

Thursday, July 17, 2025, 11:00 a.m. Board Room 155 George Street Prince George, BC

Pages

1. Call to Order

We respectfully acknowledge the unceded ancestral lands of the Lheidli T'enneh, on whose land we live, work and play.

2. Adoption of Agenda

Recommendation:

THAT the Regional Hospital District Board agenda for July 17, 2025 be adopted as circulated.

3. Adoption of Minutes

3.1 May 22, 2025 Regional Hospital District Board Meeting Minutes

Recommendation:

THAT the Minutes of the Regional Hospital District Board meeting held on May 22, 2025 be adopted as circulated.

4. Chairperson's Report

5. Reports

5.1 Minor Capital and Building Integrity Grants

Purpose: Consider Authorizing Release of Annual Minor Capital and Building Integrity Grants to the Northern Health Authority <u>Attachments:</u>

- 1. Letter dated June 17, 2025 from the Northern Health Authority
- 2. Capital Grant Application Form
- 3. 2024 Minor Capital Funding Summary
- 4. 2024 Building Integrity Funding Summary

Recommendation:

1. THAT the report dated July 4, 2025 regarding "Minor Capital and Building Integrity Grants" be received for information.

Recommendation:

2. THAT the release of the 2025 Minor Capital Grant of \$1,120,400 to the Northern Health Authority be approved.

Recommendation:

3. THAT the release of the 2025 Building Integrity Grant of \$100,000 to the Northern Health Authority be approved.

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6. Correspondence

- 6.1 Letter dated May 20, 2025, from Northern Regional Hospital Districts, regarding: Hospital District Act Legislative Reform
- 7. New Business
- 8. Adjournment

MINUTES OF THE MEETING OF THE FRASER-FORT GEORGE REGIONAL HOSPITAL DISTRICT BOARD HELD ON THURSDAY, MAY 22, 2025 IN THE BOARDROOM, 155 GEORGE STREET, PRINCE GEORGE, BC.

Directors Present:	Director K. Sampson, Vice-Chairperson Director D. Alan Director L. Beckett Director K. Dunphy Director B. Empey Director A. Kaehn Director J. Kirk Director V. Mobley Director C. Ramsay (out at 10:43 a.m.) Director G. Runtz (remote) Director B. Skakun Director S. Yu
Directors Absent:	Director J. Atkinson Director O. Torgerson
Staff Present:	C. Calder, Chief Administrative Officer M. Connelly, General Manager of Legislative and Corporate Services K. Jonkman, General Manager of Community and Development Services A. Singh, Manager of Legislative Services
Minutes Recorded and Produced by:	B. Bowes, Clerk Typist III/Reception
Media:	Colin Slark, Prince George Citizen

1. Call to Order

The Vice-Chairperson called the meeting to order at 10:20 a.m.

The Regional District acknowledged the unceded ancestral lands of the Lheidli T'enneh, on whose land we live, work and play.

The Vice-Chairperson proceeded to do a roll call of Directors to confirm those attending remotely and those attending in person in the Boardroom.

2. Adoption of Agenda

Moved by Ramsay Seconded by Beckett

THAT the Fraser-Fort George Regional Hospital District Board agenda for May 22, 2025 be adopted as circulated.

CARRIED

3. Adoption of Minutes

3.1 April 17, 2025 Regional Hospital District Board Meeting Minutes

Moved by Kaehn Seconded by Empey

THAT the Minutes of the Regional Hospital District Board meeting held on April 17, 2025 be adopted as circulated.

CARRIED

4. <u>Chairperson's Report</u>

The Vice-Chairperson provided an overview of the annual spring meeting between the Regional Hospital Districts in the Northern Health region and Northern Health, where there were discussions regarding capital projects throughout the region, the Hospital Districts' relationship with Northern Health, and the current legislation.

The Chairperson and Vice-Chairperson recently met with the MLAs from the B.C. Conservatives caucus and discussed the Fraser-Fort George Regional Hospital District's position and funding capacity with the University Hospital of Northern British Columbia (UHNBC) Acute Care Tower project and the current legislation.

The Vice-Chair participated in an advocacy meeting with Minister Osborne, Ministry of Health, Minister Ma, Ministry of Infrastructure, and Premier Eby to discuss the UHNBC Acute Care Tower and Parkade projects.

