

## Five-Year Financial Plan: 2024-2028

**Function: 2503 - 9-1-1 EMERGENCY RESPONSE SERVICE**  
**Budget Stage: Proposed Budget**

|                           | 2024<br>Budget   | 2025<br>Financial<br>Plan | 2026<br>Financial<br>Plan | 2027<br>Financial<br>Plan | 2028<br>Financial<br>Plan |
|---------------------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Revenue Sources:</b>   |                  |                           |                           |                           |                           |
| Requisition               | 3,273,229        | 3,600,552                 | 3,924,602                 | 4,199,324                 | 4,493,277                 |
| Parcel Tax                | -                | -                         | -                         | -                         | -                         |
| Fees & Charges            | 1,596,007        | 1,674,169                 | 1,756,228                 | 1,842,181                 | 1,932,431                 |
| Transfer from Reserves    | 1,415,000        | 110,191                   | -                         | -                         | -                         |
| Prior Year's Surplus      | 1,052,292        | -                         | -                         | -                         | -                         |
| Borrowing Proceeds        | 500,000          | -                         | -                         | -                         | -                         |
| Other Revenue             | 1,500,000        | -                         | -                         | -                         | -                         |
| <b>Total Revenue</b>      | <b>9,336,528</b> | <b>5,384,912</b>          | <b>5,680,830</b>          | <b>6,041,505</b>          | <b>6,425,708</b>          |
| <b>Expenditures:</b>      |                  |                           |                           |                           |                           |
| Operations                | 5,244,278        | 5,157,662                 | 5,315,989                 | 5,466,273                 | 5,619,213                 |
| Capital                   | 2,365,000        | -                         | 30,000                    | -                         | -                         |
| Debt Interest             | 100,800          | 100,800                   | 100,800                   | 100,800                   | 100,800                   |
| Debt Principal            | 117,450          | 117,450                   | 117,450                   | 117,450                   | 117,450                   |
| Transfer to Reserves      | 1,509,000        | 9,000                     | 116,591                   | 356,982                   | 588,245                   |
| <b>Total Expenditures</b> | <b>9,336,528</b> | <b>5,384,912</b>          | <b>5,680,830</b>          | <b>6,041,505</b>          | <b>6,425,708</b>          |
| <b>Surplus (Deficit)</b>  | <b>-</b>         | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  | <b>-</b>                  |