online. Most programs cannot be combined. MAE recommends discussing incentives with key account managers at Fortis BC and BC Hydro as well as with the Federation of Canadian Municipalities to confirm limitations, maximum amounts and eligibility.



## 8.0 RECOMMENDATIONS

After evaluating multiple HVAC replacement options, as summarized in the table below, we recommend maintaining the high-temperature hydronic heating system (Options: 6.3 Electrification and 6.4 District Energy). This recommendation is based on the fact that the fan coil units were replaced in 2021 and still have a significant remaining service life. Regardless of the heating option selected, we strongly advise replacing and right-sizing the air handling unit. The existing makeup air unit is oversized, leading to inefficiencies and increased operational costs. Similarly, the domestic hot water should be uncoupled from the heating system to allow the condensing boiler to work in the high-efficiency mode.

The recent fan coil replacement project significantly affected our financial calculations. All newly installed fan coils are high-temperature, limiting options to only high-temperature hydronic heating systems. That means that any condensing boilers or heat pump systems are not financially attractive for 155 George Street as they require a low-temperature heating system and, consequently, another fan coil replacement project which would cost approximately \$192,000. We do not recommend relying on older “conventional” high-temperature gas-fired boiler systems, as those boiler types are already restricted from being imported to British Columbia and are associated with the highest greenhouse gas emissions.

Our analysis identified two feasible options for upgrading the heating system: electrification (6.3) and connection to the district energy system (DES) (6.4). Both options would require modifications to the mechanical system but would allow the existing fan coils to remain in use.

Given the RDFFG's intent to reduce carbon emissions, financial feasibility and local weather; we recommend pursuing the district energy system connection (6.4) as the preferred solution from the two feasible options identified above. RDFFG has a unique opportunity to connect to a reliable, easy-to-maintain, centralized, low-carbon-intensive heating generation system. The system can be used for both heating and domestic hot water systems. Heat exchangers used in DES connections typically have a service life of up to 50 years, compared to approximately 25 years for boilers, resulting in fewer capital projects and maintenance costs over the system's life span. Additionally, while difficult to quantify, connecting to a DES may positively impact the building's public perception by demonstrating a commitment to sustainability and community initiatives. This option also aligns with the recently adopted RDFFG Corporate Climate Change Action Plan that listed the district energy system as a potential “action item” for renewable energy and the RDFFG Board of Director's strategic priorities.

Table 21 – Results

NAME:		BASELINE	1: EXISTING SYSTEM OPTIMIZATION	2: GEOTHERMAL	3: ELECTRIFICATION	4: DISTRICT ENERGY	5: SOLAR*
ENERGY	Natural Gas (GJ/yr.)	2,043	1,254	635	0	0	2,043
	Electricity (kWh/yr.)	365,743	363,456	439,380	662,150	358,043	325,886
	Electrical Demand (kW/yr)	1,399	1,318	1,510	2,598	1,315	1,318
	District Energy (MWh/yr)	0	0	0	0	304	0
	District Energy (kW)	0	0	0	0	1,548	0
	Total Energy (GJ/yr)	3,360	2,562	2,217	2,384	1,289	3,216
GHG EMISSIONS	GHG Emissions, ton CO <sub>2</sub> e	112.83	71.32	39.95	9.93	20.71	112.21
OPERATIONAL COSTS	Natural Gas (\$/yr.)	\$15,587.62	\$10,255.95	\$6,075.31	\$0.00	\$0.00	\$15,584.99
	Electricity (\$/yr.)	\$46,446.65	\$45,735.23	\$54,780.21	\$84,380.28	\$45,155.06	\$41,812.92
	District Energy, Use Charge (\$/yr.)	\$0.00	\$0.00	\$0.00	\$0.00	\$17,352.35	\$0.00
	District Energy, Capacity Charge (\$/yr.)	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00
	Maintenance (\$/yr.)	\$15,141.67	\$12,000.00	\$14,400.00	\$8,400.00	\$4,900.00	\$1,000.00
	Carbon Tax (\$/yr.)	\$9,026.03	\$5,705.87	\$3,195.75	\$794.58	\$1,657.03	\$8,976.57
	Total Operational Costs (\$/yr.)	\$86,201.97	\$73,697.05	\$78,451.28	\$93,574.86	\$84,064.43	\$67,374.48
CAPITAL COSTS	Replacement cost, (\$)	\$810,000.00	\$952,000.00	\$1,117,000.00	\$612,000.00	\$765,000.00	\$135,000.00*
PROJECT FINANCIAL INDICATORS	Simple Payback Period (years)	-	11	40	N/A**	N/A**	37
	Internal rate of return (%)	-	7%	-3%	N/A**	N/A**	-3%
	Net Present Value (\$)	-	\$75,749.99	-\$172,035.99	\$69,614.86	\$82,221.35	-\$70,818.19

\*Solar PV is a standalone upgrade and does not include any HVAC replacements.

\*\*Simple Payback Period (SPP) and Internal Rate of Return (IRR) cannot be calculated due to the baseline option's initially higher capital cost.

## 9.0 FINAL REMARKS

This report was prepared by McCuaig & Associates Engineering Ltd. (MAE) for the account of the Client. The material in it reflects MAE's best judgment in light of the information available to MAE at the time of preparation. It should be noted that observations that are described in this report were limited to the areas and assemblies that are specifically noted in the report. Our comments are not a guarantee or warranty of any aspect of the condition of the building whatsoever.

Any use that a third party makes of this report, or any reliance on or decisions to be made based on it, are the responsibility of such third parties. MAE accepts no responsibility for damages, if any, suffered by any third party as a result of decisions made or actions based on this report. The recommendations that are described in this report are not intended to replace detailed engineering specifications and therefore the recommendations contained in this report should not be used as the basis of a contract to perform remedial work on this building.

We trust this report meets your requirements at this time, and should you have any questions or concerns, please contact our office.

Sincerely,

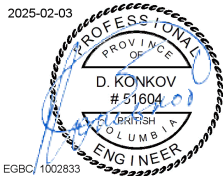
McCuaig & Associates Engineering Ltd.

Prepared by:

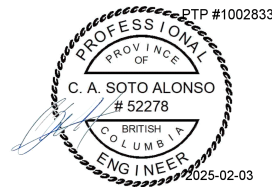


Afshin Mombeni, EIT

Reviewed by:



Dmitrii Konkov, P.Eng.



Carlos Soto, P.Eng.

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