The Regional Hospital Districts in the Northern Health Region participated in an advocacy meeting with Minister Ma, Ministry of Infrastructure, to discuss the concerns and challenges the Regional Hospital Districts face, most notably the current funding model.

The Vice-Chair responded to queries from Directors regarding localized workforce, the Request for Proposal (RFP) process, the procurement process, and how to support people moving to the community for health care employment.

Discussion ensued regarding concerns for issues with the design and structure of the UHNBC Acute Care Tower, and the need for a medical professional to be consulted during the design phase.

Moved by Kaehn Seconded by Kirk

THAT the Board direct Administration to prepare and facilitate the signing of a Memorandum of Understanding with the Northern Regional Hospital District partners that outlines joint advocacy priorities that will be led by the Fraser-Fort George Regional Hospital District as the largest Regional Hospital District in the north.

CARRIED

5. <u>Reports</u>

5.1 Proposed Fraser-Fort George Regional Hospital District Capital Expenditure Bylaw No. 361, 2025 – UHNBC Echo-Cardiac Services Department Upgrade

Discussion ensued regarding the Board's desire for more extensive breakdowns of project costs, and what portion of each project is the Regional Hospital District expected to fund.

Moved by Kaehn Seconded by Beckett

THAT Fraser-Fort George Regional Hospital District Capital Expenditure Bylaw No. 361, 2025 be now introduced and given first, second and third reading.

CARRIED

Moved by Kaehn Seconded by Alan

THAT Fraser-Fort George Regional Hospital District Capital Expenditure Bylaw No. 361, 2025 be adopted.

CARRIED

6. <u>New Business</u>

Director S. Yu asked Administration to follow up with the Ministry of Infrastructure to confirm if the UHNBC Acute Care Tower is considered a category 1 project or a category 2 project under the *Bill* 15 - 2025 *Infrastructure Projects Act.*

7. <u>Adjournment</u>

Moved by Kaehn Seconded by Yu

THAT the meeting be adjourned - 10:48 a.m.

CARRIED

Chair

General Manager of Legislative and Corporate Services



Main Office: 155 George Street, Prince George, BC V2L 1P8 Telephone: (250) 960-4400 / Fax: (250) 563-7520 Toll Free: 1-800-667-1959 / <u>www.rdffg.ca</u>

REPORT FOR CONSIDERATION

- TO: Chair and Directors
- FROM: Sarah White, General Manager of Financial Services
- DATE: July 4, 2025
- SUBJECT Minor Capital and Building Integrity Grants
- SUMMARY: Purpose: Consider Authorizing Release of Annual Minor Capital and Building Integrity Grants to the Northern Health Authority

Attachments:

- 1. Letter dated June 17, 2025 from the Northern Health Authority
- 2. Capital Grant Application Form
- 3. 2024 Minor Capital Funding Summary
- 4. 2024 Building Integrity Funding Summary

RECOMMENDATION(S):

- 1. THAT the report dated July 4, 2025 regarding "Minor Capital and Building Integrity Grants" be received for information.
- 2. THAT the release of the 2025 Minor Capital Grant of \$1,120,400 to the Northern Health Authority be approved.
- 3. THAT the release of the 2025 Building Integrity Grant of \$100,000 to the Northern Health Authority be approved.

ENTITLEMENT	HOW VOTE COUNTED
All 1 Director/1 vote	Majority
All Weighted	Majority
All Weighted	Majority

ISSUE(S):

The Northern Health Authority (NHA) has submitted their request for the 2025 Minor Capital Grant and Building Integrity Grant.

The Board is being asked to consider:

- approving release of the Minor Capital Grant; and
- approving release of the Building Integrity Grant.

FINANCIAL CONSIDERATION(S):

The requested amounts of \$1,120,400 for the Minor Capital Grant and \$100,000 for the Building Integrity Grant have both been approved in the Regional Health District's (RHD) 2025 operating budget.

OTHER CONSIDERATION(S):

N/A

DECISION OPTIONS:

1. Approve recommendations.

- Minor Capital Grant in the amount of \$1,120,400 will be released to the NHA.
- Building Integrity Grant in the amount of \$100,000 will be released to the NHA.

Other Options:

- a. Do not approve recommendations:
 - Funding for the Minor Capital Grant will not be released.
 - Funding for the Building Integrity Grant will not be released.
- b. Postpone decision if additional information is required.

COMMENTS:

Historically, the RHD has provided funding for minor projects and equipment costing under \$100,000 on an individual basis. Since 1999, this has been in the form of a "minor equipment or minor capital grant", now called a "Minor Capital Grant", to the NHA with the requirement that the Minor Capital Grant be utilized only for facilities within the RHD boundaries and that they provide a report each year detailing what was purchased with the grant and for what facilities.

Building Integrity Grant funds are utilized to assist with building repairs for facilities within the RHD boundaries and a report will be provided each year detailing how the funding was spent and for what facilities.

The annual reports outlining the spending of Minor Capital and Building Integrity funding for the 2024 fiscal year (March 31, 2025 fiscal year-end for the NHA) are attached for additional background.

Respectfully submitted,

"Sarah White"

Sarah White General Manager of Financial Services

SW:bl



June 17, 2025

Sarah White, CPA, CGA Acting General Manager of Financial Services Fraser-Fort George Regional Hospital District 155 George Street Prince George, BC V2L 1P8 sarah.white@rdffg.bc.ca financialservices@rdffg.bc.ca

RE: Funding Request – Capital Grant

Dear Ms. White,

Please find enclosed a Capital Grant Application Form on behalf of Northern Health requesting a total of \$1,220,400 from the Fraser-Fort George Regional Hospital District for 2025.

The items included in this grant request are

- Minor Capital Grant \$1,120,400
- Minor Building Integrity \$100,000

Thank you for your consideration of this request. If you have any questions, please contact our office.

Sincerely,

Rob Saro, B.Comm, CPA, CGA Regional Manager, Capital Accounting

Cc: Mike Hoefer, ED Capital Planning, Facilities Operations and Logistics Gregg Marr, Senior Operating Officer

Northern Health

Capital Grant Application Form

(This form applies to annual Capital Grants only and should not be used for capital projects where borrowing applies)

Regional Hospital District Requested From	Fraser-Fort George Regional Hospital District
Date Requested	17-Jun-25
Fiscal Year of Grant	2025
Information Technology Grant Requested	
Minor Capital Grant Requested	\$1,120,400
Building Integrity (Minor)	\$100,000
Total Grants Requested	\$1,220,400

On behalf of Northern Health, I certify that the above capital grant request is in accordance with the Northern Health's Board approved capital plan for the year ending March 31, 2026.

I agree to forward a detailed report itemizing funds spent, in accordance with the agreed plan, on a quarterly basis.

On behalf of Northern Health



Period Date: March 31,2025

Fund Budget Reconciliation			FL					
Fund Budget Reconcination		MOH	RHD	Aux/ Foundation	Opening Cash	Total	Actual Expenditures	Committed (Spent)
	Minor Capital < \$100,000	\$1,020,000	\$1,100,000	\$122,250	\$313,382	\$2,555,632	\$1,956,087	\$2,506,422
	Budget Total:	\$1,020,000	\$1,100,000	\$122,250	\$313,382	\$2,555,632	\$1,956,087	\$2,506,422
	Expense Total:	\$970,791	\$1,100,000	\$122,250	\$313,382	\$2,506,422		
	· Variance:	\$49,209		\$1		\$49,210		
Capital Expenditures		. ,						
2025 Minor Ca	apital < \$100.000							
UHNBC (University Hospital of Nor N662580003	Software - CADstream (for Breast Coil)	\$3,194		\$45,618		\$48,812	48 812	Completed
UHNBC (University Hospital of Nor N662590006	VAC Ultra Therapy Unit	<i>\\</i> 0,101	\$25,884	\$10,010		\$25,884		Completed
UHNBC (University Hospital of Nor N662590007	Ultrasound - Portable	\$59,318	\$20,00 i			\$59,318	,	Completed
UHNBC (University Hospital of Nor N662590015	CRRT Machine (Continuous Renal Replace	\$00,010	\$118,635			\$118,635		Completed
UHNBC (University Hospital of Nor N662590016	Disinfector - Probe		\$11,845			\$11,845		Completed
UHNBC (University Hospital of Nor N662590017	Ultra Sound Machine - Venue R4		\$53,925			\$53,925	,	Completed
UHNBC (University Hospital of Nor N662590019	Bed - ProCuity X2 (Surgery South)		\$38,396			\$38,396		Completed
JHNBC (University Hospital of Nor N662590020	Bed - ProCuity X2 (Surgery North)		\$38,396			\$38,396		Completed
JHNBC (University Hospital of Nor N662590021	Bed - ProCuity X2 (Rehab Unit)		\$38,396			\$38,396		Completed
JHNBC (University Hospital of Nor N662590022	Bed - ProCuity X2 (IMU)		\$42,580			\$42,580	,	Completed
JHNBC (University Hospital of Nor N662590023	Bed - ProCuity X2 (FMU)		\$38,396			\$38,396		Completed
JHNBC (University Hospital of Nor N662590028	Bed - Progressa ICU X3		\$179,230			\$179,230		Completed
JHNBC (University Hospital of Nor N662590045	PFT Machine		\$62,517			\$62,517		Completed
JHNBC (University Hospital of Nor N662590056	Light - Cold Fountain Power	\$12,928	ψ02,017			\$12,928		Completed
JHNBC (University Hospital of Nor N662590065	Insufflator	\$15,649				\$15,649		Completed
JHNBC (University Hospital of Nor N662590080	Table - Surgical X4	\$94,701			\$122,794	\$217,495		Completed
JHNBC (University Hospital of Nor N662590084	Autotransfusion System	ψ04,701	\$53,812		ψ122,1 54	\$53,812		Completed
JHNBC (University Hospital of Nor N662590085	Defibrillator X2 (Emerg Dept)		\$48,854			\$48,854		Completed
JHNBC (University Hospital of Nor N662590087	Ventilator - MRI Capable		\$71,758			\$71,758	,	Completed
JHNBC (University Hospital of Nor N662590088	Defibrillator (ICU)		\$26,208			\$26,208	,	Completed
JHNBC (University Hospital of Nor N662590091	Analyzer - Gas Flow		\$19,431		\$588	\$20,019		Completed
JHNBC (University Hospital of Nor N662590107	Camera Head - Urology X2	\$68,147	φ13,431		ψ000	\$68,147		Completed
JHNBC (University Hospital of Nor N662590109	Microdebrider	\$52,074				\$52,074	,	Completed
JHNBC (University Hospital of Nor N662590114	Warmer - Infant X3	\$6,507	\$23,136		\$93,220	\$122,863		Completed
JHNBC (University Hospital of Nor N662590122	Generator	\$0,307	φ23,130		φ93,220	\$122,803		Completed
Arride & District Hospital N662590025	Bed - Bariatric	\$11,530		\$13,000		\$17,870	,	Completed
·	-			\$13,000				Completed
Parkside Intermediate Care Home N662590032 ubilee Lodge N662590076	Oven - Combi - Gas Chair - Lift Hygiene X2	\$43,582 \$24,619				\$43,582 \$24,619		Completed
Rainbow Lodge N662590076	Rhapsody Still Bath & Alenti Hygiene Chair	\$24,619				\$24,619 \$35,937		Completed
5		\$35,937 \$21,565						Completed
Rainbow LodgeN662590090NI Community Services-FFGN662590010	Scanner - Bladder ActiVac - Wound Therapy Device - X2					\$21,565 \$48,533		Completed
VI Community Services-FFG IN002590010	Count:: 31 Completed Total	\$48,533 \$516,158	\$891,400	\$58,618	\$216,602	\$48,533 \$1,682,778	48,533 1,682,778	Completed
	- -		ψ001, -100	ψ00,010	Ψ 2 10,002		1,002,770	<u> </u>
UHNBC (University Hospital of Nor N662580001	BD Pyxis UHNBC AD License Tier Increase	\$13,819				\$13,819		Ordered

UHNBC (University Hospital of Nor N662580001 UHNBC (University Hospital of Nor N662580002

Ascent Upgrade

\$12,953

Ordered

\$12,953

Fund Budget Reconciliation		FUNDING SOURCES				Period Date:	March 31,2025	
Capital Expenditures	Year(s): 2025	MOH	RHD	Aux/ Foundation /Other	Opening Cash /Deferred	Total	Expenditures to Date F	
UHNBC (University Hospital of Nor N662590030			\$42,374		/Internal	\$42,374	32,323	Ordered
UHNBC (University Hospital of Nor N662590058	-		φτ2,07 τ	\$10,785		\$10,785	10,786	
UHNBC (University Hospital of Nor N662590086			\$110,378	<i><i><i></i></i></i>		\$110,378	10,100	Ordered
JHNBC (University Hospital of Nor N662590089			\$55,848			\$55,848		Ordered
JHNBC (University Hospital of Nor N662590115		\$2,092	+,	\$42,062		\$44,154		Ordered
JHNBC (University Hospital of Nor N662590119		\$35,185		+,		\$35,185	35,185	Ordered
JHNBC (University Hospital of Nor N662590126	,	\$33,250				\$33,250	33,250	Ordered
JHNBC (University Hospital of Nor N662590127		\$33,250				\$33,250	33,250	Ordered
UHNBC (University Hospital of Nor N662590128		\$33,250				\$33,250	33,250	Ordered
JHNBC (University Hospital of Nor N662590129		\$33,250				\$33,250	33,250	Ordered
JHNBC (University Hospital of Nor N662590130		\$33,250				\$33,250	33,250	Ordered
McBride & District Hospital N662590132		\$25,910				\$25,910		Ordered
Mackenzie & District Hospital N662590125	Analyzer - Immunoassay (\$1 per contract)	\$3,740		\$10,785		\$14,525		Ordered
Gateway Retirement Community (N662590082	Dryer - Industrial X2	\$26,992				\$26,992	28,764	Ordered
Gateway Retirement Community(N662590154	Dishwasher - Under Counter	\$10,602				\$10,602		Ordered
/alemount Health Centre N662590124	Centrifuge - Non refrigerated	\$14,152				\$14,152		Ordered
Surgery Centre (PG) N662590118	Mini C-Arm				\$96,780	\$96,780		Ordered
	Count:: 19 Ordered Total	\$311,695	\$208,600	\$63,632	\$96,780	\$680,706	273,309	
HNBC (University Hospital of Nor N6625N000	Repair to Laundry Main Doors	\$12,857				\$12,857	12,857	f to Operati
	Count:: 1 Tsf to Operating Total	\$12,857				\$12,857	12,857	
HNBC (University Hospital of Nor N662590001	PG Renovations 2024/25 Contingency					\$0		Cancelled
HNBC (University Hospital of Nor N662590002	UHNBC OR 2024/25 Contingency					\$0		Cancelled
JHNBC (University Hospital of Nor N662590033	Scale - Pediatric & Portable					\$0		Cancelled
JHNBC (University Hospital of Nor N662590063	Microdebrider X4					\$0		Cancelled
	Count:: 4 Cancelled Total					\$0		
JHNBC (University Hospital of Nor N662590123	Installation for Tote Washer (File N6624900	\$35,412				\$35,412		In Progress
AcBride & District Hospital N662590004	McBride/RV 2024/25 Contingency	\$23,408				\$23,408		In Progress
Aackenzie & District Hospital N662590003	Mackenzie 2024/25 Contingency	\$71,260				\$71,260		In Progress
	Count:: 3 In Progress Total	\$130,080				\$130,080		
	Minor Capital < \$100,000 Total	\$970,791	\$1,100,000	\$122,250	\$313,382	\$2,506,422	1,968,945]
'Approved' Count:: 0	Count:: 58 Report Total	\$970,791	\$1,100,000	\$122,250	\$313,382	\$2,506,422	1,968,945	
'On Hold' Count:: 0	• • • • •							J
'Ordered' Count:: 19								

'Completed' Count::

31



'Completed' Count::

1

Period Date: March 31,2025

Fund Budget Reconciliation			FL					
i and Budget Recontinution		MOH	RHD	Aux/	Opening	Total	Actual	Committ
				Foundation	Cash		Expenditures	(Spent
	BI - Building Integrity	\$150,000	\$100,000	\$67,440	\$191,778	\$509,218	\$68,013	\$352,4
	Budget Total:	\$150,000	\$100,000	\$67,440	\$191,778	\$509,218	\$68,013	\$352,4
	Expense Total:	\$96,061		\$67,440	\$188,938	\$352,440		
	Variance:	\$53,939	\$100,000		\$2,840	\$156,778		
Capital Expenditures								
25 <u>BI - B</u>	uilding Integrity							
urier Manor (50) N662540008	Make Up Air Unit (Kitchen Area)			\$67,440	\$573	\$68,013	68,013	Completed
	Count:: 1 Completed Total			\$67,440	\$573	\$68,013	68,013	
INBC (University Hospital of Nor N662540010	Install 2 new chilled water coils				\$82,095	\$82,095		Approved
INBC (University Hospital of Nor N66254001	Replace 33 Reliable VAV Controllers (Varia				\$79,936	\$79,936		Approved
	Count:: 2 Approved Total				\$162,031	\$162,031		
INBC (University Hospital of Nor N6625N000	Repair Stainless Steel Hot Water Tank	\$31,060				\$31,060	31,060	f to Operatii
INBC (University Hospital of Nor N6625N000	3 Isolation Valve Replacements	\$17,124				\$17,124	17,124	f to Operatii
lemount Health Centre N6625N000	3 Medical Gas Upgrade	\$32,512				\$32,512	32,512	f to Operatii
	Count:: 3 Tsf to Operating Total	\$80,696				\$80,696	80,696	
INBC (University Hospital of Nor N6625N000	2 Replace Medical Vacuum Pumps x2 (Mech	\$15,365			\$26,334	\$41,699	35,367	o Op In Prog
	Count:: 1 Isf to Op In Progress Total	\$15,365			\$26,334	\$41,699	35,367	
	BI - Building Integrity Total	\$96,061		\$67,440	\$188,938	\$352,440	184,077	
'Approved' Count:: 2	Count:: 7 Report Total	\$96,061		\$67,440	\$188,938	\$352,440	184,077	
'On Hold' Count:: 0								
'Ordered' Count:: 0								









PEACE RIVER REGIONAL HOSPITAL DISTRICT



May 20, 2025

The Honourable Bowinn Ma, MLA Minister of Infrastructure PO Box 9021 Stn Prov Govt Victoria, BC V8W 9E2 Via email: <u>INF.Minister@gov.bc.ca</u>

Dear Minister Ma:

On behalf of the Northern Regional Hospital Districts, we would like to thank you and your team for meeting with us on May 8. We appreciated the opportunity to voice our concerns on the current state of affordability and equity under the current *Hospital District Act* and the need to work together towards legislative reform of the *Act*.

As noted in the meeting, when compared to other areas in BC, the six northern regional hospital districts pay some of the highest requisition rates per average household. As a result, fairness for taxpayers across the province is in question. Northern communities are also dealing with industrial closures and cutbacks impacting the tax base and challenges to hospital service level provision due to smaller populations and large geographic areas.

The negotiation of regional hospital district contribution levels for priority capital investment projects is inconsistent across the province. Capital funding requests also continue to increase significantly each year, in addition to priority investment projects. Regional hospital districts feel they cannot say no to the provincial funding requests on capital projects that continue to significantly increase in cost, for fear of jeopardizing their region's healthcare services.

The Regional Hospital District model is outdated and increasingly unsustainable. The original legislation dates to 1967, and it does not reflect the reality of delivering healthcare in 2025. Technology is advancing faster, reinvestment is needed, and both equipment and facilities are far more complex and costly than ever before. Healthcare costs have escalated significantly, and they will continue to do so. The Province is in a spending wave and regional hospital districts and their taxpayers are being asked to pay for more, more often.

We look forward to upcoming discussions and appreciate the opportunity to work with the Ministry of Infrastructure staff to examine our funding and affordability concerns, and work towards the legislative reform of the *Hospital District Act.* As you indicated during the meeting, please have Deputy Minister Bobbi Plecas coordinate a staff meeting at your earliest convenience through:

Curtis Helgesen, CAO Stuart-Nechako Regional hospital District curtis.helgesen@rdbn.bc.ca and

Chris Calder, CAO Fraser-Fort George Regional Hospital District <u>chris.calder@rdffg.bc.ca</u>.

Sincerely,



Barry Pages, Chair North West Regional Hospital District



Al Richmond, Chair Cariboo-Chilcotin Regional Hospital District



Judy Greenaway, Chair Stuart-Nechako Regional Hospital District



Leonard Hiebert, Chair Peace River Regional Hospital District



Fraser-Fort George Regional Hospital District



Rob Fraser, Chair Northern Rockies Regional Hospital District

cc: Alisa Thompson, Executive Director, North West Regional Hospital District Curtis Helgesen, CAO, Stuart-Nechako Regional Hospital District Chris Calder, CAO, Fraser-Fort George Regional Hospital District Murray Daly, CAO, Cariboo-Chilcotin Regional Hospital District Shawn Dahlen, CAO, Peace River Regional Hospital District Scott Barry, CAO, Northern Rockies Regional Hospital District